

START OF TRANSCRIPT

[00:00:29] GOOD AFTERNOON. THIS IS PORT COMMISSION PRESIDENT PETER STEINBRUECK RECONVENING THE  
[00:00:35] SPECIAL MEETING OF MAY 12TH, 2020. THE TIME IS APPROXIMATELY 12:10. WE ARE MEETING REMOTELY  
[00:00:42] TODAY VIA SKYPE TO COMPLY WITH THE GOVERNOR'S STAY-AT-HOME ORDER AND IN  
[00:00:47] ACCORDANCE WITH PROCLAMATION 2028. PRESENT WITH ME TODAY ARE COMMISSIONERS BOWMAN, CALKINS,  
[00:00:54] CHO, AND FELLEMAN. I WILL ASK THAT WE DO A ROLL CALL OF ALL THE COMMISSIONERS TO ENSURE  
[00:01:00] EVERYONE IS ONLINE.  
[00:01:03] COMMISSIONERS BOWMAN? OH, HANG ON. I JUST LOST COMMISSIONER BOWMAN. THAT'S MY  
[00:01:11] FAULT.  
[00:01:20] COMMISSIONER CALKINS? HERE.  
[00:01:22] THANK YOU. COMMISSIONER CHO?  
[00:01:34] PRESENT  
[00:01:37] COMMISSIONER FELLEMAN?  
[00:01:41] PRESENT.  
[00:01:44] SO JUST SO YOU ALL KNOW. THE UNMUTE BUTTON IS RIGHT NEXT TO THE REMOVE FROM MEETING BUTTON.  
[00:01:49] [LAUGHTER]  
[00:01:53] DID WE LOSE COMMISSIONER BOWMAN AS WELL? WE DID. LET ME TRY--  
[00:02:02] COMMISSIONER BOWMAN, DID WE GET YOU BACK?  
[00:02:09] I BELIEVE I JUST SENT AN UNMUTE PROMPT.  
[00:02:22] COMMISSIONERS BOWMAN. DID YOU JUST GET THE UNMUTE PROMPT?  
[00:02:27] GOT IT. THANK YOU. THANK YOU VERY MUCH. SO WE'RE ALL ON BOARD. TODAY'S MEETING IS  
[00:02:33] ORGANIZED A LITTLE DIFFERENTLY FROM OTHER MEETINGS. WE'VE MADE SPECIAL ARRANGEMENTS  
[00:02:38] TO PROVIDE FOR REMOTE PARTICIPATION FOR ALL OUR STAFF AND COMMISSIONERS. LATER WE  
[00:02:44] WILL BE TAKING PUBLIC COMMENT FROM PEOPLE WHO ARE PARTICIPATING BY SKYPE  
[00:02:49] WHO HAS SIGNED UP TO SPEAK.  
[00:02:52] ALSO, PLEASE NOTE THAT ALL VOTES TODAY WILL BE TAKEN BY ROLE CALLED METHOD SINCE ALL  
[00:02:58] COMMISSIONERS ARE PARTICIPATING REMOTELY. THAT MEANS FOR EACH VOTE I WILL CALL EACH  
[00:03:03] COMMISSIONERS NAME. COMMISSIONERS ON THE SKYPE CALL WILL HAVE TO UNMUTE  
[00:03:07] THEMSELVES AND THEN ANSWER YES OR NO. BECAUSE COMMISSIONERS ON THE LINE ARE NOT FULLY IN  
[00:03:15] CONTROL OF THEIR SOUND WE WILL TAKE ALL VOTES TODAY IN THIS MANNER INCLUDING  
[00:03:21] OUR CONSENT AGENDA. TO BE EQUITABLE, WE WILL BE ASKING ALL COMMISSIONERS TO SPEAK  
[00:03:27] IN TURN AND WAIT TO BE RECOGNIZED BEFORE SPEAKING AS MUCH AS POSSIBLE. WE BEGIN  
[00:03:34] TODAY'S MEETING BY ACKNOWLEDGING THE INDIGENOUS PEOPLES OF THE DUWAMISH AND  
[00:03:39] COASTAL SALISH WHO HAVE STEWARDED THESE BEAUTIFUL LANDS & WATERS SINCE TIME IMMEMORIAL.  
[00:03:46] WE MUST COMMIT TO DOING THE SAME FOR THE PLANET FOR GENERATIONS TO COME.  
[00:03:52] THIS MEETING IS BEING DIGITALLY RECORDED AND MAY BE VIEWED OR HEARD AT ANY TIME ON THE PORT'S  
[00:03:58] WEBSITE AND MAY BE REBROADCAST BY KING COUNTY TELEVISION. ALTHOUGH IT MAY LOOK DIFFERENT  
[00:04:04] PLEASE STAND  
[00:04:06] AND OR JOIN US FOR THE PLEDGE OF ALLEGIANCE. I PLEDGE OF ALLEGIANCE TO THE FLAG OF THE  
[00:04:12] UNITED STATES OF AMERICA  
[00:04:15] TO THE REPUBLIC AND TO THE REPUBLIC FOR WHICH IT STANDS ONE NATION UNDER GOD  
[00:04:21] INDIVISIBLE WITH LIBERTY AND JUSTICE FOR ALL. THANK YOU.  
[00:04:27] NEXT ITEM OF BUSINESS IS THE APPROVAL OF AGENDA. I WILL TURN IT TO EXECUTIVE DIRECTOR  
[00:04:33] METRUCK THE GIVE A LITTLE INSIGHT ON THE PROCESS TO DETERMINE THE AGENDA IN FRONT  
[00:04:36] OF US. DIRECTOR METRUCK.  
[00:04:47] OKAY, DO WE HAVE DIRECTOR METRUCK DON UNMUTED? LET ME TRY AND SEND THE PROMPT AGAIN.  
[00:04:57] THERE WE GO. GOOD AFTERNOON COMMISSIONERS. IN RESPONSE TO  
[00:05:03] THE GOVERNOR'S STAY HOME STAY HEALTHY ORDER AND PROCLAMATION 2028 REGARDING THE OPEN PUBLIC  
[00:05:08] MEETINGS ACT I'VE DIRECTED STAFF TO CAREFULLY ANALYZE AND REVIEW EACH OF THE ITEMS  
[00:05:13] PROPOSED FOR TODAY'S AGENDA TO DETERMINE WHETHER OR NOT THEY ARE NECESSARY AND ROUTINE. WE  
[00:05:18] BELIEVE THE ITEMS BEFORE YOU TODAY RELATE TO MATTERS OF ROUTINE PORT BUSINESS AND ARE  
[00:05:22] URGENT, WILL BE DETRIMENTALLY AFFECTED BY SIGNIFICANT DELAY, AND ARE NECESSARY TO PORT  
[00:05:29] OPERATIONS. ITEMS THAT DO NOT MEET THE NECESSARY ROUTINE CRITERIA HAVE BEEN DEFERRED TO  
[00:05:35] LATER MEETINGS. I URGE APPROVAL OF TODAY'S AGENDA.  
[00:05:39] NOW COMMISSIONERS, WE'RE NOW AT THE ORDER OF APPROVAL OF THE AGENDA. I UNDERSTAND DUE TO AN  
[00:05:44] EXTERNAL PRESENTER PARTICIPATION, THERE MAY BE A MOTION TO REORDER THE AGENDA TO  
[00:05:48] TAKE UP ITEM SEVEN EIGHT IMMEDIATELY FOLLOWING THE APPROVAL OF THE AGENDA. THIS  
[00:05:53] WILL BE FOLLOWED THEN BY THE EXECUTIVE DIRECTORS REPORT AND THEN PUBLIC COMMENT AND WE'LL  
[00:05:58] THEN RESUME THE REST OF OUR MEETING AGENDA. IS THERE A MOTION TO REORDER THE AGENDA  
[00:06:03] AND THIS MATTER. I WOULD LIKE TO MOTION TO REORDER THE AGENDA SO THAT ITEM 7A BE FIRST.  
[00:06:10] IS THERE A SECOND? SECOND. CLERK. PLEASE CALL THE ROLL  
[00:06:19] COMMISSIONER BOWMAN. AYE. COMMISSIONER CALKINS. AYE.

[00:06:27] COMMISSIONER CHO. AYE. COMMISSIONER FELLEMAN. AYE. COMMISSIONER STEINBREUCK. AYE.  
[00:06:34] ALL RIGHT, YOU HAVE FIVE YEAS. IT IS APPROVED. THIS BRINGS US TO AGENDA ITEM 7A, A  
[00:06:46] PROCLAMATION OF THE PORT OF SEATTLE COMMISSION DECLARING THAT RACISM AGAINST ASIANS AND  
[00:06:51] ASIAN AMERICANS SHALL NOT BE TOLERATED IN ANY FORM, STANDING IN SUPPORT OF  
[00:06:57] INDIVIDUALS AND COMMUNITIES TARGETED BY ASSOCIATION WITH COVID-19 OR URGING EVERYONE TO  
[00:07:04] INTERRUPT INSTANCES OF RACISM AND INTOLERANCE BY SPEAKING UP IN SUPPORT OF EQUITY, JUSTICE,  
[00:07:11] AND INCLUSION.  
[00:07:14] THANK YOU. THANK YOU COMMISSIONER STEINBREUCK. WE'RE MOVING THIS AGENDA ITEM TO THE  
[00:07:19] START OF OUR MEETING AS WE HAVE WE HAVE SOME SPECIAL GUESTS JOINING US TODAY.  
[00:07:23] COMMISSIONERS MAY IS ASIAN PACIFIC AMERICAN HERITAGE MONTH, BUT IT IS WITH SADNESS  
[00:07:28] TO REPORT THE PANDEMIC IS RESULTING IN INCREASED ACTS OF RACISM AGAINST ASIANS AND  
[00:07:33] ASIAN AMERICANS .TODAY THE COMMISSION IS ADOPTING A PROCLAMATION TO RECOGNIZE THE  
[00:07:39] WAY THAT ASIAN PACIFIC AMERICAN COMMUNITIES HAVE BEEN TARGETED BY ASSOCIATION WITH COVID-19  
[00:07:44] AND THAT RACISM AGAINST ASIANS AND ASIAN AMERICANS SHALL NOT BE TOLERATED IN ANY FORM. THE  
[00:07:50] PRESENTERS FOR THE SPECIAL  
[00:07:52] ITEM ARE BOOKDHA GAYSEUR, CONGRESSWOMAN JAYAPAL,  
[00:07:57] MICHAEL BYOON, TOSHIKO HASEGAWA, AND SAM KAHMEL.  
[00:08:03] WITH THAT I'LL TURN IT OVER TO BOOKDHA.  
[00:08:08] PRESENTERS, PLEASE UNMUTE YOUR CELLS. THANK YOU FOR BEING HERE.  
[00:08:12] COMMISSIONERS WILL REMAIN MUTED UNTIL THE PRESENTATION IS COMPLETE. AT THAT TIME I WILL  
[00:08:17] CALL IN EACH OF YOU TO ASK QUESTIONS OR COMMENT IN ALPHABETICAL ORDER. THANK YOU.  
[00:08:24] GOOD AFTERNOON, EXECUTIVE DIRECTOR METRUCK AND GOOD AFTERNOON COMMISSIONERS. MY  
[00:08:29] NAME IS BOOKDHA GAYSEUR. I'M THE DIRECTOR OF THE OFFICE OF  
[00:08:35] EQUITY, DIVERSITY, AND INCLUSION AND I'M PROUD TODAY TO BE PRESENTING THIS PROCLAMATION  
[00:08:42] AND TO BE A MEMBER OF THE PORT OF SEATTLE COMMUNITY AS WE ADOPT A PROCLAMATION TO TAKE  
[00:08:48] A STRONG STAND AGAINST RACISM. LAST WEEK SEATTLE AND KING COUNTY PUBLIC HEALTH RELEASED  
[00:08:54] UPDATED DATA ON COVID-19 CASES HOSPITALIZATIONS AND DEATHS BY RACE AND ETHNICITY. THE UPDATED  
[00:09:03] DATA SHOWS THAT IN KING COUNTY COVID-19 IS DISPROPORTIONATELY IMPACTING COMMUNITIES OF COLOR.  
[00:09:10] IN KING COUNTY, PUBLIC HEALTH AND COMMUNITY FACING TASK FORCES HAVE BEEN CONCERNED  
[00:09:17] SINCE THE BEGINNING OF THIS EPIDEMIC THAT COVID-19 IS EXACERBATING HEALTH INEQUITIES  
[00:09:22] AND IS LIKELY TO TAKE THE BIGGEST TOLL ON COMMUNITIES THAT HAVE ALREADY BEEN  
[00:09:28] DISADVANTAGED DUE TO A LONG HISTORY OF STRUCTURAL RACISM. EXAMPLES OF THIS INCLUDES  
[00:09:35] HOUSING POLICIES TO DISCRIMINATION IN HEALTH CARE TO ECONOMIC DISENFRANCHISEMENT  
[00:09:39] OF COMMUNITIES AND MORE  
[00:09:43] SO WE ARE CONCERNED AND WE, OF COURSE, TAKE A STAND AGAINST ALL RACISM. BUT MAY IS ASIAN  
[00:09:50] PACIFIC AMERICAN HERITAGE MONTH AND A TIME THAT WE USUALLY CELEBRATE THE CONTRIBUTIONS OF  
[00:09:56] ASIAN CULTURE THAT SHAPED THE PACIFIC NORTHWEST IN MANY WAYS. THIS YEAR THE PARTICULAR TOLL  
[00:10:03] OF THE CORONAVIRUS PANDEMIC ON ASIAN AMERICAN, PACIFIC ISLANDER COMMUNITIES FORCES US TO ALSO  
[00:10:09] FACE INSTITUTIONAL RACISM THAT HAS MADE API COMMUNITIES MORE VULNERABLE TO THIS CRISIS.  
[00:10:15] TODAY, WE STAND IN SUPPORT OF ALL INDIVIDUALS AND COMMUNITIES THAT HAVE BEEN TARGETED BY  
[00:10:22] ASSOCIATION WITH COVID-19 AND WE URGE EVERYONE TO INTERRUPT INSTANCES OF RACISM AND  
[00:10:31] INTOLERANCE BY SPEAKING UP IN SUPPORT OF EQUITY JUSTICE AND INCLUSION. WE HAVE SEVERAL  
[00:10:38] ESTEEMED COMMUNITY LEADERS WHO WILL BE PROVIDING TESTIMONIALS IN SUPPORT OF THE PROCLAMATION  
[00:10:44] AND ARE JOINING US BY SKYPE TODAY. I WOULD LIKE TO START BY INTRODUCING MY  
[00:10:50] EXECUTIVE DIRECTOR OF ASIAN COUNSELING AND REFERRAL SERVICES TO PROVIDE HIS  
[00:10:55] STATEMENT. MICHAEL. I HAVE SENT THE UNMUTE PROMPT.  
[00:11:16] GOING TO TRY ONE MORE TIME.  
[00:11:26] MICHAEL ARE YOU NOW ABLE TO UNMUTE? PERHAPS IF MICHAEL IS NOT YET AVAILABLE PERHAPS WE  
[00:11:36] CAN SEE IF TOSHIKO HASEGAWA EXECUTIVE DIRECTOR OF WASHINGTON STATE  
[00:11:42] COMMISSION ON ASIAN PACIFIC AMERICAN AFFAIRS TO SPEAK. ARE YOU AVAILABLE TO SPEAK? OKAY.  
[00:11:48] GIVE ME ONE MOMENT. SO I HAVE TO GO AND CLICK UNMUTE TO GIVE THEM THE PROMPT SO I'M TRYING  
[00:11:54] NOW.  
[00:11:56] THANK YOU.  
[00:11:59] THIS IS TOSHIKO. CAN YOU HEAR ME? YES, WE CAN.  
[00:12:06] WELL, GOOD AFTERNOON HONORABLE COMMISSIONERS, STAFF, AND ATTENDING MEMBERS OF THE PUBLIC.  
[00:12:10] AND AS THE EXECUTIVE DIRECTOR OF WASHINGTON STATES COMMISSION ON ASIAN PACIFIC AMERICAN  
[00:12:15] AFFAIRS I AM VERY PLEASED TO JOIN YOU TODAY TO COMMEND THE PORT FOR ITS ACTION AND  
[00:12:20] PROMOTING THE WELL-BEING OF OUR COMMUNITY MEMBERS. KAPPA'S ROLE IS TO ADVISE THE GOVERNOR AND  
[00:12:26] THE STATE LEGISLATURE AND ALL STATE AGENCIES ON THE ISSUES IMPACTING APA'S LIVING IN  
[00:12:31] WASHINGTON STATE. AND TO HELP US DO OUR WORK WE PARTNER WITH 12 APPOINTED GUBERNATORIAL  
[00:12:38] APPOINTEES INCLUDING COMMISSIONERS SAM CHO, WHO KAPPA HAS THE HONOR OF CALLING  
[00:12:43] A COMMISSIONER OF ITS OWN, AND TO GIVE YOU A SNAPSHOT OF WHO WE SERVE. ASIAN PACIFIC  
[00:12:49] AMERICANS ARE THE SECOND LARGEST AND THE FASTEST GROWING MINORITY POPULATION IN THE

[00:12:54] STATE. WE'VE ARRIVED FROM OVER 40 DIFFERENT COUNTRIES ACROSS THE WORLD. WE SPEAK OVER A  
[00:13:00] HUNDRED LANGUAGES IN OVER A THOUSAND DIALECTS AND ACCORDING TO THE 2010 CENSUS, WE MAKE UP  
[00:13:05] 12% OF THE STATE'S POPULATION,  
[00:13:09] ALTHOUGH WE'RE PRESENT IN EVERY COUNTY AROUND THE STATE, THE MAJORITY OF OUR COMMUNITY LIVE  
[00:13:14] AND WORK RIGHT HERE IN THE PUGET SOUND REGION. IT IS BOTH PRUDENT AND APPROPRIATE FOR THE  
[00:13:22] PORT TO USE ITS AUTHORITY TO RECOMMIT TO THE WELL-BEING OF A PA'S RIGHT NOW IN LIGHT OF THE  
[00:13:28] COVID-19 EMERGENCY, WHICH PEOPLE ARE ERRONEOUSLY REFERRING TO AS UNPRECEDENTED.  
[00:13:35] ALTHOUGH THE CHALLENGES ARE TREMENDOUS, THEY ARE NOT UNFAMILIAR TO US. FOR ONE, WE  
[00:13:42] KNOW THAT APA BUSINESSES WERE HIT EARLIEST BY THIS CRISIS LONG BEFORE THE STATEWIDE  
[00:13:47] CLOSURES DUE TO PREJUDICIAL PERCEPTIONS THAT DATE BACK IN HISTORY OF ASIAN OWNED  
[00:13:52] BUSINESSES BEING UNCLEAN OR CONTAMINATED AND WE KNOW THAT PEOPLE OF ASIAN ANCESTRY ARE  
[00:13:57] BEING TARGETED AS THE SCAPEGOAT FOR FEAR AND HATE BASED UPON SIMPLY FOR WHO THEY ARE. AND  
[00:14:04] DISCONCERTINGLY THESE UPTICKS IN HATE CRIMES ARE HISTORICALLY THE SOCIAL CONDITIONS PRE  
[00:14:10] CURSING OFFICIAL ACTS OF SYSTEMIC OPPRESSION. THE CHINESE EXCLUSION ACT OF 1882,  
[00:14:18] JAPANESE INCARCERATION IN 1942, AND THE MUSLIM BAN IN 2017. YOU REMEMBER SUCH DISCRIMINATORY  
[00:14:25] POLICIES HAVE SINCE BEEN REFLECTED UPON BY HISTORY AS QUOTE " A FAILURE OF POLITICAL  
[00:14:31] LEADERSHIP."  
[00:14:33] THESE TIMES CALL FOR ELECTED LEADERS ON EVERY LEVEL OF GOVERNMENT TO DOUBLE DOWN ON  
[00:14:39] OUR COMMITMENT TO CIVIL RIGHTS AND THE EQUAL PROTECTION OF ALL PEOPLE UNDER THE LAW.  
[00:14:46] AND APA HERITAGE MONTH IS A TIME FOR ALL OF US TO REFLECT UPON WHERE WE COME FROM, WHAT WE'VE  
[00:14:52] BUILT, AND WHO'S HELPED US ALONG THE WAY. YES, OUR CHALLENGES EVOLVE, BUT SO DO WE AND AS WE  
[00:15:01] FACE OUR CHALLENGES HEAD-ON, I KNOW THAT WE WILL BE AS WE ALWAYS HAVE BEEN WHICH IS  
[00:15:07] STRONGER TOGETHER. THANK YOU TO EACH OF YOU FOR YOUR LEADERSHIP AND TAKING ACTION AND  
[00:15:13] SUPPORTING THE APA COMMUNITY THAT YOU REPRESENT AND WHOM YOU SERVE.  
[00:15:19] HAPPY APA HERITAGE MONTH.  
[00:15:22] THANK YOU TOSHIKO. WHO IS SPEAKING NEXT? DID WE GET MICHAEL?  
[00:15:28] COMMISSIONERS STEINBREUCK, MICHAEL IS ON THE PHONE AND IS  
[00:15:34] AVAILABLE TO SPEAK. MICHAEL BAYOON, EXECUTIVE DIRECTOR OF ASIAN COUNSELING AND REFERRAL  
[00:15:38] SERVICES.  
[00:15:40] YES - CAN EVERYONE HEAR ME NOW? YES. THANK YOU TO THE PORT AND TO THE COMMISSIONERS FOR  
[00:15:49] INVITING US TO CELEBRATE ASIAN PACIFIC HERITAGE MONTH. SOME OF MY COMMENTS ARE GOING TO BE  
[00:15:54] RELATIVELY SIMILAR TO WHAT THE HEAD SHARED AND WHAT TOSHIKA SHARED. I THINK DURING THE  
[00:15:59] MIDST OF THIS PANDEMIC WE ARE ALL WORKING TOGETHER TO FIGHT THIS CRISIS AND ONE OF THE  
[00:16:05] THINGS THAT IT REALLY EXPOSES IS THE INEQUITIES IN OUR SOCIETY AND THE DEEP-ROOTED RACISM THAT  
[00:16:10] EXIST AND AS TOSHIKO HAD MENTIONED ASIAN BUSINESSES WERE THE CANARY IN THE COAL MINE  
[00:16:17] IN TERMS OF THE EARLY ONSET OF THE NEGATIVE IMPACT THAT COVID-19  
[00:16:23] HAS HAD ON OUR COMMUNITIES. WE SAW BUSINESSES AND THE CHINA TOWN INTERNATIONAL DISTRICT  
[00:16:28] DOWN TWENTY TO SEVENTY PERCENT EVEN BEFORE COVID-19 OFFICIALLY HIT LAND HERE  
[00:16:34] IN THE US. WE ALSO SAW FOLLOWING THAT INCREASE IN BIAS, DISCRIMINATION, HARASSMENT, AND  
[00:16:40] HATE CRIMES ALL ACROSS THE COUNTRY AND ONE THAT STANDS OUT FOR ME IS THE  
[00:16:45] UNFORTUNATE SITUATION WITH THE FAMILY IN MIDLAND, TEXAS OUTSIDE OF A SAM'S CLUB  
[00:16:50] WHO WAS BRUTALLY ATTACKED BY KNIFE BY SOMEONE WHO DID NOT APPRECIATE THE FACT THAT THEY  
[00:16:55] WERE HERE IN THE US.  
[00:16:58] BUT BESIDES THE IMPACT ON ASIAN AMERICANS AND PACIFIC ISLANDERS, WE NEED TO ALSO  
[00:17:02] RECOGNIZE THE DISPROPORTIONATE IMPACT ON COMMUNITIES OF COLOR AND WE SEE IN STARK CONTRAST  
[00:17:08] HOW THE HEALTH DISPARITIES IN TERMS OF THE PACIFIC ISLANDERS AMONG OUR COMMUNITIES ARE  
[00:17:14] DISPROPORTIONATELY IMPACTED SO OUR LATINX COMMUNITY FOLKS WHO ARE WORKING IN MANY  
[00:17:21] OF THE MEAT PROCESSING MANUFACTURING AREAS AROUND OUR REGION AND ACROSS THE COUNTRY  
[00:17:27] WORKING IN TIGHT QUARTERS AND NOT HAVING ACCESS TO PPE, OUR AFRICAN AMERICAN COMMUNITIES  
[00:17:34] ARE ALSO AFFECTED DISPROPORTIONATELY. THEY ARE BEARING THE GREATEST BURDEN OF  
[00:17:40] THIS HEALTH CRISIS, AND LASTLY OUR INDIGENOUS COMMUNITIES WHO HAVE UNFORTUNATELY BEEN  
[00:17:47] CONTINUED TO BE LEFT BEHIND IN TERMS OF THE FEDERAL RELIEF PACKAGE THAT HAS BEEN SENT OUT  
[00:17:52] TO COMMUNITIES ACROSS THE COUNTRY. THE RECENT ANALYSIS SHOWS THAT AMONG ALL THESE  
[00:17:59] DIFFERENT COMMUNITY FOLKS, OUR FRONT LINE ESSENTIAL WORKERS ARE IMPACTED GREATLY AND THE  
[00:18:05] GENERAL DESCRIPTION OF WHO IS OUR FRONT LINE ESSENTIAL WORKER WORKING IN LOWER WAGE  
[00:18:12] POSITIONS LIKE AS CASHIERS AT GROCERY STORES OR AS NURSING HOME AIDE WORKERS.  
[00:18:18] THEY ARE WOMEN,  
[00:18:20] PERSONS OF COLOR, AND IMMIGRANTS AND SO I THINK THAT IT'S REALLY IMPORTANT TO RECOGNIZE THAT  
[00:18:26] MANY ON THE FRONT LINES ARE THOSE WHO ARE FROM DISPROPORTIONATELY IMPACTED  
[00:18:31] COMMUNITIES AND OUR CHALLENGE  
[00:18:34] AS WE GRAPPLE WITH THESE SOCIAL CHALLENGES THAT ATTEMPT TO TEAR US APART I ALSO SEE THAT  
[00:18:40] THERE ARE POCKETS OF HOPE AND RECOVERY ALL AROUND US. AND THINGS THAT REMIND ME OF THAT  
[00:18:45] IS WHEN ARTISTS AND YOUNG PEOPLE AND ACTIVISTS AND ORDINARY PEOPLE ARE COMING

[00:18:50] TOGETHER. WE SEE ORGANIZING ONLINE TO CREATE SAFE SPACES FOR DIRECTLY IMPACTED PEOPLE.  
[00:18:56] WE SEE GROUPS AND INDIVIDUALS AND VOLUNTEERS DELIVERING MEALS TO THOSE WHO ARE FRAIL OR ARE  
[00:19:01] HOMEBOUND. WE ALSO SEE CAMPAIGNS GOING ONLINE TO SUPPORT OUR ASIAN AND SMALL  
[00:19:06] BUSINESSES AND THERE ARE MANY MANY OTHER ACTS OF COURAGE, GENEROSITY, AND RESILIENCE THAT  
[00:19:12] CAN BE SEEN THROUGHOUT OUR COMMUNITY. SO ASIAN PACIFIC AMERICAN HERITAGE MONTH IS  
[00:19:17] OFTEN A LOOK BACK. BUT I'D LIKE TO ENCOURAGE US TO LOOK TO THE PRESENT AT INDIVIDUALS AND  
[00:19:23] GROUPS WHO ARE MAKING A DIFFERENCE IN OUR LIVES. IT'S NOT JUST THE API CAN USE BUT  
[00:19:27] IT'S ALSO AN IMPORTANT TIME TO RECOGNIZE THE CROSS-CULTURAL AND COMMUNITIES OF COLOR  
[00:19:32] ALLIANCES AND OTHER ALLIES WHO ARE WORKING TOGETHER TO COMBAT THIS DISEASE. IT IS THOSE  
[00:19:39] WHO ARE MAKING HISTORY TODAY, SO AGAIN, I WANT TO THANK THE PORT AS YOU ARE A VERY INTEGRAL  
[00:19:44] PART OF THIS COMMUNITY AND IT'S RECOVERY. THANK YOU. THANK YOU MICHAEL. APPRECIATE YOU JOINING  
[00:19:50] US TODAY. NEXT. WE'RE GOING TO SAMENTH EMEL FROM COMMUNITY RESPONSE ALLIANCE. SAMENTH, ARE  
[00:19:57] YOU ON THE PHONE AND ARE YOU UNMUTED?  
[00:20:01] YES HI BOOKDHA. CAN YOU ALL HEAR ME? YES.  
[00:20:05] OKAY, THANK YOU. THANK YOU. AGAIN PORT COMMISSIONERS, EXECUTIVE METRUCK, AND BOOKDHA  
[00:20:11] FOR HELPING TO CREATE AND CELEBRATE THIS ASIAN PACIFIC ISLANDER MONTH BY ADOPTING THE  
[00:20:17] PROCLAMATION. MY NAME IS SAMENTH EMEL. I'M [INAUDIBLE] AMERICAN 1.5 GENERATION AND I  
[00:20:23] CURRENTLY WORK WITH THE PARTNERS AND CHANGE PROGRAM AS PART OF THE EQUITY IN EDUCATION  
[00:20:27] COALITION AND ALSO A FOUNDER OF THE COMMUNITY RESPONSE ALLIANCE WHICH CONSISTS OF 25  
[00:20:34] ORGANIZATIONS, ABOUT A HUNDRED PARTICIPANTS. AND THE WORK ASIAN AMERICANS HAVE CONTRIBUTED TO  
[00:20:41] SO MUCH TO THE AMERICAN FABRIC OF LIFE, SOCIETY, AND ECONOMY. SO IT'S REALLY DISHEARTENING TO  
[00:20:46] HEAR STORIES LIKE FOLKS BEING DISCRIMINATED ON AND EXPERIENCING THESE HATE CRIMES  
[00:20:50] AND INCIDENTS ALL OVER THE COUNTRY AND ALSO IN KING COUNTY WHERE WE'RE AT AS WELL.  
[00:20:55] I MYSELF HAVE EXPERIENCED A MICRO AGGRESSIONS AT AN ESTABLISHMENT IN RENTON AND I  
[00:21:00] FEEL THAT THESE ESTABLISHMENTS SHOULD ALSO BE HELD ACCOUNTABLE BY ADOPTING THEIR OWN EQUAL  
[00:21:05] [INAUDIBLE] CURRENTLY, YOU KNOW WE HAVE BEEN WORKING ON CREATING A COMMUNITY REPORTING  
[00:21:10] SYSTEM THAT IS OWNED BY THE COMMUNITY AND IT'S IN PARTNERSHIP WITH THE ATTORNEY  
[00:21:13] GENERAL'S OFFICE AND TO LAW SCHOOLS IN THE STATE. THE SITE WILL BE LIVE SOON. I CAN SEND  
[00:21:18] IT OVER TO BOOKDHA AND WE'LL BE ABLE TO PROVIDE HEAT MAPS AND LOOK AT LOCATION SPACES THAT  
[00:21:23] HAVE HOTSPOTS OF THESE HATE INCIDENTS AND JUST ALSO TO LET FOLKS KNOW THAT YOU KNOW, WE'VE  
[00:21:29] ALSO BEEN A LARGE PART OF THE ARTS CULTURE AS WELL AND I'M GOING TO UPLIFT DOCTOR HANGAS  
[00:21:34] NOR WHO IS CAMBODIAN AMERICAN IN 1985 THE FIRST AND THE ONLY ASIAN DESCENT PERSON WHO HAS  
[00:21:41] WON THE 1985 ACADEMY OSCAR AWARDS. SO IN SHORT WE SHOULD NEVER HAVE TO ENDURE THE TYPE  
[00:21:48] OF XENOPHOBIA AND THE RACISM FOLKS LIKE MYSELF ARE ALREADY EXPERIENCING BECAUSE WE ARE  
[00:21:53] ALSO EXPERIENCING FEELINGS OF EITHER BEING A FOREIGNER OR SOMEONE WHO FULLY BELONGS. SO  
[00:21:58] THIS SENSE OF BELONGING IS VERY HEAVILY WEIGHTED ON US. IT'S THIS PERPETUAL AMBIGUITY. WE  
[00:22:03] ALREADY EXPERIENCE COLORISM IN OUR OWN COMMUNITIES AND SO SITUATIONS THAT  
[00:22:07] EXACERBATE THESE ISSUES SHOULD DEFINITELY NOT BE TOLERATED. AS YOU'VE HEARD, OUR BUSINESSES  
[00:22:13] HAVE ALSO BEEN IMPACTED. API HEALTHCARE WORKERS ARE IMPACTED. YOU KNOW, WE HAVE  
[00:22:17] FLOWER FARMERS THAT HAVE BEEN IMPACTED THAT HAVE BEEN AT THE PIKE PLACE MARKET FOR  
[00:22:21] DECADES AND COMMUNITY MEMBERS WHO ARE LIMITED IN ENGLISH PROFICIENCY THAT DON'T HAVE  
[00:22:26] ACCESS TO FULL INFORMATION AND FOLKS WHO DON'T HAVE ENOUGH ACCESS TO PIECES LIKE WHAT  
[00:22:30] MICHAEL WAS TALKING ABOUT. SO YES, OUR COMMUNITY, THE API COMMUNITY DESERVES TO BE  
[00:22:36] RECOGNIZED AND TO BE SUPPORTED AGAINST RACISM AND THESE HATE CRIMES AND INCIDENTS ACROSS THE  
[00:22:42] COUNTY AND THE STATE AND THE COUNTRY. SO I JUST WANT TO THANK YOU ALL AGAIN FOR HELPING  
[00:22:46] TO ADOPT A VERY IMPORTANT PROCLAMATION AND HELPING US TO BATTLE RACISM, XENOPHOBIA, AND  
[00:22:51] HATE CRIMES AND INCIDENTS. THANK YOU.  
[00:22:54] THANK YOU SO MUCH. WE APPRECIATE YOU JOINING US.  
[00:22:58] WE ARE NOW GOING TO MOVE TO COMMISSIONERS CHO AND THEN AFTER YOU, COMMISSIONER CHO,  
[00:23:02] CONGRESSWOMAN JAYAPAL WILL BE JOINING. COMMISSIONER CHO I WANT  
[00:23:07] TO THANK YOU FOR YOUR LEADERSHIP.  
[00:23:10] IT IS BECAUSE OF YOUR LEADERSHIP THAT WE ARE ADOPTING THIS PROCLAMATION TODAY AND FOR  
[00:23:17] ALL OF YOUR EFFORTS IN CENTERING EQUITY IN OUR WORK, PLEASE TELL US YOUR COMMENTS.  
[00:23:22] THANK YOU BOOKDHA. THANK YOU DIRECTOR METRUCK AND PRESIDENT STEINBREUCK. I THANK  
[00:23:28] CONGRESSMAN JAYAPALA WHO WILL BE SPEAKING SOON. THANK YOU SO MUCH FOR JOINING US TODAY AND  
[00:23:32] FOR LENDING YOUR VOICE AND SUPPORT THIS PROCLAMATION. IT'S TRULY AN HONOR TO HAVE YOU HERE  
[00:23:37] AND THANK YOU FOR ALL YOUR WORK ALL THE WORK YOU'RE DOING FIGHTING FOR WORKING FAMILIES  
[00:23:41] AND EVERYDAY AMERICANS IN THESE DIFFICULT TIMES.  
[00:23:45] I ALSO WANT TO THANK ALL THE SPEAKERS WHO PROVIDED THEIR TESTIMONY TODAY. THESE ARE  
[00:23:50] LEADERS IN OUR COMMUNITY, BUT ALSO GOOD PERSONAL FRIENDS OF MINE. SO I'M PERSONALLY VERY  
[00:23:55] GRATEFUL YOU'RE HERE TODAY IN SOLIDARITY AND LASTLY BUT CERTAINLY NOT LEAST. I WANT TO  
[00:24:02] THANK MY COLLEAGUES FOR THEIR SUPPORT OF THIS PROCLAMATION. I DON'T KNOW WHAT PRECEDENCE  
[00:24:07] THERE IS FOR A PROCLAMATION LIKE THIS, BUT I GUESS WE'RE LIVING IN EXTRAORDINARY TIMES SO THAT



[00:24:13] REQUIRES EXTRAORDINARY MEASURES, BUT IT WAS VERY DISHEARTENING FOR ME WHEN I  
[00:24:19] FIRST HEARD THAT OUR COMMUNITY WAS BEING TARGETED FOR THE COVID-19 PANDEMIC WHEN IT  
[00:24:25] HADN'T EVEN HIT OUR SHORES YET. IT SEEMS LIKE AGES AGO NOW WHEN SEATTLE MAYOR DURKIN WENT TO  
[00:24:32] THE CHINA TOWN INTERNATIONAL DISTRICT TO BREAK BREAD WITH OUR COMMUNITY TO SHOW  
[00:24:37] SUPPORT AND SOLIDARITY AND WE'VE COME A LONG WAY SINCE THEN.  
[00:24:42] AND SO I FIRST PRESENTED THIS IDEA TO MY COLLEAGUES AND THERE WAS NO HESITATION ON THEIR PART  
[00:24:50] AND I SINCERELY APPRECIATE THAT.  
[00:24:53] WE ACTUALLY CONSIDERED DOING THIS PROCLAMATION SEVERAL WEEKS AGO, BUT WE THOUGHT IT WOULD BE  
[00:24:59] PRUDENT TO DO IT IN A MONTH IN THE MONTH OF MAY TO COINCIDE WITH THE ASIAN PACIFIC AMERICAN  
[00:25:04] HERITAGE MONTH SO WE CAN BOTH CALL OUT THE HATE AND RACISM TOWARDS OUR COMMUNITY, BUT ALSO  
[00:25:09] TAKE A MOMENT TO REFLECT ON THE HISTORY OF OUR COMMUNITY.  
[00:25:13] THE PART OF WHAT I WANTED TO BRING TO THE FOREFRONT TODAY IS THAT THIS MISPLACED RACISM  
[00:25:18] TOWARDS OUR COMMUNITY, WHILE EXACERBATED BY THIS PANDEMIC, IS NOT UNIQUE TO IT. IN FACT, I  
[00:25:26] BELIEVE IT IS IT IS A SYMPTOM OF A LARGER PROBLEM OF HOW ASIAN AMERICANS AND PACIFIC  
[00:25:31] ISLANDERS ARE PERCEIVED IN THIS COUNTRY. WE ARE PERPETUAL FOREIGNERS.  
[00:25:37] YOU KNOW, IT DOESN'T SEEM TO MATTER IF OUR ANCESTORS BUILT THE TRANSCONTINENTAL RAILROAD  
[00:25:42] OR IF THEY FOUGHT THE NAZIS ON THE SHORES OF EUROPE IN WORLD WAR 2. IT DOESN'T SEEM TO  
[00:25:47] MATTER HOW LONG OUR FAMILIES HAVE BEEN HERE. EVERY ASIAN PACIFIC AMERICAN HAS BEEN ASKED  
[00:25:51] IN THEIR LIFETIME. WHERE ARE YOU FROM?  
[00:25:55] WELL, I'M FROM RIGHT HERE. MY PARENTS IMMIGRATED TO THIS COUNTRY THROUGH THE PORT  
[00:25:59] OF SEATTLE AND TODAY I SIT AS A COMMISSIONER OF THE PORT OF SEATTLE. OUR COMMUNITIES ARE  
[00:26:04] JUST AS PART OF THE FABRIC OF OUR COUNTRY AS ANYONE ELSE AND I UNDERSTAND THAT WE ARE LIVING  
[00:26:10] IN SCARY AND UNCERTAIN TIMES. EVERYONE IS HURTING BUT OUR COMMUNITY WAS HURT WAY BEFORE  
[00:26:16] ANYONE ELSE BECAUSE OF THIS MISPLACED RACISM.  
[00:26:20] FEAR AND UNCERTAINTY ARE NOT A LICENSE FOR MISPLACED BLAME  
[00:26:25] BECAUSE IF THERE'S ANYTHING THAT WE KNOW FOR CERTAIN ABOUT THIS PANDEMIC IS THAT COVID-19  
[00:26:31] DOES NOT DISCRIMINATE AND NEITHER SHOULD WE.  
[00:26:36] AND SO ONCE AGAIN, I WANT TO THANK MY COLLEAGUES AND THE COMMUNITY FOR THEIR SUPPORT.  
[00:26:40] THE PORT OF SEATTLE IS THE GATEWAY TO THE PACIFIC NORTHWEST AND IT SHOULD ALWAYS  
[00:26:45] REMAIN A WELCOME PLACE FOR FAMILIES JUST LIKE IT WAS FOR MINE. AND WHILE THIS  
[00:26:52] PROCLAMATION ISN'T GROUNDBREAKING IN ANY SENSE. I HOPE IT SPURS A MOMENT OF  
[00:26:57] REFLECTION ON THE TREMENDOUS CONTRIBUTION ASIAN AMERICANS AND PACIFIC ISLANDERS MAKE TO  
[00:27:02] THIS COUNTRY EVERY DAY AND WITH THAT I'LL GIVE THE FLOOR TO CONGRESSWOMAN JAYAPAL.  
[00:27:08] THANK YOU COMMISSIONERS CHO. WE NOW HAVE CONGRESSWOMAN JAYAPAL ON THE PHONE WITH US.  
[00:27:12] I WANT TO THANK YOU FOR JOINING US TODAY CONGRESSWOMAN JAYAPAL. WE KNOW HOW BUSY YOU ARE AND  
[00:27:18] HOW PRECIOUS YOUR TIME IS. WE THANK YOU FOR YOUR TIRELESS EFFORTS TO ADVOCATE ON BEHALF  
[00:27:24] OF OUR COMMUNITIES. YOU'VE BEEN TRULY INSPIRATIONAL TO ALL OF US. I'LL TURN IT OVER TO YOU.  
[00:27:39] CONGRESSWOMAN. WERE YOU ABLE TO RECEIVE THE UNMUTE PROMPT ON YOUR DESKTOP?  
[00:27:47] GOING TO TRY IT AGAIN. CAN YOU HEAR ME?  
[00:27:54] YES, WE CAN HEAR YOU. WONDERFUL. THANK YOU SO MUCH FOR THE INVITATION  
[00:28:03] TO JOIN YOU TODAY. I HAVE BEEN INCREDIBLY HEARTENED TO WATCH OUR COMMUNITY DRAW TOGETHER AS  
[00:28:11] WE HAVE RESPONDED TO COVID-19. THESE ARE UNPRECEDENTED TIMES AND I THINK PEOPLE ARE  
[00:28:16] TRYING TO DO WHAT THEY NEED TO DO: STAYING HOME IN ORDER TO STAY HEALTHY, WEARING MASKS TO  
[00:28:23] PROTECT THEMSELVES, AND ALL OF OUR ESSENTIAL WORKERS, PEOPLE FROM WORKING FROM HOME IF THEIR  
[00:28:28] JOBS ALLOW IT, AND OF COURSE TRYING TO TAKE CARE OF THEIR CHILDREN WHILE THEY DO THAT AND  
[00:28:33] WE IN THE FEDERAL GOVERNMENT ARE TRYING TO DO EVERYTHING WE CAN TO GET RELIEF TO PEOPLE.  
[00:28:38] MONEY IN PEOPLE'S POCKETS, PAYCHECKS, GUARANTEEING THEIR JOBS, MAKING SURE THEY CAN PAY  
[00:28:44] THEIR RENT THEIR MORTGAGE, BUT UNFORTUNATELY IN THIS MOMENT OF CRISIS SOME IN OUR COMMUNITY  
[00:28:51] AND ACROSS THE COUNTRY ARE USING THIS MOMENT TO SCAPEGOAT OUR API COMMUNITIES, LASHING  
[00:28:58] OUT WITH VERBAL AND EVEN PHYSICAL ASSAULTS AND TO SEE ELECTED OFFICIALS INCLUDING THE  
[00:29:04] PRESIDENT OF THE UNITED STATES ACTIVELY PROMOTING LINGERING STEREOTYPES, AND IN FACT  
[00:29:10] CREATING A NEW ONE, IS SHAMEFUL. IT IS HORRIFYING TO SEE HOW SOME PEOPLE INCLUDING SOME WITH  
[00:29:19] LEADERSHIP POSITIONS HAVE ADVANCED ANTI-ASIAN RHETORIC AND PROMOTED THESE  
[00:29:25] INCREDIBLY HARMFUL MYTHS AND STEREOTYPES. WE'VE SEEN THIS IN AMERICA IN TIMES OF  
[00:29:31] CRISIS BEFORE. I FOUNDED THE LARGEST IMMIGRANT RIGHTS ADVOCACY ORGANIZATION IN  
[00:29:36] WASHINGTON STATE, ONE AMERICA, AFTER I SAW TOO MUCH VIOLENCE, TOO MANY MYTHS PERPETUATED  
[00:29:42] AGAINST MUSLIM AMERICANS AFTER SEPTEMBER 11 2001. THE PRESIDENT MUST NOT ONLY STOP  
[00:29:49] USING THESE HARMFUL TERMS AND TROPES, HE ALSO MUST CONDEMN AND INVESTIGATE ALL ANTI  
[00:29:57] ASIAN-AMERICAN HATE CRIMES AND DISCRIMINATION. STIGMA IS THE ENEMY OF PUBLIC HEALTH AND WE  
[00:30:03] NEED LEADERS ALL THE WAY UP TO THE WHITE HOUSE TO STRONGLY CONDEMN THE INCREASING NUMBER  
[00:30:10] OF RACIALLY MOTIVATED ATTACKS AND RACIST RHETORIC ABOUT THE ASIAN COMMUNITY. NOW AS BOOKDHA  
[00:30:16] AND OTHERS HAVE NOTED, OUR COUNTRY'S HISTORY OF BRUTAL RACISM HAS CONTINUED IN AN  
[00:30:22] INSTITUTIONALIZED FORM. WE HAVE SEEN THIS OVER AND OVER AGAIN IN OUR HISTORY, BUT WE THOUGHT

[00:30:29] THAT IF OUR LEGACY OF EVERYTHING FROM THE JAPANESE INTERNMENT TO SLAVERY HAS  
[00:30:35] TAUGHT US ANYTHING IT'S THAT WE HAVE A RESPONSIBILITY TO SPEAK OUT AND TO PROTECT OUR  
[00:30:40] NEIGHBORS SO WE DON'T REPEAT HISTORY AND I'VE BEEN WORKING TO DO JUST THAT IN CONGRESS. ON  
[00:30:45] APRIL 1ST I SENT A LETTER TO PRESIDENT TRUMP CONDEMNING ANTI-ASIAN DISCRIMINATION AND  
[00:30:50] VIOLENCE AND URGING THE PRESIDENT TO CEASE AND DENOUNCE HIS USE OF THE TERM CHINESE  
[00:30:55] VIRUS. I SIGNED A LETTER WITH THE CONGRESSIONAL ASIAN PACIFIC CAUCUS URGING FELLOW MEMBERS OF  
[00:31:01] CONGRESS TO GO OUT AND ACTIVELY HELP STOP THE SPREAD OF MISINFORMATION AND CONSPIRACY  
[00:31:07] THEORIES ON COVID-19. AND I'M A CO-SPONSOR OF MY GOOD FRIEND AND COLLEAGUE REPRESENTATIVE  
[00:31:12] GRACE MANG'S HOUSE RESOLUTION 908 CONDEMNING ALL FORMS OF ANTI-ASIAN SENTIMENT AS RELATED  
[00:31:20] TO COVID-19. BUT I JUST WANT TO SAY AND, YOU KNOW, HEARING COMMISSIONER CHO'S COMMENTS  
[00:31:26] TOWARDS THE END, THIS IS ALSO PERSONAL FOR ME. I AM THE FIRST SOUTH ASIAN AMERICAN WOMAN EVER  
[00:31:33] ELECTED TO THE UNITED STATES HOUSE OF REPRESENTATIVES. I AM THE FIRST PERSON OF COLOR THAT  
[00:31:40] WASHINGTONIANS, DEMOCRATS IN WASHINGTON, HAVE EVER SENT TO CONGRESS AND I, TOO, WONDER WHEN  
[00:31:47] WE GET TO BE ACCEPTED FOR WHO WE ARE. NOT THE COLOR OF OUR SKIN, NOT WHERE WE MIGHT HAVE  
[00:31:54] BEEN BORN, BUT AS AMERICANS. FOR ME, I CAME HERE WHEN I WAS 16 YEARS OLD AND I HAVE SPENT MORE  
[00:32:01] TIME IN THIS COUNTRY THAN I HAVE IN ANY OTHER COUNTRY AND I'VE BEEN A CITIZEN SINCE 2000.  
[00:32:07] BUT NONE OF THAT SHOULD ACTUALLY MATTER BECAUSE THE REALITY IS AS COMMISSIONER CHO  
[00:32:13] SAID: THE VIRUS DOES NOT DISCRIMINATE AND NEITHER SHOULD WE. THIS ANTI-ASIAN AAPI  
[00:32:21] RHETORIC IS NOT JUST WRONG, IT'S INCREDIBLY HURTFUL TO THE PSYCHE OF SO MANY PEOPLE AND I  
[00:32:29] KNOW, I EVEN HAVE STAFF MEMBERS WHO HAVE EXPERIENCED DISCRIMINATION AND THIS KIND OF  
[00:32:36] XENOPHOBIC BEHAVIOR SIMPLY FOR HOW THEY LOOK. WE HAVE TO SUMMON THE BEST OF WHO WE ARE AS  
[00:32:44] AMERICANS AND NOT SUCCUMB TO FEAR DRIVEN HATE. NOT REPEAT HISTORY. WE CAN DO MUCH BETTER  
[00:32:52] THAN THAT. THERE IS SIMPLY NO DEFENSE FOR ENCOURAGING SCAPEGOATING AND TARGETING OF  
[00:32:58] IMMIGRANTS AND MINORITIES FOR SPREADING A DISEASE THAT HAS NO BORDERS. AND SO YES, THIS ISN'T  
[00:33:05] EVERYTHING, WE KNOW IT WON'T SOLVE A PROBLEM ON ITS OWN, BUT IT IS ABSOLUTELY ESSENTIAL THAT  
[00:33:13] EVERY ONE OF US IN ELECTED OFFICE USE THAT OFFICE TO FIGHT BACK, TO SPEAK OUT. AND SO I  
[00:33:21] APPLAUD THE PORT COMMISSION FOR TAKING UP THE VITAL RESOLUTION AND I URGE EVERYONE TO TAKE  
[00:33:28] EVERY STEP THAT YOU CAN TO INTERRUPT THE INSTANCES OF RACISM AND INTOLERANCE NOT ONLY  
[00:33:35] BY VOTING FOR THIS RESOLUTION, BUT BY SPEAKING UP EVERY CHANCE YOU GET IN SUPPORT OF EQUITY,  
[00:33:42] JUSTICE, AND INCLUSION. THANK YOU SO MUCH FOR HAVING ME AND I LOOK FORWARD TO SEEING THE  
[00:33:48] PASSAGE OF THIS RESOLUTION. THANK YOU.  
[00:33:53] ALL RIGHT. WELL, I WE'VE HEARD FROM OUR INCREDIBLE PRESENTERS AND WE'VE HEARD SOME TRULY  
[00:34:00] AMAZING AND POWERFUL WORDS SPOKEN  
[00:34:04] IN THIS PRESENTATION. AND IT'S  
[00:34:10] SO IMPORTANT THAT WE DO SPEAK UP AND SPEAK OUT AGAINST DISCRIMINATION IN ALL ITS FORMS  
[00:34:17] AND WE ENCOURAGE ALL OF THOSE IN OUR COMMUNITIES TO DO THE SAME. I'D LIKE TO TURN NOW TO  
[00:34:23] FELLOW COMMISSIONERS AND AT THE SAME TIME, I WANT TO JUST MENTION THANK YOU SO MUCH  
[00:34:29] COMMISSIONER CHO FOR DEMONSTRATING YOUR LEADERSHIP, AND THIS PROCLAMATION, AND FOR  
[00:34:35] WORKING TO BRING IT TO THIS POINT AT THE COMMISSION MEETING. AND THANK YOU BOOKDHA  
[00:34:41] FOR YOUR EFFORTS AS WELL AS THE DIRECTOR OF THE OFFICE OF EQUITY AT THE PORT.  
[00:34:47] LET'S GO THROUGH THE ROLL CALL ON COMMISSIONERS FOR ANY FINAL COMMENTS ON THE PROCLAMATION  
[00:34:55] WE WILL GO TO COMMISSIONERS BOWMAN.  
[00:35:01] THANK YOU SO MUCH. I DON'T HAVE MUCH TO ADD BECAUSE REALLY COMMISSIONER CHO AND  
[00:35:06] CONGRESSWOMAN JAYAPAL SAID IT ALL, AS WELL AS TOSHIKO. SO I JUST WANT TO SAY AGAIN  
[00:35:13] COMMISSIONER CHO THANK YOU FOR BRINGING THIS FORWARD. YOU'VE ONLY BEEN ON THE  
[00:35:18] COMMISSION A SHORT TIME, FOUR MONTHS, AND YOU'VE JUST ADDED TREMENDOUS VALUE TO OUR WORK.  
[00:35:25] YOU HAVE A GREAT PERSPECTIVE THAT THE PORT HAS NEEDED FOR MANY MANY YEARS. AND I JUST  
[00:35:31] APPRECIATE WHAT YOU BRING AND ALL OF THE CONTRIBUTIONS YOU'VE MADE SO FAR AND I KNOW THERE'S  
[00:35:36] MANY MORE TO COME. SO I'M HAPPY TO SUPPORT THIS. THE ONE THING I DID WANT TO ADD IS THAT I  
[00:35:41] KNOW THAT AT TIMES THERE IS A PERCEPTION THAT SOME MAY NOT UNDERSTAND IF YOU'RE NOT API  
[00:35:48] WHAT THE API COMMUNITY GOES THROUGH AND I DON'T WANT TO GIVE THE IMPRESSION THAT I DO  
[00:35:52] BUT I DO WANT TO SAY THAT I FEEL A PERSONAL CONNECTION BECAUSE MY IMMEDIATE FAMILY IS  
[00:35:58] VIETNAMESE, SAMOAN, HAWAIIAN, AND CHINESE AND SO THIS IS PARTICULARLY HEARTFELT FOR ME  
[00:36:04] AS WELL. AND SAM AGAIN, THANK YOU FOR BRINGING IT FORWARD.  
[00:36:12] ALRIGHT COMMISSIONERS CALKINS?  
[00:36:19] THANK YOU ALL FOR YOUR REMARKS. COMMISSIONER CHO, WHEN YOU BROUGHT THIS FORWARD IT  
[00:36:24] REMINDED ME OF AN ADAGE THAT WE OFTEN HEAR IN INSTANCES LIKE THIS AND MY IMMEDIATE  
[00:36:31] RESPONSE WAS THAT IN THIS PARTICULAR MOMENT IT SERVES US WELL TO REMEMBER WHICH IS THE  
[00:36:38] ONLY THING NECESSARY FOR THE TRIUMPH OF EVIL IS FOR GOOD PEOPLE TO DO NOTHING. AND FOR  
[00:36:43] THOSE OF US IN ELECTED OFFICES AS CONGRESSWOMAN JAYAPAL SAID, WE HAVE A SOAP BOX FROM WHICH  
[00:36:51] WE CAN COMMUNICATE IMPORTANT MESSAGES TO OUR COMMUNITY AND NOT ONLY THAT, WE HEAD A VERY  
[00:36:56] LARGE ORGANIZATION IN WHICH WE WANT TO SET AN EXAMPLE FOR EVERYONE WHO WORKS WITH,  
[00:37:03] PARTICIPATES IN SOME STAKEHOLDER ROLL WITH, AND SO WE DO HAVE POWER TO MAKE AN

[00:37:09] INFLUENCE IN OUR COMMUNITY. AND SO I'M DEEPLY GRATEFUL FOR YOUR REPRESENTATION ON OUR  
[00:37:14] COMMISSION AND I'M GLAD TO BE A SECOND ON THIS.  
[00:37:19] OKAY, COMMISSIONER CHO. DO YOU HAVE ANYTHING FURTHER YOU WANTED TO ADD?  
[00:37:26] I THINK JUST ONCE AGAIN THANK YOU ALL MY COLLEAGUES WHO HAVE BEEN SO SUPPORTIVE OF THIS  
[00:37:31] PROCLAMATION.  
[00:37:33] YOU KNOW I THINK THAT WE ARE LIVING IN THE TRULY UNCHARTED TERRITORY  
[00:37:40] AND YOU KNOW BEYOND JUST THIS PROCLAMATION BUT THE AMOUNT OF WORK AND THE COMMITMENT THAT  
[00:37:46] EVERYONE HAS SHOWN DURING THIS PANDEMIC HAS BEEN INSPIRING AND YOU KNOW EACH AND EVERY DAY I'M  
[00:37:53] SO ENCOURAGED AND MORE AND MORE CONFIDENT WITH THE WORK THAT OUR STAFF IS DOING THAT WE'RE  
[00:37:58] GOING TO GET THROUGH THIS AND WE'RE GOING TO BE OKAY. SO, THANK YOU AGAIN.  
[00:38:04] DO I HAVE A CHANCE TO SAY A COUPLE THINGS? OF COURSE, IT IS YOUR TURN.  
[00:38:09] THANK YOU. I WOULD LIKE TO JOIN IN THE CHORUS OF THANKING OUR COLLEAGUE  
[00:38:14] COMMISSIONER CHO FOR HIS LEADERSHIP ON THIS AND CONGRESSWOMAN JAYAPAL  
[00:38:19] WHO EMBODIES THIS BATTLE THROUGHOUT HER  
[00:38:24] CAREER AND I DEEPLY APPRECIATE BEING ABLE TO EXPRESS MY SUPPORT FOR  
[00:38:30] THIS ENDEAVOR AND OUR VERY OWN COUNCILWOMAN FROM BELLEVUE POINTS OUT THAT  
[00:38:39] THIS IS PART OF A SERIES OF CITIES EFFORTS BELLEVUE, RENTON, REDMOND, SEA-TAC, BURIE  
[00:38:45] WHO HAVE ALL WEIGHED IN WITH THEIR OWN VOICE TO A SUPPORT THIS VERY IMPORTANT MESSAGE AND  
[00:38:52] JUST FOR A BROADER CONTEXT THAT YOU KNOW, RACISM IS ON THE RISE  
[00:38:58] THROUGHOUT THE COUNTRY AND THROUGHOUT RACES AND AS A MEMBER OF THE JEWISH  
[00:39:04] RELIGION, THERE'S A CULTURAL CHALLENGE THAT WE'VE NEVER SEEN BEFORE IN THIS COUNTRY. IT IS  
[00:39:09] THE HIGHEST THAT IT'S BEEN AND THAT'S PRETTY BAD. SO WE NEED TO ALL STAND TOGETHER AND AS  
[00:39:15] COMMISSIONERS CALKINS SAYS SILENCE IS BASICALLY CONDONING SUCH BEHAVIOR. SO THANK YOU FOR  
[00:39:22] ALL OF US ADDING OUR VOICE TO THIS GREAT CHALLENGE.  
[00:39:28] OKAY, THAT'S CONCLUDES THE PRESENTATIONS AND COMMISSIONERS COMMENTS. WE WILL NOW CONSIDER  
[00:39:36] A MOTION TO ADOPT THE PROCLAMATION. SAY YES OR NO WHEN YOUR NAME IS CALLED. WELL, I'LL  
[00:39:45] MOTION TO ADOPT THE PROCLAMATION. I'LL SECOND IT.  
[00:39:50] MOVED, SECONDED.  
[00:39:54] OKAY, COMMISSIONER BOWMAN? AYE.  
[00:39:57] COMMISSIONER CALKINS? AYE. COMMISSIONER CHO. AYE. COMMISSIONER FELLEMAN. AYE.  
[00:40:06] COMMISSIONER STEINBREUCK? AYE. YOU HAVE FIVE YEAS AND 0 NAYS. THE MOTION PASSES. IT'S OFFICIAL  
[00:40:34] SO RETURNING TO OUR ORDER OF BUSINESS, THE NEXT ITEM ON THE AGENDA IS THE EXECUTIVE  
[00:40:39] DIRECTOR'S REPORT.  
[00:40:44] GOOD AFTERNOON COMMISSIONERS. WE ARE ENTERING THE NEXT PHASE OF OUR RESPONSE TO THE COVID-19  
[00:40:50] PANDEMIC HERE AT THE PORT. AS WE MOVE CAREFULLY AND THOUGHTFULLY TOWARD REOPENING  
[00:40:55] BUSINESSES AND A SAFE RETURN TO THE WORKPLACE IN THE REGION AND IN THE STATE THE CHALLENGES AT  
[00:41:01] THE AIRPORT AND THE REST OF OUR FACILITIES ARE NO LESS SIGNIFICANT. OUR PRIORITY HAS  
[00:41:06] ALWAYS BEEN THE PROTECTION OF THE HEALTH AND SAFETY OF OUR EMPLOYEES AND THE  
[00:41:10] PUBLIC. WE LOOK TO THE COMMISSION'S LEADERSHIP AS WE TAKE THESE IMPORTANT NEXT STEPS  
[00:41:16] ON CRITICAL ISSUES THIS INCLUDES CONSIDERING RELIEF FOR OUR PORT IMPACTED BUSINESSES, ENHANCING  
[00:41:22] MEASURES TO ENSURE THE SAFETY, HEALTH, AND WELL-BEING OF OUR EMPLOYEES AND  
[00:41:27] THE PUBLIC INCLUDING THE REQUIRING OF CLOTH FACE COVERINGS AT SEA-TAC  
[00:41:33] INTERNATIONAL AIRPORT,  
[00:41:37] THE PHASED RETURN OF EMPLOYEES BACK TO OUR FACILITY STARTING JUNE 1ST, AND AIDING THE  
[00:41:42] REGIONAL ECONOMIC RECOVERY.  
[00:41:44] NONE OF THESE ARE EASY. THEY REQUIRE TREMENDOUS COORDINATION WITHIN THE PORT, LOCAL, STATE,  
[00:41:50] FEDERAL AGENCIES, OUR STAKEHOLDERS, AND BUSINESS PARTNERS, BUT WE ARE COMMITTED  
[00:41:55] TO DELIVERING THESE RESULTS AS SWIFTLY AS POSSIBLE. FIRST I'D LIKE TO UPDATE YOU ON SOME  
[00:42:00] IMPORTANT HEALTH METRICS. WASHINGTON STATE REPORTS 60,891 CASES OF COVID-19 WITH 931 DEATHS.  
[00:42:01] WITH 931 DEATHS. IN KING COUNTY, THERE ARE 7,115 CASES AND 505 DEATHS.  
[00:42:18] PORT OF SEATTLE HEALTH AND SAFETY REPORTS 16 EMPLOYEES UNDER QUARANTINE WITH  
[00:42:23] SEVEN POSITIVE CASES.  
[00:42:27] THE GOOD NEWS IS WE ARE SEEING SOME SMALL AND POSITIVE SIGNS FROM SEA-TAC INTERNATIONAL  
[00:42:32] AIRPORT IN THE SHAPE OF RECOVERY. FROM MAY 1ST THROUGH MAY 7TH. WE SAW  
[00:42:40] THIRTY THOUSAND THREE HUNDRED AND NINETY SEVEN PASSENGERS PASSED THROUGH OUR CHECKPOINTS  
[00:42:44] COMPARED TO 24, 325 THE WEEK BEFORE. LAST WEEK. WE TOPPED FIVE THOUSAND PASSENGERS IN A  
[00:42:52] SINGLE DAY FOR THE FIRST TIME SINCE THE VIRUS HIT. SO, FAR BELOW THE 50,000 PASSENGERS A  
[00:42:59] DAY WE SAW ON PRE-PANDEMIC TYPICAL DAYS. MONDAY WE HAD FIVE THOUSAND TWO HUNDRED AND  
[00:43:04] SEVENTY EIGHT PASSENGERS.  
[00:43:07] AS I MENTIONED SAFETY MUST BE OUR TOP PRIORITY IN EVERY STEP WE TAKE. WE'RE WORKING ON LAYERED  
[00:43:12] RESPONSES WHICH STARTS WITH INDIVIDUAL EMPLOYEES OR TRAVELERS TAKING ACTIONS TO PROTECT THEIR  
[00:43:17] OWN HEALTH.  
[00:43:19] IT'S IMPORTANT TO REMEMBER THAT ALL SAFETY AND HEALTH MEASURES BY THEMSELVES ARE INCOMPLETE TO

[00:43:23] PROTECT OURSELVES FROM INFECTION IN THE SPREAD OF THE VIRUS. ONLY BY PUTTING THEM  
[00:43:28] TOGETHER ON AN INDIVIDUAL AND COMMUNITY BASIS WILL WE SUCCEED IN STOPPING THE SPREAD  
[00:43:33] OF THE VIRUS.  
[00:43:35] MOST VITAL IS REINFORCING THE NECESSITY OF HAND WASHING AND PHYSICAL DISTANCING IN OUR  
[00:43:40] FACILITIES. WE WILL CONTINUE TO AGGRESSIVELY CLEAN AND DISINFECT SURFACES  
[00:43:45] AND HIGH-TOUCH LOCATIONS.  
[00:43:48] WE EXPECT TO SEE INCREASING NUMBERS OF THE PUBLIC AT THE AIRPORT AND OUR OTHER  
[00:43:52] FACILITIES AS SOCIAL GATHERING AND TRAVEL RESTRICTIONS START TO EASE.  
[00:43:58] THEREFORE IT IS IMPORTANT FOR US TO PUT INTO PLACE  
[00:44:02] ADDITIONAL PROTECTIONS FOR ALL EMPLOYEES AND THE PUBLIC USING OUR FACILITIES.  
[00:44:08] THE COMMISSIONERS AND I BELIEVE IT IS IMPORTANT FOR THE PORT TO TAKE A LEADERSHIP ROLE. ON  
[00:44:12] SATURDAY I ANNOUNCED THAT WE WILL IMPLEMENT POLICY REGARDING THE USE OF CLOTH FACE COVERINGS  
[00:44:17] FOR MEMBERS OF THE PUBLIC, OUR EMPLOYEES, AND WORKERS AT SEA-TAC INTERNATIONAL AIRPORT.  
[00:44:23] STARTING MAY 18TH, ALL PASSENGERS, VISITORS, AND WORKERS INCLUDING ALL PORT EMPLOYEES  
[00:44:29] WILL BE REQUIRED TO WEAR CLOTH BASED COVERINGS IN THE PUBLIC AREAS OF SEA-TAC INTERNATIONAL  
[00:44:36] AIRPORT. THE DETAILS OF THE POLICY ARE FORTHCOMING AND WILL BE SHARED VIA ALL OUR  
[00:44:40] COMMUNICATIONS CHANNELS. RIGHT NOW  
[00:44:44] MANY HAVE ALREADY EMBRACED FACE COVERINGS AS A PRACTICE THROUGHOUT THE COUNTY, THE  
[00:44:48] REGION, AND THE STATE. I WAS AT THE AIRPORT YESTERDAY AND MOST PEOPLE WERE ALREADY WEARING  
[00:44:53] FACE COVERINGS.  
[00:44:55] THIS POLICY IS COMPLIMENTARY WITH KING COUNTY PUBLIC HEALTH GUIDANCE.  
[00:45:00] WEARING A FACE COVERING IN PUBLIC PLACES WHERE YOU CANNOT SOCIALLY DISTANCE LIKE THE  
[00:45:04] AIRPORT IS THE NEW NORMAL.  
[00:45:08] ACTING ON THE BEST ADVICE OF HEALTH AUTHORITIES, WE BEGAN PROVIDING CLOTH FACE COVERINGS  
[00:45:13] TO STAFF WORKING IN PUBLIC FACING ROLES AT THE PORT ON APRIL 17TH.  
[00:45:19] FEDERAL AGENCIES THAT OPERATE AT THE AIRPORT: TSA, CDC, AND CUSTOMS AND BORDER PROTECTION  
[00:45:26] NOW REQUIRE FACE COVERINGS OR MORE TECHNICAL SAFETY EQUIPMENT FOR THEIR EMPLOYEES DEPENDING  
[00:45:30] UPON THEIR ROLE.  
[00:45:32] THE AIRLINES THAT SERVE THE MAJORITY OF PASSENGERS AT SEA ARE ALSO REQUIRING FACE  
[00:45:37] COVERINGS FOR PASSENGERS.  
[00:45:40] LATER IN TODAY'S MEETING YOU WILL HEAR A PRESENTATION ON THE MANY ACTIONS WE ARE TAKING TO  
[00:45:44] ENHANCE SAFETY AT SEA-TAC. THE BRIEFING WILL OUTLINE THE ELEMENTS OF THE FLY HEALTHY AT  
[00:45:49] SEA-TAC EFFORT. THAT INCLUDES CHANGES HAPPENING THROUGHOUT THE AIRPORT TO PROMOTE PHYSICAL  
[00:45:54] DISTANCING, SAFE HEALTH PRACTICES, AND COLLABORATIVE EFFORTS WITH AIRPORT WIDE  
[00:45:59] PARTNERS. WE'VE ALSO INVITED SENIOR STAFF OF ALASKA AIRLINES TO JOIN US TODAY TO DISCUSS THE  
[00:46:06] IMPACTS OF THE PANDEMIC ON THE AIRPORT'S LARGEST CARRIER.  
[00:46:10] THE DISEASE HAS DEVASTATED THE INDUSTRY AND YOU WILL BE BRIEFED ON THE AIRLINES PLANS  
[00:46:14] TO RESTORE PUBLIC CONFIDENCE IN AIR TRAVEL.  
[00:46:17] ALASKA HAS GREAT MANAGEMENT AND A STRONG CUSTOMER CULTURE. WE WISH THEM AND ALL AIRLINE  
[00:46:23] PARTNERS THE BEST GOING FORWARD.  
[00:46:27] CONCERNING ONE OF THE INITIATIVES THAT YOU WILL HEAR MORE ABOUT TODAY,  
[00:46:32] MEMBERS OF THE COMMISSION HAVE VOICED SUPPORT FOR HEALTH SCREENINGS OF PASSENGERS. I  
[00:46:37] BELIEVE SCREENING OF DEPARTING PASSENGERS VIA THE TAKING OF TEMPERATURES AND INCOMING  
[00:46:41] TRAVEL OF INTERNATIONAL PASSENGERS WILL BE AN IMPORTANT NEXT STEP IN  
[00:46:46] PROTECTING TRAVELERS AND EMPLOYEES AND LIMITING THE SPREAD OF THE DISEASE. OUR  
[00:46:51] AIRPORT TECHNICAL TEAMS ARE ALREADY HARD AT WORK TO DELIVER A SCREENING SYSTEM AS SOON AS  
[00:46:55] POSSIBLE. WE'VE BEGUN WORKING WITH AIRLINE PARTNERS, HEALTH OFFICIALS IN OUR REGION AND AT  
[00:47:01] THE FEDERAL LEVEL TO EXPLORE TEMPERATURE HEALTH SCREENING PROTOCOLS AND HOW TO MAKE THEM  
[00:47:06] WORK. THERE ARE DEFINITELY HURDLES TO OVERCOME, BUT THAT WORK IS UNDERWAY.  
[00:47:11] INCREASING THE PUBLIC CONFIDENCE IN THE SAFETY OF THE AIRPORT AND AIR TRAVEL IS  
[00:47:16] CRITICAL NOT ONLY FOR THE PORT AIRLINES BUT FOR ALL OF US.  
[00:47:23] AS WE MOVE FORWARD ON IMPORTANT HEALTH MEASURES WE ARE ALSO COMMITTING SIGNIFICANT  
[00:47:26] TIME AND ENERGY IN DEVELOPING STRATEGIES TO HELP THE REGION'S ECONOMY TO RECOVER. WE'RE  
[00:47:32] TAKING STEPS NOW TO ASSIST OUR BUSINESS PARTNERS AT THE AIRPORT AND AROUND THE PORT WHO  
[00:47:36] ARE FACING TERRIFIC ECONOMIC PRESSURE.  
[00:47:40] WE WANT THEM TO BE PREPARED WHEN THE ECONOMY REBOUNDS.  
[00:47:44] AFTER CONSULTING WITH AIRPORT MANAGING DIRECTOR LANCE LITTLE AND HIS STAFF, I'VE  
[00:47:49] CONCLUDED THAT ADDITIONAL RELIEF IS JUSTIFIED FOR MANY CLASSES OF THE AIRPORT TENANTS  
[00:47:53] AND CONCESSIONAIRES.  
[00:47:55] FOR AIRPORT AND DINING RETAIL PARTNERS, WE HAVE ALREADY APPROVED FOUR MONTHS DEFERAL  
[00:47:59] OF MINIMUM ANNUAL GUARANTEES AND PERCENTAGE CHARGES. THE ADDITIONAL RELIEF THAT WILL BE  
[00:48:04] PROVIDED INCLUDES ELIMINATING COLLECTION OF MARKETING FEES THROUGH THE END OF THE YEAR,  
[00:48:10] DEFERRING UTILITY AND OTHER CHARGES, AND DEFERRING STORAGE AND OFFICE RENT.



[00:48:16] I ALSO BELIEVE THE LEASE EXTENSIONS ARE JUSTIFIED FOR OUR HARD-PRESSED ADR  
[00:48:20] CONCESSIONAIRES AND OTHER BUSINESSES. THIS WOULD GIVE THEM EXTRA TIME TO GET BACK ON  
[00:48:24] THEIR FEET FINANCIALLY. AIRPORT STAFF ARE NOW LOOKING AT POTENTIAL TERMS AND CONDITIONS  
[00:48:29] FOR THESE LEASE EXTENSIONS. WE'RE ALSO CONSIDERING ADDITIONAL RELIEF  
[00:48:34] FOR TENANTS ON MARITIME AND ECONOMIC DEVELOPMENT DIVISION PROPERTIES. I WANT ALL OF OUR  
[00:48:39] BUSINESS PARTNERS TO KNOW THAT WE WILL CONTINUE TO REVIEW THE ECONOMIC SITUATION AND CONSIDER  
[00:48:44] ADDITIONAL ASSISTANCE AS NECESSARY. ON ANOTHER BUSINESS LINE, THE NEWS CONTINUES TO BE  
[00:48:48] DIFFICULT FOR THE CRUISE INDUSTRY. JUST  
[00:48:54] LAST WEEK WE HEARD THAT HOLLAND AMERICA, PRINCESS CRUISES, AND CARNIVAL  
[00:48:58] CRUISE LINES HAVE CANCELED 2020 SAILINGS FROM SEATTLE.  
[00:49:03] THE CRUISE INDUSTRY HAS PROVEN TO BE RESILIENT AND THE LINES ARE WORKING ON POLICY  
[00:49:07] ENHANCEMENTS TO PROTECT PASSENGERS, CREW, AND COMMUNITY HEALTH AND SAFETY WHEN CRUISE  
[00:49:12] RESUMES. WE WILL CONTINUE TO MONITOR NATIONAL AND INTERNATIONAL DEVELOPMENTS  
[00:49:16] REGARDING THE RESUMPTION OF CRUISE.  
[00:49:20] TURNING TO ANOTHER ITEM ON TODAY'S AGENDA, AS EVERYONE IS FULLY AWARE OF THE WEST SEATTLE  
[00:49:25] HIGH LEVEL BRIDGE HAS BEEN CLOSED DUE TO STRUCTURAL PROBLEMS. THE BRIDGE IS A VITAL  
[00:49:30] LINK FOR THE PORT IN MARITIME COMMERCE. TODAY YOU'LL HEAR A BRIEFING FROM PORT STAFF IN THE  
[00:49:35] SEATTLE DEPARTMENT OF TRANSPORTATION ON THE NATURE OF THE DAMAGE TO THE BRIDGE AND  
[00:49:39] PLANNING FOR THE REPAIR OR POSSIBLE REPLACEMENT.  
[00:49:43] AND FINALLY  
[00:49:46] I WOULD LIKE TO END WITH A THANKS TO ALL OF OUR STAFF FOR THEIR EFFORTS TO CONTINUE OUR  
[00:49:49] CRITICAL OPERATIONS AND PLANNING FOR AND IMPLEMENTING OUR RESPONSE TO THE COVID  
[00:49:54] PANDEMIC. THEY'RE WORKING AROUND THE CLOCK BOTH IN OPERATIONS AND TAKING INTO  
[00:49:58] CONSIDERATION ALL THE ISSUES BEFORE US. SO WITH THAT ALL IN MY COMMENT. THANK YOU.  
[00:50:11] I BELIEVE I HAD TO SEND COMMISSIONERS STEINBREUCK ANOTHER UNMUTE PROMPT.  
[00:50:40] THIS IS AARON PRICHARD. I'LL GIVE A FEW UPDATES ON OUR COMMITTEES. ON MAY 7TH COMMISSIONERS CALKINS  
[00:50:48] AND FELLEMAN CONVENED THE ENERGY AND SUSTAINABILITY COMMITTEE TO  
[00:50:52] DISCUSS AN UPDATE ON THE WORK PLAN. WE HAD ORIGINALLY PLANNED A PUBLIC STUDY SESSION FOR THE  
[00:50:58] COMMISSION ON MAY 7TH TO TALK ABOUT THE STATUS, THE AIRLINE'S MOU GROUP, STAINABLE AVIATION  
[00:51:03] FUELS, AND OTHER AIRPORT ENVIRONMENTAL ITEMS, BUT THOSE HAVE BEEN PUT OFF AND I KNOW  
[00:51:09] THERE'S STILL HIGH INTEREST IN THOSE ITEMS AND WE WILL BE GETTING BACK TO COMMISSION AS  
[00:51:13] SOON AS WE CAN TO GET SOME UPDATES. WE DISCUSSED THE STATUS OF THE AIRLINE'S MOU  
[00:51:18] GROUP IN OUR MEETING WHERE WHERE THEY CAME UP WITH A SET OF AIRLINES  
[00:51:23] EMISSIONS EQUIVALENT REDUCTIONS PROPOSAL THAT ALASKA AND DELTA HAD BEEN WORKING ON WITH  
[00:51:29] SUPPORT STAFF. ONE OF THE KEY ELEMENTS OUT OF THIS IS CONSIDERING A STUDY FOR THE  
[00:51:33] OPTIMIZATION OF A PRECONDITIONED AIR USAGE, SOMETHING WE'VE BEEN DOING AT  
[00:51:37] SEA-TAC FOR SOME TIME, BUT WE LOOKED AT AN OPTIMIZATION OF THAT AS ONE OF OUR WAYS TO  
[00:51:42] CAPTURE SOME OF OUR GREATEST GREENHOUSE GAS REDUCTIONS. WE MAY BE ABLE TO SEE RESULTS FROM  
[00:51:47] THOSE STUDIES AS EARLY AS OCTOBER.  
[00:51:51] WE ALSO DISCUSSED THE SUSTAINABLE AVIATION FUELS NETWORK STUDY THAT WAS  
[00:51:55] COMPLETED BY WSU THAT FOCUSED ON FEEDSTOCKS AROUND THE NORTHWEST  
[00:52:02] REGION TO SUPPORT SUSTAINABLE AVIATION FUELS. THAT REPORT HAS  
[00:52:08] BEEN SHARED WITH OTHER ACADEMICS FOR RESEARCH PURPOSES BUT HAS NOT BEEN  
[00:52:11] RELEASED PUBLICLY. THE COMMITTEE HAS FOCUSED IN ON ONE OF THE AREAS THAT'S BEEN  
[00:52:16] IDENTIFIED REGARDING MUNICIPAL SOLID WASTE AS A POTENTIAL FEEDSTOCK THAT COULD HELP  
[00:52:21] SUPPORT SUSTAINABLE AVIATION FUELS AND IS LOOKING AT A VIRTUAL TOUR OF  
[00:52:28] SOME OF THE SOLID WASTE FACILITIES RUN BY FULCRUM IN NEVADA AS A WAY OF HIGHLIGHTING  
[00:52:32] SOME OF THE KEY FINDINGS ABOUT THIS SOURCE OF FUEL. WE ALSO SPENT A LOT OF TIME TALKING  
[00:52:36] ABOUT THE LEGISLATIVE STRATEGY REGARDING THE UPCOMING SHORT SESSION. AMONG MANY ITEMS OF  
[00:52:42] POTENTIAL, HOW THE CLEAN FUEL STANDARD MIGHT RELATE TO INFRASTRUCTURE PACKAGE IN THE  
[00:52:48] FUTURE TO HELP WITH RECOVERY. FINALLY. WE LOOKED AT A FEW OF THE BUDGET IMPACTS THAT WE'RE  
[00:52:54] STILL GETTING BRIEFED ON FOR THE FULL COMMISSION REGARDING THE SUSTAINABLE EVALUATION  
[00:53:00] FRAMEWORK. SOME OF THE IMPACTS FOR THE CLEAN ENERGY WATERFRONT STRATEGIC PLAN. AND SO THAT  
[00:53:06] WORK CONTINUES AND COMMISSIONERS WILL BE HEARING MORE ON THOSE ITEMS.  
[00:53:11] AND THAT'S THE SUMMARY FOR THE ENERGY AND SUSTAINABILITY COMMITTEE. THE AVIATION  
[00:53:15] COMMITTEE ALSO MET LAST FRIDAY WITH LANCE'S TEAM FOR ABOUT A HALF AN HOUR ON THE FLY HEALTHY  
[00:53:21] AT SEA. WE'LL BE HEARING MORE ABOUT THAT TODAY. FINALLY THE AUDIT COMMITTEE MET ON MAY 7TH.  
[00:53:27] ALL OF THOSE MATERIALS, NOTABLY THE PORT OF SEATTLE RECEIVED A CLEAN AUDIT FROM THE  
[00:53:31] STATE AUDITOR'S OFFICE, THE REST OF THE AGENDA AND THE AUDIO RECORDING CAN BE FOUND ON THE  
[00:53:36] PORT WEBSITE AND THAT CONCLUDES MY REMARKS ON THE COMMITTEE ACTIVITY LAST WEEK. VERY GOOD AARON.  
[00:53:43] THANK YOU. AND WE WILL NOW MOVE NOW TO ITEM 5, WHICH IS PUBLIC COMMENT.  
[00:53:51] AM I BEING HEARD HERE?  
[00:53:54] YES, YOU ARE. OKAY ITEM FIVE PUBLIC COMMENT. UNDERSTAND THAT WE WILL NOW ACCEPT

[00:54:01] PUBLIC COMMENT FROM THOSE WHO HAVE SIGNED UP. WRITTEN MATERIALS PROVIDED TO THE CLERK  
[00:54:06] WILL BE INCLUDED IN TODAY'S MEETING RECORD. AND WE HAVE RECEIVED FOUR OR FIVE WRITTEN  
[00:54:11] MATERIALS SUBMITTED IN ADVANCE AND THOSE SHOULD BE PROVIDED TO EACH COMMISSIONER. THE CLERK  
[00:54:17] HAS A LIST OF THOSE PREPARED TO SPEAK. AS THE CLERK CALLS YOUR NAME WE WILL OPEN THE LINE AND  
[00:54:22] COMMENTERS WILL HAVE TO UNMUTE THEMSELVES THEN. PLEASE REPEAT YOUR NAME FOR THE RECORD. IF  
[00:54:28] YOU ARE ON THE SKYPE MEETING AND ARE ALSO STREAMING THE MEETING, PLEASE MUTE THE VIDEO  
[00:54:33] STREAM TO AVOID FEEDBACK.  
[00:54:36] NOTE THAT THERE IS NEARLY A THREE-MINUTE LEG ON THE VIDEO STREAM. COMMENT TIME WILL BE  
[00:54:42] LIMITED TO TWO MINUTES PER PERSON. WE HAVE QUITE A NUMBER OF COMMENTERS TODAY. SO IF YOU  
[00:54:48] CAN OFFER YOUR COMMENTS IN LESS TIME THAN ALLOWED PLEASE DO SO AND KEEP THEM BRIEF AS POSSIBLE  
[00:54:55] AND REFRAIN FROM REPEATING STATEMENTS ALREADY MADE BY OTHER COMMENTERS. CLERK, PLEASE  
[00:55:00] CALL THE FIRST SPEAKER.  
[00:55:03] THANK YOU. FIRST ON THE LIST. WE HAVE KATHY CASEY. KATHY, YOU SHOULD HAVE RECEIVED THE UNMUTE  
[00:55:09] PROMPT.  
[00:55:11] YES, CAN YOU HEAR ME? WE SURE CAN. OKAY. GREAT. HELLO COMMISSIONERS. MY NAME IS KATHY  
[00:55:16] CASEY. I'M AN OWNER OF LUCKY LOUIE FISH SHACK AND A STEWARD FOR SBAAC REPRESENTING SMALL  
[00:55:22] MINORITY AND WOMEN-OWNED BUSINESSES AT SEA-TAC. WE ARE GRATEFUL FOR THE RECENT RENT  
[00:55:27] DEFERMENT BUT WE NEED MORE TO SURVIVE. SBAAC HAS HAD MEETINGS WITH MANAGING DIRECTOR MR.  
[00:55:34] LITTLE AND SENIOR AVR MANAGER DON HUNTER AND WE FEEL THEY HEAR US AND ARE SENSITIVE  
[00:55:41] TO OUR BUSINESS NEEDS BUT WE KEEP HITTING A ROADBLOCK WHEN IT COMES TO THE INTERPRETATION  
[00:55:46] OF THE LEGAL TEAM AROUND WASHINGTON STATE GIFTING OF FUNDS. LEASES WERE NEGOTIATED AT  
[00:55:52] A TIME WHEN TRAFFIC PROJECTIONS WERE WAY HIGHER THAN WHAT IS EXPECTED GOING FORWARD. WHAT  
[00:55:57] PREVIOUSLY JUSTIFIED PAYING ABOVE MARKET RENT NO LONGER IS SUSTAINABLE IN THE CURRENT  
[00:56:02] ENVIRONMENT AND FORESEEABLE FUTURE. WE NEED ADR TO HAVE THE AUTHORITY TO RENEGOTIATE  
[00:56:08] OUR LEASES. WE NEED THE REMOVAL OF MAG AND A REDUCTION OF OUR PERCENTAGE RENTS. MAG IS AN  
[00:56:14] OUTDATED CONCEPT AND ONE THAT IS CITED TO FAVOR THE PORT. IT IS ALSO INCONSISTENTLY PRESENT  
[00:56:20] IN EXISTING LEASES. AND IS TO BE PHASED OUT IN FUTURE RELEASES. IF THIS ROADBLOCK  
[00:56:25] CONTINUES, THEN WE RESPECTFULLY ASK FOR REACH OUT TO THE GOVERNOR FOR SUPPORT AND  
[00:56:31] GUIDANCE TO PROVIDE AN EXCEPTION FOR THE SMALL BUSINESSES AT THE AIRPORT IN  
[00:56:35] THIS COVID SITUATION. IN ADDITION WE WANT TO BRING UP THE GOVERNOR'S OFFICE'S  
[00:56:40] PROPOSED REQUIREMENT THAT RESTAURANT AND RETAIL EMPLOYEES ARE TO BE TEMPED BEFORE  
[00:56:44] ENTERING THEIR LOCATIONS. THIS NEEDS TO BE PERFORMED AS THE EMPLOYEES ARE SCREENED THROUGH  
[00:56:49] SECURITY BY EITHER PORT STAFF OR TSA.  
[00:56:53] THIS WILL ENSURE THAT NO EMPLOYEE WITH A FEVER ENTERS THE TERMINAL. HOW CAN WE MAKE  
[00:56:57] THIS A PRIORITY AS THE TIMELINE FOR PHASE TWO IS TO BEGIN JUNE FIRST? AIRPORT  
[00:57:04] BUSINESSES WILL TAKE A LONG TIME TO COME BACK AND ASSISTANCE WE RECEIVE REALLY  
[00:57:08] NEEDS TO REFLECT THAT. WE NEED HELP NOW. NOW THANK YOU FOR YOUR LEADERSHIP AND  
[00:57:13] CONSIDERATION TODAY COMMISSIONERS. THANK YOU.  
[00:57:17] THANK YOU. KATHY. NEXT SPEAKER, PLEASE. YES, NEXT WE HAVE LISA WUCHOW AND LISA I'M GOING TO  
[00:57:24] SEND YOU THE UNMUTE PROMPT.  
[00:57:28] GOOD AFTERNOON.  
[00:57:31] GREAT. THANK YOU. I AM SPEAKING ON BEHALF OF SEATTLE CHOCOLATE A LOCAL WOMAN OWNED  
[00:57:38] BUSINESS THAT HAS BEEN A PART OF THE SEA AIRPORT FOR OVER FIVE YEARS. THROUGH THE COVID-19  
[00:57:43] VIRUS RESTRICTIONS WE CLOSED OUR STORE ON MARCH 23RD, AND SINCE THEN HAVE RECEIVED NO  
[00:57:49] REVENUE FROM THAT LOCATION BUT CONTINUING TO PAY OUR EMPLOYEES AND MEET OUR EXPENSES. WE JOIN  
[00:57:56] OTHER MEMBERS OF THE SBAC REQUESTING RENT RELIEF, NOT JUST REFERRING AND AN EXTENSION  
[00:58:02] OF THREE TO FIVE YEARS BEYOND OUR CURRENT LEASE EXPIRATION WITH MEANINGFUL ADJUSTMENTS TO  
[00:58:07] REFLECT OUR NEW ENVIRONMENT. WRITTEN DEFERRALS ARE NOT ENOUGH. AIRLINE CEOS ARE STATING  
[00:58:13] IT COULD BE YEARS BEFORE WE SEE THE PASSENGER NUMBERS THAT WE SAW IN 2019 AND THE RESULTS  
[00:58:19] WILL BE A DRAMATIC DECREASE IN OUR REVENUE THIS YEAR AT THE AIRPORT WHILE IN THE MEANTIME  
[00:58:24] OUR EXPENSES CONTINUE AT CURRENT LEVELS. DEFERRING RENT FOR PAYMENT TO A LATER TIME  
[00:58:29] DOESN'T ELIMINATE THE EXPENSE OR THE NEGATIVE IMPACT ON OUR BUSINESS IT ONLY MOVES  
[00:58:35] IT TO A LATER DATE. IN ADDITION, AS WE PREPARE TO REOPEN WE NEED TO RECEIVE ACCURATE FLIGHT AND  
[00:58:40] PASSENGER INFORMATION IN A TIMELY MANNER. THAT INCLUDES ANTICIPATED PASSENGER ACCOUNTS  
[00:58:45] BY HOUR. THIS WILL HELP US TO MAKE EDUCATED DECISIONS ON HOW TO BEST REOPEN OUR BUSINESS  
[00:58:51] WHEN ALLOWED TO IN THE MOST EFFICIENT AND PROFITABLE WAY. THESE DECISIONS WILL BE  
[00:58:55] CHALLENGING WITHOUT HAVING ALL THE AVAILABLE DATA. THANK YOU FOR THE OPPORTUNITY TO SPEAK  
[00:59:00] AND YOUR PARTNERSHIP IN ENSURING THE LONG-TERM SUCCESS OF OUR BUSINESS.  
[00:59:06] THANK YOU, SPEAKER. PLEASE, NEXT WE HAVE MICHELLE MANASHE.  
[00:59:13] GOOD MORNING COMMISSIONER. MY NAME IS MICHELLE MENASHE. I'M THE OWNER OF FIREWORKS  
[00:59:17] GALLERIES AND A MEMBER OF THE SMALL BUSINESS AND AIRPORT ACTION COMMITTEE. DUE TO COVID,  
[00:59:21] OUR STORES WERE FORCED TO CLOSE. SALES FROM THE PAST FEW MONTHS ARE GONE FOREVER,  
[00:59:26] BUT OUR EXPENSES CONTINUE INCLUDING PAYROLL, HEALTH INSURANCE, UTILITIES, AND

[00:59:32] PAYMENTS FOR MERCHANDISE THAT WE HAD PROCURED PRIOR TO CLOSING. WE UNDERSTAND WE CAN'T  
[00:59:37] RECOUP OUR LOSSES, BUT WE NEED SOLUTIONS TO MITIGATE THEM TO SURVIVE. IN ADDITION, THE FORSEABLE  
[00:59:43] FUTURE PROBABLY YEARS, PASSENGER PROJECTIONS WILL BE FAR LOWER THAN 2019 NUMBERS WHICH  
[00:59:49] TRANSLATES TO FEWER CUSTOMERS.  
[00:59:52] FIREWORKS RENT STRUCTURE WAS BASED ON THESE CUSTOMERS WALKING IN OUR DOORS. ON TOP OF  
[00:59:57] THAT, CDC GUIDELINES FOR SPACING IN OUR STORES WILL MEAN EVEN FEWER CUSTOMERS.  
[01:00:02] THE ONLY FAIR AND EQUITABLE DIRECTION FOR US TO SURVIVE IS TO RENEGOTIATE OUR LEASES,  
[01:00:07] ELIMINATE MAG, AND PAY PERCENTAGE RENT ONLY. IN THIS SCENARIO, WHEN PASSENGER LEVELS  
[01:00:12] ARE HIGHER THE PORT BENEFITS, WHEN THEY ARE LOWER WE HAVE A BETTER CHANCE OF SURVIVING. IN  
[01:00:17] ADDITION I APPRECIATE THE CONSIDERATION OF LEASE EXTENSIONS TO RECOUP OUR  
[01:00:21] INITIAL CAPITAL. THESE EXTENSIONS SHOULD TAKE INTO CONSIDERATION THE TIME IT TAKES FOR TRAFFIC  
[01:00:26] TO RESUME TO 2019 LEVELS PLUS [INAUDIBLE] FROM THE LOSSES.  
[01:00:33] [INAUDIBLE] GIFTING OF PUBLIC FUNDS AND BOTH OF THEM TOGETHER WOULD POTENTIALLY SAVE MANY  
[01:00:39] SMALL BUSINESSES.  
[01:00:41] RETAINING OUR CURRENT RENT STRUCTURE AND LENGTH OF LEASES [INAUDIBLE]  
[01:00:46] IN MANY OF THE SMALL BUSINESSES FAILING AND NEED TO BE REPLACED WITH NEW ONES. THE RENTS PAID  
[01:00:52] WOULD BE SIGNIFICANTLY LOWER IN THIS MARKET. ISN'T THE PRUDENT THING TO DO TO WORK WITH THE EXISTING  
[01:00:57] ESTABLISHED ENTITIES AND DEAL WITH THE TURMOIL OF TURNOVER. THANK YOU FOR YOUR  
[01:01:02] CONSIDERATION OF THESE SOLUTIONS TO KEEPING CONCESSIONS VIABLE.  
[01:01:08] THANK YOU. NEXT SPEAKER. NEXT WE HAVE NAT STRATTEN CLARK.  
[01:01:20] NAT, ARE YOU ON THE LINE?  
[01:01:23] I AM THIS IS NAT. CAN YOU HEAR ME?  
[01:01:25] YES, WE CAN.  
[01:01:29] HI, THIS IS NAT STRATTEN CLARK. I OWN CAFE FLORA AT GATE A1  
[01:01:33] AND  
[01:01:37] PARTICULARLY I WANT TO THANK [INAUDIBLE]  
[01:01:39] FOR THEIR TIRELESS EFFORTS TO ENSURE NO ONE HAS TO SHUT THE DOOR ON THEIR BUSINESSES.  
[01:01:58] WHILE COVID-19 HAS OBVIOUSLY IMPACTED EVERY BUSINESS AT SEA, THERE ARE A NUMBER OF  
[01:02:02] FACTORS THAT PUT RESTAURANTS AND RETAIL IN A UNIQUELY CHALLENGING POSITION. WHEN  
[01:02:06] PASSENGERS RETURN AND ENPLANEMENTS RISE TO PRE-COVID LEVELS, RENTAL CAR COMPANIES  
[01:02:11] RIDE SHARE APPS, AND BAGGAGE HANDLERS WILL BE MADE WHOLE AGAIN OVERNIGHT. RESTAURANTS  
[01:02:15] HOWEVER WILL CONTINUE TO BE NEGATIVELY IMPACTED BY HEALTH AND SAFETY STANDARDS  
[01:02:19] THAT CURTAIL THEIR CUSTOMER COUNTS DESPITE ANY RISE IN ENPLANEMENTS. AT FLORA, WE HAVE  
[01:02:25] AN 80 SEAT CAPACITY. WHEN WE REOPEN UNDER PHASE TWO SOCIAL DISTANCING GUIDELINES, WE WILL  
[01:02:30] HAVE 32 SEATS. 32 SEATS. AND EVEN WHEN WE GET TO PHASE THREE GUIDELINES, WHICH ALLOW  
[01:02:36] RESTAURANTS THAT SEAT UP TO 75% OF THEIR CAPACITY. WE WILL STILL ONLY HAVE 32 SEATS  
[01:02:41] BECAUSE TABLES WILL NEED TO BE 6 FEET APART. I'M IN FULL SUPPORT OF THE GOVERNOR AND  
[01:02:45] CDC'S RECOMMENDATIONS AND I'LL FOLLOW THEM SCRUPULOUSLY, BUT I NEED THE COMMISSION TO  
[01:02:49] UNDERSTAND THE LASTING IMPACT THAT THIS WILL HAVE ON MY SMALL INDEPENDENTLY OWNED BUSINESS.  
[01:02:54] ARE MAG RATE IS BASED ON AN 80 SEAT DINING ROOM HOLDING US TO A RENT RATE THAT WAS CALCULATED WITH  
ALMOST THREE  
[01:03:00] TIMES THE SEATING CAPACITY IS NOT ONLY UNREASONABLE BUT ALSO SHOWS THE CALLOUS DISREGARD FOR  
[01:03:04] OUR CONTINUED VIABILITY. MY REQUEST IS THAT MAG FEES BE REMOVED. TO THE BEST OF MY  
[01:03:09] KNOWLEDGE THERE ARE SIX BUSINESSES THAT WERE MANDATED CLOSED BY THE GOVERNOR INSLEE'S  
[01:03:13] MARCH 16TH ORDER SHUDDERING SIT DOWN DINING AND SPA SERVICES. OF THOSE SIX  
[01:03:17] GOVERNMENT-MANDATED CLOSURES, FOUR HAVE PERCENTAGE RENT, WHICH MEANS THAT THEY HAVE PAID THE  
[01:03:22] PORT NO RENT WHILE THEY'RE EARNING NO REVENUE. THE TWO OF US WHO HAVE MAG RATES, HOWEVER  
[01:03:26] ARE STILL BEING CHARGED RENT FOR THE SECOND HALF OF MARCH, APRIL, AND NOW MAY EVEN THOUGH  
[01:03:31] LEGALLY WE CANNOT OPEN. DESPITE [INAUDIBLE] CLAUSE, OUR APRIL RENT IS STILL MORE THAN  
[01:03:36] \$19,000. I ASK THE COMMISSION TO GIVE ADR THE LATITUDE TO NEGOTIATE LEASES WITH A  
[01:03:41] PARTICULAR FOCUS ON REMOVING MAG, EXTENDING THE LEASE TERMS, AND RENEGOTIATING PERCENTAGE  
[01:03:46] RENT FOR SMALL BUSINESSES AFFECTED BY THE ONGOING COVID CRISIS.  
[01:03:51] THANK YOU.  
[01:03:56] NEXT WE HAVE LORI NODA. AND LORI I AM SENDING YOU THE UNMUTE PROMPT NOW.  
[01:04:06] OH, THIS IS LAURIE NODA. GREAT. THANK YOU.  
[01:04:11] HI. MY NAME IS LORI NODA, I'M REPRESENTING THE EXECUTIVE TEAM HERE AT BEECHER'S HANDMADE  
[01:04:17] CHEESE. I ALSO WANT TO START OUT BY THANKING THE COMMISSIONERS AND  
[01:04:22] CONGRATULATIONS ON A SUCCESSFUL RESOLUTION OF THAT PROCLAMATION. THAT WAS PRETTY POWERFUL. SO  
[01:04:27] THANKS.  
[01:04:29] I ALSO WANT TO SAY THANK YOU TO THE STEWARDS OF THE SBAC FOR GIVING US A VOICE AND  
[01:04:36] THANKS TO THE COMMISSIONERS FOR HEARING THAT VOICE. FOR THE SAKE OF COMMISSIONERS  
[01:04:41] STEINBREUCK REQUEST THAT WE DON'T REPEAT POINTS ALREADY MADE. I WILL JUST KIND OF STICK  
[01:04:45] TO SOME HIGH-LEVEL THINGS I JUST WANT TO ADDRESS. YOU KNOW, EVERYONE'S ASKING YOU

[01:04:51] GUYS FOR A PIECE OF THE PIE AND WE UNDERSTAND THAT BUT WE ARE SMALL BUSINESSES SLIGHTLY  
[01:04:56] DIFFERENT IN THAT, YOU KNOW, WE'RE NOT HERE TO MEET OUR, YOU KNOW, CORPORATE BOARD MEMBERS  
[01:05:02] PROJECTIONS OR OUR SHAREHOLDERS EXPECTATIONS. WE'RE HERE TO ASK FOR HELP TO KEEP OUR DOORS  
[01:05:08] OPEN AND IT'S NOT JUST IN THE NEXT COUPLE MONTHS. IT'S THE NEXT FEW YEARS. I THANK YOU TO  
[01:05:15] THE TEAM FOR, SOUNDS LIKE WE'RE GOING TO BE GETTING LEASE EXTENSIONS, BUT  
[01:05:20] TO REPEAT WHAT NAT SAID, IT'S NOT JUST ABOUT MAKING US SURVIVE THESE NEXT FEW  
[01:05:25] MONTHS, IT'S THE NEXT FEW YEARS. GETTING REAL-TIME AND UP-TO-DATE  
[01:05:30] INFORMATION FROM THE AIRPORT IS CRITICAL FOR US TO PLAN OUR BUSINESSES AND PLAN AHEAD.  
[01:05:36] AND I JUST WANT TO AGAIN, THANK YOU FOR HEARING OUR VOICE. THANK YOU TO SBAC FOR  
[01:05:42] REPRESENTING US AND GOOD LUCK TO EVERYONE MOVING FORWARD. THANK YOU. THANK YOU, LORI. NEXT  
[01:05:48] SPEAKER. PLEASE.  
[01:05:50] NEXT WE HAVE DANIEL WIN. DANIEL, I'M GOING TO SEND YOU THE UNMUTE PROMPT.  
[01:06:01] DANIEL ARE YOU ON THE LINE?  
[01:06:13] I'M GOING TO TRY AND SEND THE UNMUTE PROMPT AGAIN.  
[01:06:25] DANIEL?  
[01:06:30] ALL RIGHT. SO IT LOOKS LIKE DANIEL MIGHT BE HAVING SOME TROUBLE UNMUTING. I MIGHT  
[01:06:36] RECOMMEND THAT YOU HANG UP ON YOUR DESKTOP AND JOIN THE CALL IN LINE BECAUSE IT LOOKS LIKE  
[01:06:41] YOU'RE NOT ABLE TO UNMUTE. SO I WOULD SUGGEST JOINING THE PHONE AND WHILE WE WAIT FOR YOU TO  
[01:06:48] JOIN US, WE WILL CALL YOU AGAIN, BUT I WILL NEXT  
[01:06:52] GO TO LEANNE SYLVIA.  
[01:06:59] LEANNE, ARE YOU ON THE LINE?  
[01:07:08] LEANNE, IF YOU ARE ON THE PHONE, YOU WILL NEED TO PRESS STAR SIX TO UNMUTE YOURSELF.  
[01:07:19] OKAY, NEXT I WILL GO TO SANDY SUN AND SANDY I BELIEVE HAS JOINED US VIA DESKTOP. SANDY?  
[01:07:27] DID YOU GET THE UNMUTE PROMPT? I GOT IT. CAN YOU HEAR ME? SURE CAN. AWESOME. THANK YOU SO MUCH.  
[01:07:34] HONORABLE COMMISSIONERS, AND DIRECTOR METRUCK, MY NAME IS SANDY SUN. I AM PART OF SBAAC  
[01:07:41] AND A DBE. I OWN NANCY WOK ON CONCOURSE A. WE'VE HAD TO SHUDDER OUR DOORS SINCE MARCH  
[01:07:48] 25TH AND I ACTUALLY THOUGHT THAT THINGS WOULD BE BACK TO NORMAL IN A FEW WEEKS, NOT A  
[01:07:53] FEW MONTHS, BUT AS TIME HAS GONE ON WE KNOW WE ARE DEALING WITH THE NEW NORM. THE RULES  
[01:07:58] OTHERWISE KNOWN AS LEASES AND CONTRACTS THAT WERE IN PLACE FOR US PRE-COVID SIMPLY DO NOT  
[01:08:03] AND CANNOT APPLY NOW THAT WE ARE IN THIS PANDEMIC SITUATION. I WOULD LIKE TO ASK THE PORT  
[01:08:09] TO GIVE US BUSINESS CERTAINTY. I'M NOT ASKING FOR A HANDOUT NOR WILL I EVER. I'M ASKING FOR  
[01:08:16] THE ABILITY TO WORK AND MAKE A LIVING. I WANT TO GIVE MY WORK FAMILY CERTAINTY AS WELL. I'D  
[01:08:22] LIKE TO MAKE SURE THAT WE ARE STILL IN BUSINESS AT THE END OF ALL OF THIS. I AM RESPECTFULLY  
[01:08:26] ASKING FOR LEASE EXTENSION AND LOWERING OF OUR MONTHLY RENT UNTIL THAT WE ARE BACK TO 2019  
[01:08:31] PRE-COVID NUMBERS. I WANT TO THANK DON HUNTER AND CLEA MOORE FOR CONTINUING TO KEEP ALL OF US  
[01:08:37] CONCESSIONAIRES INFORMED AND FOR BEING A STEWARD FOR US. THANK YOU FOR YOUR TIME.  
[01:08:45] THANK YOU SANDY. NEXT SPEAKER PLEASE. YES, NEXT I WILL ASK IF DANIEL HAS BEEN ABLE TO JOIN US  
[01:08:52] ON THE PHONE?  
[01:08:59] DANIEL WIN, ARE YOU ON THE PHONE? YOU'LL NEED A PRESS STAR SIX. HEAR ME? YES WE CAN.  
[01:09:05] OKAY THANK YOU. SORRY FOR THAT TECHNICAL DIFFICULTY.  
[01:09:10] GOOD AFTERNOON COMMISSIONERS. MY NAME IS DANIEL WIN. MY WIFE AND I OWN BAMBOOZLE  
[01:09:15] KITCHEN  
[01:09:17] JUST AS WE WERE APPROACHING THE ONE-YEAR ANNIVERSARY OF OUR  
[01:09:19] OPENING.  
[01:09:21] WE WERE HIT BY THIS.  
[01:09:26] WE HAD TO CLOSE DOWN OUR OPERATIONS AND LAYOFF  
[01:09:29] OUR ENTIRE STAFF. WHEN WE WERE FIRST AWARDED THIS LEASE, I DON'T THINK ANYBODY COULD HAVE  
[01:09:34] FORESEEN THIS PANDEMIC.  
[01:09:38] MYSELF, LIKE MANY OTHER SMALL BUSINESSES, WE MORTGAGED OUR HOUSE. WE TOOK OUT DEBT TO  
[01:09:43] FINANCE THE CONSTRUCTION OF OUR NEW RESTAURANT IN NORTH SATELLITE. WE PUT EVERYTHING ON  
[01:09:46] THE LINE BECAUSE WE BELIEVE IN THIS OPPORTUNITY AND WE DO BELIEVE THAT IT WILL COME BACK  
[01:09:52] BUT WE NEED HELP RIGHT NOW. WE'RE IN A SITUATION WHERE EVEN IF  
[01:09:57] WE WERE TO BE ABLE TO OPEN UP WITH THE GOVERNOR'S PHASED RE-OPENINGS, OUR SITUATIONS AT THE  
[01:10:03] AIRPORT AS YOU WELL KNOW ARE VERY DIFFERENT. WE ARE FACING A NEW NORM WITH DIFFERENT  
[01:10:10] PASSENGER AND CUSTOMER BEHAVIOR.  
[01:10:13] ON TOP OF THAT, WE'VE ALSO GOT, EVEN PRE-COVID, WE'VE HAD SOME EXTRAORDINARY COSTS TO EVEN GET  
[01:10:19] INTO THE AIRPORT. SO THOSE COSTS IN ADDITION TO THIS NEW NORM OF CHANGED CONSUMER  
[01:10:26] BEHAVIOR IS GOING TO HAVE A DEVASTATING IMPACT ON US AS CONCESSIONAIRES. I ASK YOU  
[01:10:31] COMMISSIONERS TO CONSIDER THIS AS WE LOOK FORWARD TO OPENING BACK UP AGAIN. WE NEED MORE  
[01:10:38] THAN JUST DEFERRAL. IT'S GOING TO TAKE A LONG WHILE FOR US TO BE ABLE TO GET BACK TO WHERE  
[01:10:44] WE'RE AT WHEN WE MADE OUR PAYMENTS TO, WHEN WE WERE CLOSING UP OUR MONTHS OF  
[01:10:48] FEBRUARY AND MARCH WE HAD ASSUMED THAT THIS WOULD MAY NOT LAST LONG. NOT LAST  
[01:10:54] THROUGH THE SUMMER. SO WE ON GOOD FAITH PAID ALL OF OUR EMPLOYEES LIKE WE SHOULD, WE ALL



[01:10:59] SHOULD AND MAKE SURE THAT WE ARE ABLE TO TAKE CARE OF PEOPLE THAT RELY ON THESE PAYCHECKS. BY  
[01:11:03] DOING THAT IT PUT US INTO A BIND. SO NOW WE'RE ALL IN A SITUATION WHERE WE'RE NOT ABLE  
[01:11:09] TO MAKE OUR RENT AND UTILITY PAYMENTS. SO AGAIN I ASK FOR MORE THAN JUST DEFERRAL. THANKS  
[01:11:16] FOR THE TIME.  
[01:11:21] THANK YOU. WE'LL HEAR FROM THE NEXT SPEAKER.  
[01:11:24] NEXT ON MY LIST IS ROBERT COMISKEY.  
[01:11:34] ROBERT ARE YOU ON THE LINE? YES, I AM. CAN YOU HEAR ME? YES, WE CAN THANK YOU. MY NAME  
[01:11:42] IS ROBERT COMISKEY. I'M THE OWNER OF THE MCDONALD'S AT THE SEA-TAC OR AIRPORT, AND I'M  
[01:11:48] ALSO AN SBA AC MEMBER.  
[01:11:51] AS THE ACUTE FINANCIAL DISTRESS AND UNCERTAINTIES CAUSED BY THIS PANDEMIC IS  
[01:11:57] EXPECTED TO PERSIST, WE ARE REQUESTING A WAIVER OF THE MAG. IN ADDITION WE  
[01:12:04] STRONGLY ENCOURAGE SEATTLE TO EXPLORE OTHER FORMS OF RELIEF SPECIFICALLY SHORT-TERM  
[01:12:10] EXTENSION OF CONCESSION AGREEMENTS, WHICH WILL PROVIDE NUMBER ONE A MUCH-NEEDED  
[01:12:16] EXTENDED PERIOD FOR [INAUDIBLE] OF COSTS AND TO RECOUP SIGNIFICANT LOSSES INCURRED  
[01:12:22] DURING THIS GLOBAL CRISIS. NUMBER TWO, IMMEDIATE RELIEF AND LIQUIDITY FOR CONCESSIONAIRES  
[01:12:29] WHO FIND IT DIFFICULT TO SECURE FINANCIAL ASSISTANCE SUCH AS SBA AND OTHER LOANS  
[01:12:35] WITH LIMITED TERMS REMAINING ON THE CONCESSION AGREEMENTS. AS LENDERS HAVE RAISED LENDING  
[01:12:41] STANDARDS AMID THE COVID-19.  
[01:12:46] AS YOU LIKELY KNOW SEVERAL MAJOR AIRPORTS ARE ACTIVELY CONSIDERING THREE TO FIVE-YEAR  
[01:12:51] EXTENSIONS OF CONCESSION AGREEMENTS.  
[01:13:13] OKAY, THANK YOU. THANK YOU. WE'LL HEAR FROM THE NEXT SPEAKER. YES, NEXT IS DAVID FUKUHARA  
[01:13:22] CAN YOU HEAR ME? THIS IS LEANNE. YES. THANK YOU. OKAY, GREAT. THANK YOU FOR LETTING ME  
[01:13:27] KNOW. WE'LL GO TO YOU NEXT.  
[01:13:30] OKAY I'M READY. GOOD AFTERNOON, MY NAME IS LEANNE.  
[01:13:38] I'M THE OWNER OF [INAUDIBLE]  
[01:13:40] WHICH IS A SMALL MINORITY WOMEN OWNED BUSINESS. I'VE BEEN AT SEA-TAC SINCE 1980 I'M GOING TO  
[01:13:47] TRY NOT TO REPEAT WHAT SO MANY OF MY OTHER SMALL BUSINESSES SAID BUT I'M SURE I WILL. I  
[01:13:53] APPRECIATE THE WORK THAT'S BEEN DONE ON BEHALF OF SMALL BUSINESS BUT THERE'S STILL MUCH  
[01:13:57] MORE WE NEED TO SURVIVE. JUST SURVIVE. I ALSO PUT ALL MY HOUSE AND EVERYTHING UP TO BUILD MY  
[01:14:04] UNIT. THANKFULLY WE'LL LOOK AT LOANS THAT ARE NOT PART OF THE GOVERNMENT PPP AND THAT MONEY  
[01:14:09] IS 75% WHICH WE DON'T NEED RIGHT NOW BECAUSE IT'S FOR PAYROLL. WE DON'T HAVE ANY  
[01:14:14] EMPLOYEES. ALL AROUND PERCENTAGES ALL OVER THE BOARD DIFFERENT CONTRACTS HAVE MAG, NO  
[01:14:20] MAG, REALLY LOW RENT OR HIGH RENT. SO WE NEED TO-- WE DID OUR SPACES, IT WAS BASED ON  
[01:14:27] ENPLANEMENT AND WE BID AGAINST LARGE COMPANIES. BUT TO SURVIVE, WE NEED TO RENEGOTIATE  
[01:14:33] OUR CONTRACT. PUT US ON A FAIR PLAYING FIELD. DROP OUR MAG UNTIL WE ARE AT 100 PERCENT  
[01:14:40] ENPLANEMENTS OF 2019 BECAUSE 2020 PAYMENTS WOULD HAVE BEEN INCREASED. EXTEND OUR LEASES FOR THE  
[01:14:47] AMOUNT OF TIME IT TAKES TO GET TO THOSE 2019 EMPLOYMENTS. I BELIEVE THAT WILL BE A MINIMUM  
[01:14:53] OF THREE YEARS OR MORE. THIS DOESN'T COST THE PORT ANYTHING. I BELIEVE WE SHOULD ONLY BE AT  
[01:14:59] A 1% RENT UNTIL END OF THE YEAR SO IT GIVES US TIME TO RENEGOTIATE OUR RENT. IT'S NOT  
[01:15:05] FREE MONEY. WE HAVE A HUGE LOAN FOR BUILDING AT THE AIRPORT. EVERYTHING WAS  
[01:15:09] BASED ON ENPLANEMENT ALL IN GOOD FAITH. WE NOW HAVE TO ADJUST TO OUR NEW NORMAL DON'T LET THE  
[01:15:16] SMALLEST OF THE SMALL BUSINESSES FALL IN THE CRACKS, THANK YOU VERY MUCH.  
[01:15:22] YES AND THANK YOU  
[01:15:24] NEXT SPEAKER PLEASE.  
[01:15:26] OKAY NEXT WE WILL THEN GO TO DAVID FUKUHARA.  
[01:15:33] DAVID ARE YOU ON THE LINE?  
[01:15:37] HELLO YES WE CAN HEAR ME? YEP. OKAY THANK YOU.  
[01:15:44] AFTER NUMEROUS MEETINGS WITH OUR SMALL BUSINESS CONCESSION GROUP, THE SBAC, IT SEEMS LIKE  
[01:15:50] WE'VE HIT A ROADBLOCK WITH THE PRIMARY RELIEF BEING A FOUR-MONTH DEFERRAL WHICH IS  
[01:15:55] WHAT THE COMMISSION ALREADY AUTHORIZED WEEKS AGO. A DEFERRAL IS A LOAN AND IN THIS CASE WITH  
[01:16:01] INTEREST BUT WHERE WILL THE CASH COME FROM TO PAY FOR THIS LOAN?  
[01:16:06] IT SEEMS LIKE THE COMMISSION IS NOT IN SYNC WITH THE AIRPORT STAFF. PLEASE REMOVE THEIR  
[01:16:11] HANDCUFFS SO THAT MR. LITTLE MAY PROCEED WITH A COMPREHENSIVE RELIEF PACKAGE  
[01:16:16] THAT WILL ASSURE THE VIABILITY OF OUR SMALL BUSINESS CONCESSION OPERATORS.  
[01:16:21] WE ARE NOW ASKING TO CONSIDER THE OVERSIGHT OF THE COMMISSION AVIATION COMMITTEE SO THAT  
[01:16:27] EVERYBODY IS WORKING IN SYNC AND TOGETHER. WE NEED THE PORT TO TAKE DRASTIC AND  
[01:16:33] UNPRECEDENTED ACTION. TIME IS OF THE ESSENCE SO YOUR IMMEDIATE HELP IN THIS MATTER WILL BE  
[01:16:38] APPRECIATED. ALSO I'D LIKE TO THANK THE COMMISSION FOR YOUR PROCLAMATION UNDER ITEM 7A AND  
[01:16:45] TO COMMISSIONER CHO YOU SAID IT ALL. I LIVE IN THE ASIAN COMMUNITY OF SEATTLE AND  
[01:16:50] INCIDENTS OF RACIST ACTIVITY HAVE BEEN ON THE UPSWING. I'M A THIRD-GENERATION  
[01:16:56] JAPANESE-AMERICAN, MY GRANDPARENTS AND PARENTS WERE INCARCERATED DURING WORLD WAR  
[01:17:00] II IN U.S. INTERNMENT CAMPS. YET MY DAD, UNCLES, AND THEIR FRIENDS JOIN THE U.S. ARMY  
[01:17:06] MILITARY AND WERE ASSIGNED TO SEGREGATED UNITS WHILE FIGHTING FOR THIS COUNTRY.

[01:17:12] THESE SEGREGATED JAPANESE REGIMENTS BROKE THROUGH THE GERMAN GOTHIC LINE. THEY SAVED  
[01:17:17] THE LOST BATTALION OF TEXAS AND THEY LIBERATED JEWISH PRISONERS FROM THE TYRANNY OF THE DACHAU  
[01:17:23] CONCENTRATION CAMP AT THE END OF WORLD WAR TWO.  
[01:17:27] ASIAN AMERICANS HAVE A DISTINGUISHED HISTORY IN AMERICA. AMERICA IS OUR HOME  
[01:17:32] AND WE THANK YOU FOR STANDING UP TO THE PRINCIPLES OF EQUITY, JUSTICE, AND INCLUSION.  
[01:17:39] THANK YOU.  
[01:17:43] THANK YOU. DAVID.  
[01:17:45] THE NEXT SPEAKER, PLEASE. YES, NEXT WE HAVE TOM SMALL.  
[01:17:52] TOM I JUST SENT THE UNMUTE PROMPT. I GOT IT. THANK YOU. SO MY NAME IS TOM SMALL, I'M THE  
[01:17:58] CO-CEO OF EVERGREENS AND A MEMBER OF SBAC.  
[01:18:03] LIKE MOST SMALL BUSINESSES, WHEN COVID-19 HIT, THE DECLINE WAS SEVERE AND IMMEDIATE. WITHIN  
[01:18:08] TWO WEEKS UNIT SALES HAD DECLINED 70 TO 95 PERCENT. BY THE END OF MARCH WE HAD LITTLE  
[01:18:14] CHOICE BUT TO CLOSE ALL OF OUR 27 LOCATIONS EXCEPT FOR SEA-TAC. WE FELT IT WAS IMPORTANT TO  
[01:18:19] CONTINUE TO PROVIDE A HEALTHY OPTION TO PORT EMPLOYEES AT SEA-TAC, THOUGH IT IS  
[01:18:23] ONLY DOING EIGHT PERCENT OF NORMAL SALES.  
[01:18:27] THE GENEROSITY AND PARTNERSHIP DEMONSTRATED BY THE PORT THROUGH THE FOUR MONTHS OF RENT  
[01:18:30] DEFERMENT IS CERTAINLY APPRECIATED. WITHOUT THIS DEFERMENT IT WOULD BE IMPOSSIBLE  
[01:18:35] FOR EVERGREENS TO START DOWN A RECOVERY PATH AND REOPEN STORES. THE CONCERN HOWEVER, IS  
[01:18:40] THAT THESE RENT DEFERMENT PROVISIONS WHICH WE HAVE ON MOST OF OUR 27 LOCATIONS WILL  
[01:18:44] ONLY DELAY THE INEVITABLE. WITH THE SLOW RECOVERY ANTICIPATED OVER THE NEXT 12 TO 18 MONTHS THERE  
[01:18:51] WILL BE SIMPLY NO WAY FOR OUR BUSINESS TO GENERATE THE PROFITS NECESSARY TO PAY BACK  
[01:18:55] THE ACCUMULATED DEBT AND DEFERMENT  
[01:18:59] THESE MONTHS HAVE BEEN A COMPLETE LOSS FOR ALL OF US AND THE EXPECTATION TO COLLECT RENT  
[01:19:03] FOR THESE MONTHS EVEN ON A DIFFERENT SCHEDULE WILL RESULT IN BUSINESSES LIKE OURS HAVING  
[01:19:07] TO CLOSE OUR DOORS FOR GOOD. RENT ABATEMENT WOULD MAKE THE FUTURE POSSIBLE.  
[01:19:13] VARIOUS FORECAST MODELS ALIGNED AROUND A SLOW RECOVERY ARE FILLED WITH UNCERTAINTY AND  
[01:19:19] GUESSES. WE SIMPLY DO NOT KNOW WHAT THE FUTURE WILL LOOK LIKE. IT WILL BE CRITICAL TO HAVE A  
[01:19:24] THE PERCENTAGE RENT NEEDS TO BE APPLIED TO OTHER CHARGES FIRST  
[01:19:39] BASE RENT  
[01:19:40] CONSIDERATION.  
[01:19:43] THE OPPORTUNITY TO OPEN EVERGREENS AT SEA-TAC LAST YEAR FULFILLED A  
[01:19:48] LONGTIME VISION AND DREAM AND IT HAS BEEN THE SHINING STAR OF OUR OPERATIONS FROM THE DAY IT  
[01:19:53] OPENED. I AM GRATEFUL TO THE PORT FOR THEIR CONTINUED SUPPORT AND CONSIDERATION TO  
[01:19:59] ENSURE THAT OUR DREAM DOES NOT BECOME A NIGHTMARE.  
[01:20:05] THANK YOU. NEXT SPEAKER PLEASE. YES NEXT I HAVE JOLENE JEWETT ON THE PHONE I BELIEVE.  
[01:20:17] JOLENE?  
[01:20:20] JOLENE. GREAT. THANK YOU. CAN YOU HEAR ME? WE CAN. YA, I JUST WANT TO THANK  
[01:20:27] THE COMMISSIONERS AND THE PORT EXECUTIVES AND STAFF ESPECIALLY DON HUNTER AND CLEA MOORE.  
[01:20:32] AGAIN. MY NAME IS JOLENE JEWETT. AND I'VE BEEN WITH PALLINO AS THE CORPORATE ADMINISTRATOR  
[01:20:39] SINCE 1998 AND PALLINO HAS ENJOYED OPERATING IN THE CENTRAL TERMINAL SINCE 2005.  
[01:20:48] TWO WEEKS AGO AT THE LAST COMMISSION MEETING PALLINO AND OTHER MEMBERS OF THE SMALL  
[01:20:53] BUSINESS AIRPORT ACTION COMMITTEE EXPRESSED CONCERNS ABOUT THE VIABILITY OF THE  
[01:20:58] AIRPORT CONCESSION PROGRAM AND THAT NOT ENOUGH WAS BEING DONE TO ADDRESS THE UNIQUE CONCERNS  
[01:21:04] AND SITUATION OF THE SMALL WOMEN AND MINORITY-OWNED BUSINESSES AT THE AIRPORT.  
[01:21:11] SINCE THEN THERE HAVE BEEN SEVERAL MEETINGS AND DISCUSSIONS WITH BOTH  
[01:21:15] COMMISSIONERS AND ADR STAFF. WE APPRECIATE THE OUTREACH AND THE RECOGNITION OF  
[01:21:23] OUR SITUATION AND THE WILLINGNESS TO WORK TOGETHER. PROGRESS HAS BEEN MADE ON A FEW  
[01:21:28] MINOR ISSUES. BUT ON THE MAJOR ISSUE, THE FACT THAT THE LEASE TERMS AND ARRANGEMENTS THAT  
[01:21:34] WORKED IN A PRE COVID ENVIRONMENT ARE NO LONGER VIABLE IN A POST COVID WORLD,  
[01:21:40] WE CONTINUE TO HIT THE ROADBLOCK OF PRESUMED GIFTING OF PUBLIC FUNDS AND WE ARE  
[01:21:47] STALLED. IF THERE EVER WAS A TIME TO CONSIDER EXCEPTIONS TO THE STATUS QUO, NOW IS IT. THE  
[01:21:54] SOONER WE CAN GET BEYOND IF SOMETHING CAN BE DONE AND FOCUS ON HOW IT CAN BE ACCOMPLISHED,  
[01:22:01] THE CLOSER WE CAN GET TO A VIABLE SOLUTION. TO THAT END THE COVID RECOVERY PLAN THAT WAS  
[01:22:07] PART OF OUR APRIL 19 LETTER TO THE COMMISSION REMAINS A VIABLE ROADMAP FOR A SOLUTION. ANY  
[01:22:14] ASSISTANCE YOU CAN PROVIDE TO GET US BEYOND THE CURRENT ROADBLOCKS WOULD BE APPRECIATED. BEFORE  
[01:22:19] CLOSING, THERE IS ONE OPERATIONAL MATTER THAT WE COULD USE ASSISTANCE WITH AND  
[01:22:26] THAT IS THE TIMELY AND ACCURATE TRAFFIC INFORMATION  
[01:22:31] SO THAT WE ALL CAN FORECAST AND OPTIMIZE OUR PLANS FOR WHAT LITTLE BUSINESS DOES EXIST.  
[01:22:37] CURRENTLY WE GET TRAFFIC INFORMATION FROM TSA FORWARDED TO US VIA THE ADR GROUP.  
[01:22:44] DELIVERY IS SPORADIC. JUST RECENTLY FROM APRIL 26 TO MAY 8, WE HAD NO INFORMATION  
[01:22:50] AND THE FORECAST BEGINNING ON MAY 3RD ARRIVED ON MAY 8. IN CONTRAST, CONCESSIONAIRES ARE  
[01:22:58] REQUIRED TO REPORT DAILY AND WEEKLY SALES DAILY.  
[01:23:06] AND SO WE'RE JUST ASKING IF YOU WILL HELP US WITH THIS. SO THANK YOU SO MUCH FOR YOUR

[01:23:13] CONSIDERATION. WE WILL SUBMIT A WRITTEN COPY OF THIS TESTIMONY FOR RECORDS. THANK YOU.  
[01:23:24] YES. NEXT WE HAVE RUSSELL WAGSTAFF. RUSSELL, I'M SENDING YOU THE UNMUTE PROMPT NOW.  
[01:23:37] HI THIS IS RUSSELL WAGSTAFF. CO-OWNER OF LADY YUM AND A MEMBER OF THE SBA AC. WE OPERATE  
[01:23:43] A KIOSK AT THE AIRPORT THAT SELLS FRENCH MACARONS. WE HAVE THREE OTHER STORES ACROSS  
[01:23:47] SEATTLE AND WE WERE EMPLOYING 42 PEOPLE BEFORE WE SHUT DOWN. OPERATIONS IN MARCH. THE AIRPORT  
[01:23:53] STILL CONTRIBUTES ABOUT HALF OF OUR ANNUAL REVENUE AND EVEN MORE OF A PROFIT SO IT'S VERY  
[01:23:57] SIGNIFICANT TO OUR VIABILITY.  
[01:23:59] WE APPRECIATE THE PORT'S EFFORTS SO FAR AND WE DO APPRECIATE THE ADDITIONAL CONCESSIONS THAT  
[01:24:03] DIRECTOR METRUCK TALKED THROUGH TODAY, BUT I DO WANT TO ECHO THE SENTIMENT OF THE OTHER TENANTS AND  
SAY  
[01:24:08] THAT THE RELIEF OFFERED STILL ISN'T ENOUGH TO HELP US GET THROUGH THE SITUATION. THERE'S  
[01:24:13] THREE THINGS I'D LIKE TO COMMENT ON TODAY. FIRST THAT DEFERRING RENT IS A NICE  
[01:24:16] SENTIMENT BUT IT DOESN'T REDUCE OUR COST OR LOSSES AT ALL. IT HELPS WITH TODAY'S CASH FLOW,  
[01:24:21] BUT IT'S SIMPLY DEFERS OUR PAIN AND REDUCES ANY PROFITS IN THE FUTURE. WE REALLY NEED RENT  
[01:24:25] ABATEMENT TO HAVE THE PORT HELP SHARE THE COST OF THIS PERIOD WHILE WE'RE INCURRING LOSSES  
[01:24:30] WHILE NOT OPERATING. SECOND. I THOUGHT I'D SHARE SOME PERSPECTIVE ON WHAT OTHER  
[01:24:34] LANDLORDS ARE DOING FOR US ACROSS SEATTLE. WE ARE FIVE LEASES, AMAZON CONTROLS ONE  
[01:24:39] OF THEM AND SO FAR THEY'VE ENTIRELY WAIVED MARCH, APRIL, MAY RENT AS WELL AS GIVING US  
[01:24:43] UNRESTRICTED CASH GRANTS TO HELP US WITH OUR OTHER LOSSES. THEY'RE ALSO INVESTING IN  
[01:24:47] MEANINGFUL PROGRAMS TO HELP STIMULATE DEMAND FOR THAT STORE LIKE INTRODUCING A FREE  
[01:24:51] DELIVERY SERVICE TO HELP GET OUR PRODUCTS OUT. OUR OTHER THREE LEASES ARE WITH PRIVATE  
[01:24:55] LANDLORDS AND THEY'LL BE THE DEFERRED RENT AND WE'RE NEGOTIATING REDUCED RENT WITH  
[01:25:00] THEM. WITH THE PORT, WE'RE SURPRISED THAT RENT DEFERRAL HAS BEEN THE ONLY HELP OFFERED.  
[01:25:05] WITH THE FEDERAL GOVERNMENT PROVIDING MONEY THROUGH 70 FACILITIES IN WITH  
[01:25:09] PRIVATE LANDLORD STEPPING IN TO HELP SHARE THE BURDEN OF THE LOSSES, WE WOULD ASK THAT THE  
[01:25:12] PORT FIGURE OUT HOW TO NOT BE CONSTRAINED BY THE GIFTING OF PUBLIC FUNDS AND PROVIDE MORE  
[01:25:17] CLOSED IT 14 DAYS LATER ON MARCH 25TH. OUR LEASE IS JUST  
[01:25:28] FOR THREE YEARS AND THE INVESTMENT WAS BASED ON THE EXPECTATION OF SEEING PASSENGER  
[01:25:31] VOLUMES PROVIDED TO US BY THE PORT. WE'RE NOW SEEING DIRECTIONS FOR AIR TRAVEL FROM  
[01:25:36] INDEPENDENT ANALYSTS THAT SHOW PASSENGER VOLUMES NOT RETURN TO COVID LEVELS FOR 12, 18, OR  
[01:25:40] EVEN TWENTY FOUR MONTHS AND THAT WOULD EAT UP TWO-THIRDS OF OUR LEASE TERM AND NOT HIT OUR  
[01:25:45] INVESTMENT PROJECTIONS. WITH THIS, OUR ASK IS FOR SIGNIFICANTLY LEASE EXTENSIONS TO  
[01:25:50] ACKNOWLEDGE THIS NEW NORMAL AND TO ALLOW TENANTS TO AMORTIZE THEIR INVESTMENTS OVER A LONGER  
[01:25:54] PERIOD OF TIME. SO IN SUMMARY, WE WOULD ASK FOR RENT ABATEMENT AND NOT SIMPLY  
[01:25:58] DEFERRALS, THAT THE PORT WORK TO NOT BE CONSTRAINED BY THE ARGUMENT OF GIFTING OF PUBLIC  
[01:26:03] FUNDS, AND THAT LEASES EXTEND IN A MEANINGFUL WAY TO ALLOW US AN OPPORTUNITY TO EARN BACK  
[01:26:07] OUR CURRENT LOSSES. THANK YOU.  
[01:26:14] ALL RIGHT. THANK YOU. NEXT SPEAKER. NEXT WE HAVE JORDAN VANVHOST ON THE PHONE.  
[01:26:25] HELLO. HI JORDAN.  
[01:26:29] GOOD AFTERNOON COMMISSIONERS. MY NAME IS JORDAN VANVHOST. I LIVE IN THE UNCEDED TERRITORY  
[01:26:33] OF THE DUWAMISH AND RELATED COAST SALISH PEOPLE. FIRST, I OFFER CONGRATULATIONS ON  
[01:26:40] PASSAGE OF YOUR PROCLAMATION AGAINST API RACISM AND I STAND IN SOLIDARITY WITH ALL ASIAN  
[01:26:45] PEOPLE EVERYWHERE. WE ARE ALL IN THIS TOGETHER. SIMILARLY COVID IS NOT THE ENEMY BUT THE  
[01:26:52] MESSENGER. COVID IS A SYMPTOM THAT HUMAN CIVILIZATION ON THE PLANET IS EXTREMELY OUT OF  
[01:26:58] BALANCE. WE FOCUS ON EXTREME LUXURY AND SELF-CENTERED INDULGENCE WHILE BILLIONS OF  
[01:27:03] PEOPLE ON THE PLANET LIVE WITHOUT ADEQUATE FOOD, WATER, SHELTER, AND MEDICINE AND THE  
[01:27:09] CLIMATE EMERGENCY IS OUT OF CONTROL. THE PORT HAS POSTPONED INVESTING 200 MILLION FOR A NEW  
[01:27:15] CRUISE TERMINAL BUT IT'S CENTURY AGENDA AND CRUISE CORPORATIONS ARE CLEAR. THEY  
[01:27:20] WANT TO EXPAND. BUT WE CAN AND SHOULD MAKE OUR OWN CHOICES. THIS IS OUR CITY, OUR PORT, OUR  
[01:27:27] FUTURE. AIR TRAFFIC IS DOWN 90%. CRUISE IS DOWN 100%. BUT GARDENS, NEIGHBORHOOD  
[01:27:35] WALKING, AND HEALTHY LIVING ARE WAY UP NOTWITHSTANDING THE SITUATION OF MARGINALIZED  
[01:27:40] PEOPLE ADVERSELY IMPACTED BY COVID. WHAT DO WE NEED TO LIVE WITH CARE FOR EACH OTHER AWARE  
[01:27:47] OF OUR INTERDEPENDENCE? WHAT IS TRUE FOR YOU DURING THIS LOCKDOWN? HAVE YOU WITNESSED AN  
[01:27:53] OPENING OF THE HEART IN YOURSELF AND OTHERS? THE EARTH IS CALLING TIMEOUT AND GIVING  
[01:27:58] US AN OPPORTUNITY TO RESET. LET'S TAKE A DEEP BREATH NOW AND PAUSE AND THEN ACT WITH  
[01:28:04] CARE FOR OUR COLLECTIVE FUTURE. ALBERT EINSTEIN SAID, NO PROBLEM CAN BE SOLVED FROM THE  
[01:28:11] SAME LEVEL OF CONSCIOUSNESS THAT CREATED IT. WHAT CONSCIOUSNESS DO WE NEED TO  
[01:28:16] LEAVE BEHIND? WHAT CONSCIOUSNESS DO WE NEED NOW? PLEASE CANCEL T46. THANK YOU.  
[01:28:26] ALL RIGHT.  
[01:28:31] THANK YOU. COMMISSIONER STEINBERG ARE YOU STILL IN THE ROOM? YES I'M STILL HERE ARE  
[01:28:35] JUST NOT GETTING ANY VISUAL, THAT'S ALL. OKAY.  
[01:28:54] DAVID KIPNIS ARE YOU ON THE LINE?  
[01:29:00] IF YOU ARE ON THE PHONE, YOU WILL NEED TO PRESS STAR SIX TO UNMUTE YOURSELF.

[01:29:13] OKAY, I WILL GO BACK TO DAVID AFTER I CALL ON THE NEXT SPEAKER. NEXT AFTER THAT. I  
[01:29:18] HAVE LAURA GIBBONS. HI, THIS IS LAURA GIBBONS. I'M A MEMBER OF THE CLIMATE JUSTICE GROUP 360 SEATTLE AND A SEATTLE RESIDENT.  
[01:29:26] I'M HAPPY TO SEE THE FLY HEALTHY AT SEATAC PLANNING. YOU'RE THINKING OF OUR IMMEDIATE HEALTH AND I HOPE YOU'LL  
[01:29:51] THINK ABOUT OUR MEDIUM TERM HEALTH BY REDUCING NOISE AND EMISSIONS EXPOSURES AS PLANES  
[01:29:55] LAND AND TAKE OFF FROM SEATAC.  
[01:29:58] THESE FALL DISPROPORTIONATELY ON LOW-INCOME COMMUNITIES AND  
[01:30:03] PEOPLE OF COLOR AND [INAUDIBLE]  
[01:30:06] HERE'S MY MOST IMPORTANT POINT: FOR OUR LONG-TERM HEALTH INDEED FOR THE SURVIVAL OF PEOPLE ON  
[01:30:13] THIS PLANET. WE CAN'T RETURN TO PREVIOUS LEVELS OF FLYING MUCH LESS THE ACTS OF GROWTH YOU ARE  
[01:30:19] PLANNING. THERE'S NO WAY WE CAN REACH OUR GLOBAL CLIMATE. GOALS WITHOUT REDUCING AVIATION  
[01:30:28] I THANK YOU FOR HEARING MY CONCERNS AND I HOPE THAT YOU WILL ACT ON THEM.  
[01:30:37] I'M GOING TO GO BACK AND CALL DAVID KIPNIS AGAIN.  
[01:30:43] DAVID IF YOU'RE ON THE LINE, PLEASE UNMUTE YOURSELF.  
[01:30:50] GOOD AFTERNOON. MY NAME IS DAVID.  
[01:30:55] DURING THE APRIL 28TH  
[01:30:57] PRESIDENT STEINBREUCK ASKED DIRECTOR STEBBINS A QUESTION REGARDING WHETHER THE SEATTLE  
[01:31:01] CRUISE INDUSTRY SUPPORTS QUALITY JOBS. I BELIEVE THE QUESTION AND REPLY WERE MISLEADING  
[01:31:06] PORT TALKING POINTS WHICH NARROWLY FOCUS ON LONGSHORE WORKERS TO AVOID A MORE  
[01:31:10] COMPREHENSIVE EVALUATION, WHICH WOULD CALL INTO QUESTION AN AMBITIOUS EMPLOYMENT PICTURE  
[01:31:15] OFTEN PRESENTED IN THE PROMOTION OF THE CRUISE INDUSTRY. OUR LONGSHORE JOBS  
[01:31:20] UNIONIZE, PAY YEAR ROUND LIVING WAGE AND HISTORICALLY REPRESENTS OF DIVERSITY OF OUR  
[01:31:24] REGION. THE CRUISE INDUSTRY IS SEASONAL AND THUS IS ONLY PARTLY RESPONSIBLE FOR THESE  
[01:31:29] JOBS. FURTHERMORE, EVIDENCE SUGGESTS THAT A MAJORITY OF THE JOBS IN THE CRUISE INDUSTRY ARE  
[01:31:33] LOW WAGE JOBS AVERAGING \$1.80 PER HOUR WITH UNSAFE AND OFTEN DISMAL WORKING CONDITIONS WHICH  
[01:31:39] REVEALS DISCRIMINATION AGAINST THOSE WORKERS FROM AROUND THE WORLD. THE PORT DISCUSSION OF  
[01:31:45] JOB CREATORS  
[01:31:47] NEED TO GO BEYOND FOR [INAUDIBLE] LIMITING THE SCOPE OF DISCUSSION IN THIS WAY  
[01:31:53] GIVES A MISLEADING PICTURE. YES JOB CREATION IS VITAL BUT SHOULDN'T WE HOLD OUR PORT  
[01:31:58] INVESTMENTS TO A HIGHER STANDARD OF GLOBAL RESPONSIBILITY ENSURING THAT  
[01:32:02] NOT ONLY JOBS IN SEATTLE BUT THOSE ON THE SHIPS AT SEA OFFER A LIVABLE WAGE AND AND FAIR  
[01:32:08] WORKING CONDITIONS. WOULDN'T THE REJECTION OF THE CRUISE INDUSTRY BY THE PORT OF SEATTLE  
[01:32:13] SIMPLY ON THE BASIS OF THE TREATMENT OF ITS WORKERS SHOW A TRUE COMMITMENT TO EQUITY,  
[01:32:18] JUSTICE, AND INCLUSION? THE PORT COMMISSION AS PART OF ITS DEVELOPMENT ASSESSMENT SHOULD  
[01:32:24] REJECT INVESTING IN AN INDUSTRY THAT DOES NOT OR CANNOT AFFORD TO COMMIT TO QUALITY JOB  
[01:32:29] CREATION NOT ONLY LOCALLY BUT ALSO GLOBALLY. FURTHERMORE ANY DISCUSSION OF JOBS AND ECONOMIC  
[01:32:36] GROWTH NEEDS TO BE BALANCED WITH THE RECOGNITION OF THE RESULTANT ENVIRONMENTAL IMPACTS  
[01:32:40] AND COSTS. IT IS NOT FEASIBLE TO POWER THESE SHIPS WITH RENEWABLE ENERGY GIVEN THE  
[01:32:45] 10-YEAR TIME WINDOW WE HAVE TO REDUCE EMISSIONS BY 50%. DISCUSSIONS ABOUT DOCKS,  
[01:32:50] ELECTRICITY AND CARBON SEQUESTRATION IN KELP BEDS ARE UNFORTUNATELY JUST DISTRACTIONS  
[01:32:55] THAT AVOID THE CARBON AND SOCIAL JUSTICE BOMB IN THE MIDDLE OF THE ROOM. THANK YOU.  
[01:33:03] NEXT SPEAKER PLEASE. NEXT WE HAVE STACY OAKS  
[01:33:13] HI MY NAME IS STACY OAKS I'M AN ORGANIZER WITH 360 SEATTLE AND IT'S A GOOD DAY TO BE WITH YOU  
[01:33:18] ALL HERE ON THE LANDS OF THE COAST SALISH PEOPLE. LET'S TALK ABOUT EQUITY AND CRUISE SHIP  
[01:33:22] WORKERS. THERE ARE OVER 70,000 CREW MEMBERS STILL STUCK ON OVER 100 SHIPS ABOUT A MONTH  
[01:33:28] AFTER PASSENGERS HAVE BEEN EVACUATED ACCORDING TO A STATEMENT BY THE CENTERS FOR  
[01:33:32] DISEASE CONTROL AND OFFICIALS FOR HOLLAND AMERICA AND CARNIVAL "COMPLAINS THAT  
[01:33:37] ARRANGING NON PUBLIC TRANSPORTATION FOR ITS DISEMBARKING [INAUDIBLE]"  
[01:33:43] THIS IS AN INDUSTRY WITH VERY HIGH CEO AND EXECUTIVE SALARIES BUT OFTEN VERY LOW PAY AND POOR  
[01:33:48] WORKING CONDITIONS FOR ITS CONTRACTED HOSPITALITY CREW. [INAUDIBLE]  
[01:33:53] MOST OF THE 70,000 ARE NOT BEING PAID. BUT DON'T WORRY CRUISE  
[01:33:59] COMPANIES HAVE GRACIOUSLY GIVEN THEM QUOTE FREE ROOM FOOD.  
[01:34:03] FOR ALL OF US REALIZING HOW MUCH IT AFFECTS US TO BE STUCK AT HOME FOR THIS LONG, IMAGINE  
[01:34:06] SPENDING ALL OF THAT TIME IN JUST A TWO HUNDRED THIRTY ONE SQUARE FOOT ROOM. SO FAR THIS  
[01:34:12] MONTH, MORE CREW MEMBERS DEATHS HAVE BEEN REPORTED THAT LOOK TO BE EITHER SUICIDE OR  
[01:34:16] FAILED ATTEMPTS TO EXIT THE SHIP AND FOOD AND HUNGER STRIKES. SOME HAVE JOINED LAWSUITS. SO IF  
[01:34:23] WE WANT TO COUNT ALL THE JOBS THAT WE COULD CREATE IF WE INVEST IN EXPANDING THE CRUISE  
[01:34:26] INDUSTRY WE CAN'T JUST CHERRY PICK SOME OF THE UNION ONES OR THOSE GEOGRAPHICALLY CLOSEST TO  
[01:34:31] US. WHEN WE INVEST IN A CORRUPT BUSINESS MODEL, WE ARE COMPLICIT IN CORRUPT BEHAVIOR.  
[01:34:37] [INAUDIBLE] IF AN ORGAN DONATION IS DONE WILLINGLY, IF OUR CLOTHES  
[01:34:43] ARE MADE BY CHILDREN SWEATSHOPS, IF WE DO THAT, THE QUALITY AND WORKER TREATMENT NEEDS TO BE  
[01:34:47] PART OF THE CRITERIA FASTER DISCUSSED BY THIS COMMISSION IN THE FALL WHEN RE LOOKING AT T46



[01:34:52] PLAN BECAUSE OTHERWISE RIGHT NOW IT LOOKS LIKE WE'VE ERECTED BORDERS AROUND OUR CONCERNS FOR  
[01:34:56] WORKERS AND WHERE MORALS ARE CONCERNED WE ARE CHOOSING TO FLY FLAGS OF CONVENIENCE. THANK  
[01:35:02] YOU.  
[01:35:04] THANK YOU STACEY.  
[01:35:07] YES THE NEXT SPEAKER THAT I HAVE IS IRIS ANTMAN.  
[01:35:16] HI THERE THIS IS IRIS ANTMAN. THANK YOU FOR LETTING ME SPEAK AND I WOULD LIKE TO CHOOSE  
[01:35:21] TODAY IN OPPOSITION TO THE PROPOSED THIRD CRUISE SHIP TERMINAL AT T46. EVEN BEFORE  
[01:35:29] THE PANDEMIC CALLED AND END TO THE CRUISE INDUSTRY SEASON IT WAS CLEAR TO ME THAT BUILDING A  
[01:35:34] THIRD CRUISE SHIP TERMINAL WAS A BAD IDEA. MANY OF US FROM PHYSICIANS TO PARENTS TO  
[01:35:39] CLIMATE ACTIVISTS TO ENVIRONMENTALISTS HAVE SPOKEN ABOUT THE MANY REASONS TO  
[01:35:44] OPPOSE THIS PROJECT. IT IS COMPLETELY INCOMPATIBLE WITH THE PORT AND SEATTLE'S GOAL OF  
[01:35:51] REDUCING OUR GREENHOUSE GAS EMISSIONS. THE CRUISE COMPANIES HAVE SHOWN THEMSELVES TO NOT BE  
[01:35:56] ACCOUNTABLE WITH REGARD TO ENVIRONMENTAL AND WORKER ABUSES BUT NOW IN LIGHT OF COVID-19  
[01:36:04] THEIR SLUGGISH RESPONSE, THEIR LACK OF CARE AND RESPECT FOR PASSENGERS AND THEIR CREWS,  
[01:36:10] MOST OF WHOM ARE POORLY PAID AND WORK LONG HOURS, POINT TO THEIR DISREGARD FOR LITTLE ELSE  
[01:36:16] OTHER THAN THEIR BOTTOM LINE.  
[01:36:19] THERE ARE CURRENTLY 57,000 CREW MEMBERS ON GIANT SHIPS FLOATING AROUND THE CARIBBEAN STRANDED  
[01:36:25] AND UNABLE TO DOCK AND GET HOME TO THEIR FAMILIES. I UNDERSTAND TOURISM IS A BIG PART OF OUR  
[01:36:30] ECONOMY BUT THIS IS THE TIME FOR RETHINKING HOW WE DO BUSINESS AND HOW WE CONCEIVE OF  
[01:36:36] THE ECONOMY. IT IS NOT ONLY MONEY AND JOBS AND BUSINESSES BUT ALSO THE QUALITY OF OUR  
[01:36:42] LIVES AND THE HEALTH OF OUR COMMUNITIES AND OF OUR ENVIRONMENT. WE SACRIFICED THE  
[01:36:47] LATTER FOR THE FORMER AT OUR PERIL. CRUISING MAY BE FUN FOR SOME BUT IT IS A COMPLETELY NON  
[01:36:55] ESSENTIAL LUXURY THAT INCREASES SOCIAL AND ECONOMIC INEQUALITY AND STEALS RESOURCES FROM POOR  
[01:37:02] AND WORKING CLASS PEOPLE TO PAMPER THE PRIVILEGED. IS THIS WHAT YOU WANT TO SUPPORT? PLEASE  
[01:37:08] RETHINK YOUR PROPOSAL FOR T46. COLLABORATE WITH COMMUNITY LEADERS INCLUDING INDIGENOUS  
[01:37:15] PEOPLE, ARTISTS, SMALL BUSINESS OWNERS, AND RESIDENTS, STUDENTS WHO CREATE SOMETHING OTHER THAN  
[01:37:21] ANOTHER HUGE DIRTY, HEALTH AND ENVIRONMENTAL DESTROYING  
[01:37:27] CRUISE SHIP TERMINAL. THANK YOU VERY MUCH.  
[01:37:33] YES THE NEXT SPEAKER IS DAVID MINS.  
[01:37:44] I TRIED TO UNMUTE. CAN YOU HEAR ME?  
[01:37:46] BY YOUR RACIAL JUSTICE PROCLAMATION OF TODAY THEN EXPANDING THE CRUISE LINE  
[01:37:47] AGO IN 2005 ON ONE OF THE LARGE COMPANY'S MEGA SHIPS. AND AS IT  
[01:38:09] IS MY NATURE I SPENT SIGNIFICANT TIME GETTING TO KNOW CREW MEMBERS THAT I SAW  
[01:38:13] WORKING AROUND ME PASSING THEM [INAUDIBLE].  
[01:38:17] WHAT I HEARD SURPRISED ME A BIT. HERE ARE SOME OF THE DETAILS THEY WERE FROM THIRD WORLD  
[01:38:22] NATIONS OF SEVERAL CONTINENTS AFRICA, SOUTH AMERICA, AND SOUTHEAST ASIA, THE PHILIPPINES,  
[01:38:29] THAILAND, VIETNAM. THERE WERE OVER A THOUSAND OF THEM. THEY SLEPT FIVE TO A SMALL BUNK ROOM FAR BELOW  
SEA LEVEL.  
[01:38:30] THEIR CONTRACTS WERE FROM 9 TO 18 MONTHS. THEY WERE PAID VERY LOW WAGE, BELOW OUR US POVERTY  
[01:38:31] LEVEL FOR 100 WORK WEEKS. I HEARD MANY TIMES WHERE THEIR PASSPORTS WERE WITHHELD TO  
[01:38:32] RESULT OF PRESSURES RELATING TO THEIR CONTRACTS. I'M ASSURED THAT NOW, AS OF THIS WEEK,  
[01:39:03] THAT THE INDUSTRY HASN'T CHANGED IN THESE REGARDS. THIS IS AN INDUSTRY THAT DEPENDS ON  
[01:39:07] THIS THIRD WORLD LABOR. THE VESSELS IN MANAGEMENT ARRANGE TO BE BOUND  
[01:39:10] BY LABOR LAWS OTHER THAN THE US  
[01:39:13] AND THE COMPANY'S LAWYERS WILL TRY TO SAY TO YOU THAT THEY OBEY LABOR LAWS AND ARE SUBJECT  
[01:39:18] TO ALL PORT OF CALL LABOR CHECKERS.  
[01:39:21] BUT IN THE END IT'S THE HIGH SEAS: UNCLEAR JURISDICTIONS AND INDENTURED SERVITUDE.  
[01:39:27] ALL RESPONSIBLE ORGANIZATIONS IN RETAIL, MANUFACTURING, AND GOVERNMENTS, GLOBALLY NOW  
[01:39:32] ANALYZE THEIR IMPACT IN TERMS OF LABOR POLLUTION AND SUSTAINABILITY. PORT OF SEATTLE  
[01:39:37] SHOULD DO THE SAME.  
[01:39:39] THANK YOU.  
[01:39:42] ALL RIGHT. COMMISSIONER STEINMARK I HAD TO MUTE THE ROOM MOMENTARILY. SHOULD BE  
[01:39:46] UNMUTED NOW AND WE HAVE ONE MORE SPEAKER.  
[01:39:51] I WILL CALL FOR DEBBIE WAGNER.  
[01:40:01] DEBBIE WAGNER ARE YOU ON THE PHONE AND ABLE TO UNMUTE?  
[01:40:07] I'M HERE. GREAT THANK YOU.  
[01:40:11] SO THE COMMISSIONERS NEED TO BE AWARE THAT SEATAC AIRPORT PROJECTS ARE OUT OF COMPLIANCE  
[01:40:17] WITH THE LAW. THE LATEST DESIGNATION OF NON SIGNIFICANCE FOR THE C1 BUILDING EXPANSION  
[01:40:23] IS ONE EXAMPLE OF MANY INCREMENTAL BUILD PROJECTS AIMED AT INCREASING OR  
[01:40:30] ACCOMMODATING AIRPORT CAPACITY. THE AIRPORT STAFF WISHES TO SEPARATE PROJECTS BASED ON  
[01:40:36] CRITERIA THAT DOES NOT FIT ENVIRONMENTAL POLICY AND PUBLIC HEALTH AND WELFARE PROTECTION.  
[01:40:42] EVERY TIME THE PORT EXPANDS FACILITIES, IT IS TO ACCOMMODATE MORE PASSENGERS OR MORE PLANES.  
[01:40:49] ALL PROJECTS SHOULD BE INCLUDED INTO ONE IMPACT STATEMENT BECAUSE THEY ARE ALL

[01:40:54] INTERRELATED AND THEREFORE MIGHT PRESENT A SIGNIFICANCE IF ADDED UP. SEPARATING PROJECTS  
[01:41:00] AND LOOKING AT THEM INDIVIDUALLY AS THOUGH THEY ARE ISOLATED FROM THE TREMENDOUS  
[01:41:05] IMPACT OF THE AIRPORT ITSELF AND THE FORESEEABLE STAMP IS A VIOLATION OF LAW, AFFIRMED  
[01:41:12] RECENTLY BY THE NINTH CIRCUIT COURT IN THE CASE OF CITY OF HEARING VERSUS FAA.  
[01:41:18] THE T1 BUILDING EXPANSION EVEN ADMITS THE SAMP ALONG WITH CONSTRUCTION OVERLAP WITH  
[01:41:25] THE STAFF BUT FAILS TO CONSIDER CUMULATIVE. TO THE ACTION OF CONSIDERING ONLY ONE PROJECT AT  
[01:41:31] A TIME THAT'S LIKE ANALYZING A DROP OF WATER WHILE IGNORING THE LARGE OVERFLOWING POOL  
[01:41:38] RECEIVING IT. ACCORDING TO THE COURT DECISION THIS WAS AN ERROR OF THE FAA'S ANALYSIS ON THE  
[01:41:45] TURBOPROP ISSUE. BUT IT DOESN'T END THERE. THIS IS A CONTINUOUS FAILURE OF THE PORT OF SEATTLE  
[01:41:52] ON THIS CURRENT PROJECT, THE NORTH SATELLITE, [INAUDIBLE] HOLD ROOM, CONCOURSE D  
[01:41:57] EXPANSION, 509 FREEWAY TREE REMOVAL, ETC. [INAUDIBLE] REQUIRES A CUMULATIVE IMPACT  
[01:42:06] ANALYSIS THAT MUST INCLUDE ALL IMPACT CATEGORIES REGARDLESS OF WHICH AGENCY UNDERTAKES THEM.  
[01:42:13] SOME EXAMPLES OF VIOLATIONS INCLUDE BUT ARE NOT LIMITED TO SIGNIFICANT  
[01:42:19] LEVELS FOR CLIMATE IMPACT, ENVIRONMENTAL JUSTICE IMPACT, THE ULTRAFINE PARTICLES,  
[01:42:26] CHILDREN'S HEALTH, AND THE ENVIRONMENTAL IMPACT OF THE HEALTH RELATED IMPACTS OF  
[01:42:33] CUMULATIVE NOISE AND EMISSIONS AT THE AIRPORT INCLUDING SAFETY ISSUES REGARDING CONGESTION.  
[01:42:40] FROM AN ANALYSIS FROM ALASKA AIRLINES AND OTHER SAFETY ISSUES WITH THE TERM.  
[01:42:50] THANK YOU.  
[01:42:56] THANK YOU AND THAT IS ALL OF OUR SPEAKERS THAT WE HAVE SIGNED UP.  
[01:43:02] COMMISSIONER STEINBREUCK YOU MIGHT STILL BE MUTED.  
[01:43:08] HOW'S THAT? BETTER? YES.  
[01:43:12] I'M SORR. IS THERE A SUMMARY OF THE WRITTEN COMMENTS THE NUMBER THAT WE RECEIVED AND  
[01:43:17] TOPICS?  
[01:43:20] SO AT THE TIME WE WERE ABLE TO TALLY THOSE WE HAD THREE COMMENTS RELATED TO THE  
[01:43:26] ENVIRONMENTAL IMPACT OF AIRPORT ACTIVITY.  
[01:43:31] ALL RIGHT THANK YOU. WITH THAT  
[01:43:35] HEARING NO FURTHER PUBLIC TESTIMONY WE WILL ADVANCE THE UNANIMOUS CONSENT CALENDAR.  
[01:43:43] ITEMS ON THE CONSENT CALENDAR ARE CONSIDERED ROUTINE. OH I'M SORRY BACK UP. COMMISSIONER BOWMAN  
[01:43:48] WOULD LIKE TO MAKE A COMMENT REGARDING SOME OF THE PUBLIC COMMENTS. COMMISSIONER BOWMAN?  
[01:43:53] PLEASE UNMUTE HER. THANK YOU COMMISSIONER STEINBERG, I APPRECIATE THAT. I  
[01:43:59] JUST WANTED TO NUMBER ONE THANK EVERYBODY FOR THEIR TIME IN COMMENTS TODAY. I KNOW THAT  
[01:44:03] IT'S CHALLENGING TO DO SO IN THIS ENVIRONMENT. MY COMMENTS ARE SPECIFICALLY TO THE AIRPORT  
[01:44:10] DINING AND RETAIL TENANTS THAT TESTIFIED TODAY. I WANTED TO CLEAR UP WHAT APPEARS TO BE A  
[01:44:15] MISPERCEPTION. THE COMMISSION HAS NOT HANDCUFFED THE AIRPORT DINING RETAIL STAFF TO COME UP  
[01:44:22] WITH AN AGREEMENT. IN FACT THERE IS A MAJORITY OF COMMISSIONERS THAT VERY MUCH SUPPORT THE  
[01:44:28] STAFFS EFFORTS TO COME UP WITH SOME CREATIVE SOLUTIONS TO HELP YOU ALL SURVIVE. CERTAINLY  
[01:44:34] THERE ARE ISSUES THAT ARE CLEARLY UNCONSTITUTIONAL AND WE CANNOT JUST SIMPLY SET ASIDE  
[01:44:40] THE STATES CONSTITUTION NOR CAN THE GOVERNOR FOR GOOD REASON. THAT SAID I KNOW THAT THERE ARE  
[01:44:46] A VARIETY OF WAYS TO GIVE YOU MORE RELIEF THAT TAKE INTO CONSIDERATION YOUR VERY VERY  
[01:44:53] UNIQUE CIRCUMSTANCES AT SEA-TAC AIRPORT SO I WOULD JUST ASK MR. METRUCK, PLEASE URGE YOU TO HAVE  
[01:45:00] YOUR STAFF COME TO A CONCLUSION ON THIS ISSUE AS EXPEDITIOUSLY AS POSSIBLE. WE'VE BEEN HAVING  
[01:45:07] THIS CONVERSATION FOR ALMOST SIX WEEKS.  
[01:45:10] I KNOW THAT THESE TENANTS NEED TO GET SOME CERTAINTY ABOUT THEIR LONG-TERM BUSINESS AND WE  
[01:45:16] HAVE OTHER CRITICAL ISSUES THAT WE NEED TO ADDRESS. SO LET'S ALL WORK TOGETHER AND COME TO A  
[01:45:20] CONCLUSION AS QUICKLY AS POSSIBLE. THANK YOU. THANK YOU COMMISSIONER BOWMAN. I THINK  
[01:45:25] THAT SENTIMENT IS SHARED BY US ALL AND WILL CONTINUE TO WORK ON THOSE ISSUES. NEXT ITEMS  
[01:45:32] WITH THE CONSENT AGENDA ARE CONSIDERED ROUTINE AND WILL BE ADOPTED BY ONE MOTION. ITEMS  
[01:45:36] ALREADY REMOVED FROM THE CONSENT AGENDA COUNTER WILL BE CONSIDERED SEPARATELY. THERE  
[01:45:41] HAVE BEEN NO ITEMS PROPOSED FOR REMOVAL AT THIS TIME. THE CHAIR WILL ENTERTAIN A MOTION TO  
[01:45:45] APPROVE THE CONSENT CALENDAR COVERING ITEM 6A THROUGH 6F.  
[01:45:53] SO MOVED.  
[01:45:56] SECOND. IT'S BEEN MOVED AND SECONDED. PLEASE SAY YES OR NO WHEN YOUR NAME IS CALLED.  
[01:46:10] COMMISSIONER BOWMAN? AYE. COMMISSIONER CALKINS? AYE. COMMISSIONER CHO? AYE.  
[01:46:18] COMMISSIONER FELLEMAN? ARE YOU UNMUTED? NOW I AM. AYE.  
[01:46:22] COMMISSIONER STEINBREUCK, AYE. YOU HAVE FIVE AYES. THE MOTION PASSES. THANK YOU. WE ARE ON ITEM 7B.  
[01:46:45] ALL RIGHT UPDATE ON THE WEST SEATTLE BRIDGE CLOSURE. EXECUTIVE METRUCK.  
[01:46:53] THANK YOU COMMISSIONERS.  
[01:46:59] ITEM 7B.  
[01:47:01] THIS IS UPDATE ON THE WEST SEATTLE BRIDGE CLOSURE  
[01:47:05] AS YOU MAY ALREADY KNOW THROUGH MULTIPLE REPORTS, CITY OF SEATTLE CLOSED  
[01:47:10] THE WEST SEATTLE BRIDGE ON MARCH 23RD DUE TO ACCELERATED CONCRETE CRACKING FOUND DURING  
[01:47:15] REGULAR BRIDGE INSPECTION. IN THE IMMEDIATE AFTERMATH OF THE BRIDGE'S CLOSURE THE PORT, THE  
[01:47:20] NORTHWEST SEAPORT ALLIANCE, STAFF HAVE BEEN ENGAGED WITH THE CITY AND OTHER STAKEHOLDERS

[01:47:25] TO ENSURE ACCESS TO TERMINAL 5 TO SUPPORT CARGO OPERATIONS IN THE IMPORTANCE OF CONTINUAL FREIGHT  
[01:47:31] ACCESS THROUGH THE SOUTHWEST SPOKANE STREET CORRIDOR. THE PRESENTATION YOU'RE ABOUT TO  
[01:47:36] RECEIVE WILL PROVIDE AN OVERVIEW OF WHAT LED TO THE CLOSURE OF THE BRIDGE, EXTERNAL  
[01:47:40] ENGAGEMENT EFFORTS, TRAFFIC MITIGATION PLANS, AND STABILIZATION ACTIVITIES.  
[01:47:45] PRESENTERS ARE PIERCE EDWARDS OF OUR STAFF, LINDSAY WOAPA, MR. SAM ZIMBABWE FROM SEATTLE  
[01:47:53] DEPARTMENT OF TRANSPORTATION AND HEATHER MARKS.  
[01:47:56] AND THANK YOU FOR BEING HERE TODAY. CLERK, PLEASE UNMUTE THE PRESENTER'S  
[01:48:01] MICROPHONES;  
[01:48:04] AND PRESENTERS PLEASE UNMUTE YOUR OWN MICROPHONES. COMMISSIONERS WILL REMAIN MUTED  
[01:48:09] UNTIL THE PRESENTATION IS COMPLETE. THEN I WILL CALL ON EACH OF THE COMMISSIONERS TO  
[01:48:15] OFFER QUESTIONS OR COMMENTS IN ALPHABETICAL ORDER.  
[01:48:21] ALL RIGHT I HAVE UNMUTED LINDSAY AND I AM NOT FINDING EARS ON LISTED AS A DESKTOP.  
[01:48:29] PIERCE ARE YOU ON THE PHONE?  
[01:48:44] HE IS SUPPOSED TO LAUNCH US SO LET ME SEE IF I CAN FIND WHERE HE IS. OKAY.  
[01:48:51] UNLESS HE'S LISTED AS A DIFFERENT NAME? HE'S IN ROOM SIX. THAT WOULD BE WHY.  
[01:49:01] ALL RIGHT PIERCE YOU SHOULD HAVE GOTTEN AN UNMUTE PROMPT TO THE CONFERENCE ROOM.  
[01:49:11] CAN YOU HEAR ME NOW? GO AHEAD AND GO TO SLIDE NUMBER TWO. I'M JOINED TODAY BY  
[01:49:41] WSA CEO JOHN WOLFE AND COO KURT BECKETT ARE BOTH ALSO ON THE LINE TO ANSWER THE  
[01:49:48] QUESTIONS RELATED TO WSA OPERATIONS AT THE END OF OUR PRESENTATION. I WOULD ALSO LIKE  
[01:49:55] TO WELCOME ESCOTT DIRECTOR SAM ZIMBABWE AND HEATHER MARX, DIRECTOR OF DOWNTOWN  
[01:50:00] [INAUDIBLE] WILL BE PROVIDING AN OVERVIEW OF THE CLOSURE OF THE WEST SEATTLE  
[01:50:04] BRIDGE INCLUDING AN OVERVIEW AND BACKGROUND AND HOW THE CITY CAME TO THE DECISION TO CLOSE  
[01:50:09] THE BRIDGE AS WELL AS NEXT STEPS WITH THEIR RESPONSE.  
[01:50:14] FOLLOWING THE CITY'S PRESENTATION,  
[01:50:18] WE WILL PROVIDE A BRIEFING ON PORT ACTIONS AROUND HOW WE ARE RESPONDING TO  
[01:50:23] IMPACTS OF THE BRIDGE'S CLOSURE TO OUR OPERATIONS AND EXTERNAL ENGAGEMENT WITH BOTH OUR  
[01:50:27] PARTNERS IN THE CITY, OTHER AGENCIES AS WELL AS MARITIME, INDUSTRIAL, AND  
[01:50:31] COMMUNITY STAKEHOLDERS. WE'LL ALSO  
[01:50:34] DISCUSS THE WORK OF OUR INTERNAL WORKING GROUPS THAT WERE CREATED TO PROVIDE  
[01:50:37] STRATEGY ACTIONS ON A HOST OF SUBJECTS RELATED TO FRANK MOBILITY, TERMINAL OPERATIONS,  
[01:50:43] EMPLOYEE ACCESS TO PORT FACILITIES, TRAFFIC MITIGATION, AND SAFETY AND SECURITY IN THE EVENT OF AN  
[01:50:48] UNLIKELY CATASTROPHIC FAILURE. OF COURSE WE'RE LOOKING AT LONGER TERM SOLUTIONS, TOO  
[01:50:54] INCLUDING REPLACEMENT AND ONCE THE CITY'S ANALYSIS OF THE BRIDGE IS COMPLETE. NEXT SLIDE  
[01:50:59] PLEASE LAUREN.  
[01:51:02] THANK YOU. SINCE ITS COMPLETION IN 1984 THE WEST SEATTLE BRIDGE HAS PLAYED AN IMPORTANT ROLE  
[01:51:07] FOR BOTH COMMUTER AND FREIGHT MOBILITY AS WELL AS THE ENTIRE REGIONAL MARITIME MANUFACTURING  
[01:51:13] SECTOR. WITH THE BRIDGE'S CLOSURE, PORT AND NWSA STAFF IMMEDIATELY ENGAGED WITH THE  
[01:51:18] CITY AND OTHER STAKEHOLDERS TO ENSURE ACCESS TO TERMINAL 5 TO SUPPORT CARGO OPERATIONS AND  
[01:51:24] BRING ACCESS ALONG THE SPOKANE STREET CORRIDOR AND LOWER BRIDGE.  
[01:51:30] WE ARE ALSO PLEASED THAT THE CITY HAS NOW RECOGNIZED THE CRITICAL NATURE OF GETTING  
[01:51:34] FREIGHT THROUGH TO ALLOW ACCESS THE RIGHT AWAY.  
[01:51:39] EVEN WITH THE LIMITED PERMITTED PARTICULAR USES, THE LOW BRIDGE SOMETIMES EXPERIENCES  
[01:51:43] CONGESTION FROM COMMUTERS AND REGULAR BUSINESS ACTIVITY ESPECIALLY WHEN THE SWING  
[01:51:47] BRIDGE OPENS TO ALLOW FOR MARITIME TRAFFIC PASSAGE. WITHOUT CONTINUED RESTRICTIONS  
[01:51:52] TO THE LOWER BRIDGE, VEHICULAR TRAFFIC WILL BE EXACERBATED ONCE COMMUTERS  
[01:51:56] RETURN TO THE ROADWAYS THIS SUMMER AS THE COVID 19 PANDEMIC EASES. ALTERNATE  
[01:52:02] TRANSPORTATION PLANS WILL ALSO BE CRITICAL FOR ALL USERS OF THE CORRIDOR.  
[01:52:08] AS A REMINDER, THE CITY'S COMPREHENSIVE PLAN INCLUDES CONTAINER PORT ELEMENT  
[01:52:12] ACKNOWLEDGING THE IMPORTANCE OF THE NWSA'S CONTAINER TERMINALS TO THE REGIONAL, STATE  
[01:52:18] AND NATIONAL ECONOMY. THIS INCLUDES MAINTAINING AND IMPROVING KEY FREIGHT CORRIDORS  
[01:52:23] AND NETWORKS THAT PROVIDE ACCESS TO CONTAINER FACILITIES AND THE INDUSTRIAL  
[01:52:27] AREAS AROUND THEM INCLUDING RELIABLE ACCESS BETWEEN PORT FACILITIES THE STATE AND  
[01:52:32] FEDERAL HIGHWAY SYSTEMS, AND RAIL NETWORKS. ON THE POLICIES IMPLEMENTED  
[01:52:37] THROUGH THE SEATTLE'S GREAT MASTER PLAN LISTS SOUTHWEST SPOKANE STREET CORRIDOR  
[01:52:43] INCLUDING THE LOW BRIDGE AS A MAJOR TRUCK STREET. IN ADDITION TO THE LOWER BRIDGE THE KEY COORIDOR  
[01:52:48] ON THE CITY'S HEAVY HOME NETWORK ENABLING TRUCKS TO MOVE BETWEEN NWSA AND OTHER  
[01:52:53] MARINE TERMINALS, RAIL YARDS AND TRANSLOAD FACILITIES  
[01:52:58] THAT SURROUNDING MANUFACTURING INDUSTRIAL CENTER THAT SERVE OUR LOCAL CONSUMERS,  
[01:53:03] MANUFACTURERS, AND EXPORTERS. IN ADDITION TO THE CURRENT MARINE TRAFFIC AND FREIGHT ACCESS THE  
[01:53:09] ALASKAN TRADE ALONG THE DUWAMISH AND THE ONGOING USE OF T54 FOR ITS HAWAII SERVICE  
[01:53:14] ENSURING FRANK MOBILITY ALONG THE CORRIDOR WILL GROW IN IMPORTANCE OF THE REOPENING OF  
[01:53:18] THE INTERNATIONAL CARGO OPERATION AT T5. BEYOND CARGO OPERATIONS IT'S IMPORTANT TO  
[01:53:24] NOTE OTHER PORT OF SEATTLE ASSETS IN THE AREA. HARBOR ISLAND MARINA ON THE SOUTHERN

[01:53:29] TIP OF HARBOR ISLAND ALONG WITH THE T-102 CORPORATE CENTER OTHER TENANTS ALONG THE  
[01:53:33] DUWAMISH.  
[01:53:35] I'D LIKE TO CLOSE WITH ONE KEY POINT BEFORE HANDING IT OVER TO LINDSAY THAT IS EASY  
[01:53:39] FOR US TO OVERLOOK EVEN FOR THOSE OF US DEEP INTO THESE OPERATIONS. WE APPRECIATE  
[01:53:45] GREATLY THE FOCUS THE CITY AND OTHER AGENCIES BRING TO MAJOR CARGO, MARITIME, AND  
[01:53:50] MANUFACTURING FACILITIES. THAT SAID THE THOUSANDS OF GOOD JOBS DONE IN THIS COORIDOR  
[01:53:54] THROUGHOUT THE DUWAMISH RIVER AREA, THE DUWAMISH MIG, TRULY ARE AN ECOSYSTEM OF BOTH  
[01:53:59] ACTIVITY AND SERVICES. IF THE FUEL TRUCK FROM HARBOR ISLAND CAN'T REACH TO STATE FERRY THAT RUNS A DELAY.  
[01:54:05] IF THE LOCAL DELIVERY TRUCK CAN'T REACH THE BARGE ON TIME, THE BARGE TO ALASKA  
[01:54:10] NATIVE VILLAGES WON'T GET SERVED. WITH THIS AND OTHER CRITICAL TRANSIT EMERGENCY  
[01:54:15] SERVICE NEEDS WE ALL HAVE TO BE MORE INNOVATIVE AND COLLABORATIVE THAN EVER BEFORE.  
[01:54:20] WITH THAT BACKGROUND I WILL TURN IT OVER TO LINDSEY WHO WILL INTRODUCE OUR GUESTS FROM  
[01:54:23] SDOT. THANKS PIERCE. GOOD AFTERNOON COMMISSIONERS, EXECUTIVE DIRECTOR METRUCK.  
[01:54:30] I'M PLEASED INTRODUCE HEATHER MARX, THE SDOT DIRECTOR OF DOWNTOWN MOBILITY.  
[01:54:34] UNFORTUNATELY DIRECTOR ZIMBABWE HAD A LAST-MINUTE CONFLICT POP UP AND IS UNABLE TO JOIN US BUT  
[01:54:40] MENTIONED HE WILL JOIN US FOR A FUTURE PRESENTATION ON THIS TOPIC.  
[01:54:45] REALLY REALLY PLEASED TO HAVE HEATHER WITH US HERE TODAY.  
[01:54:49] HEATHER HAS BEEN LEADING THE WESTFIELD A BRIDGE HIGH-RISE SAFETY PROJECT AS THEY'RE  
[01:54:52] CALLING IT AND HAS AN INCREDIBLY BUSY SCHEDULE OVER THE LAST SEVERAL WEEKS SINCE  
[01:54:55] THE MARCH 23RD CLOSURE/ HEATHER AND SDOTS ENGAGEMENT WITH THE PORT AND NWSA AS WELL AS THE  
[01:55:01] BROADER MARITIME INDUSTRIAL CONSTITUENCY HAS BEEN INCREDIBLY HELPFUL. JUST THIS  
[01:55:05] MORNING WE KICKED OFF AS SDOTS NEW MONTHLY MARITIME TOWN HALL TO PROVIDE A STANDING CONNECTION WITH  
[01:55:10] THE CITY FOR THIS PROJECT. A HUGE THANK YOU TO HEATHER AND HER TEAM FOR MAKING THAT HAPPEN.  
[01:55:14] AND WITH THAT I WILL HAND IT OVER TO HEATHER.  
[01:55:18] LAUREN IF YOU WOULDN'T MIND  
[01:55:23] UNMUTING HEATHER MARKS. THANKS. YEP HEATHER SHOULD BE UNMUTED OR BE ABLE TO UNMUTE YOURSELF  
[01:55:28] AT LEAST.  
[01:55:33] HEATHER ARE YOU WITH US?  
[01:55:45] LET ME TRY TO SEND THE PROMPT AGAIN.  
[01:55:56] HEATHER ARE YOU ABLE TO UNMUTE?  
[01:56:08] SHE WAS IN THE CHAT SAYING THAT SHE WAS.  
[01:56:15] SO HEATHER IT'LL BE A PROMPT SO I'M GOING TO GO AHEAD AND UNMUTE YOU ON MY END AND  
[01:56:20] YOU SHOULD RECEIVE A SMALL BANNER PROMPT THAT COMES UP BY YOUR  
[01:56:26] MICROPHONE SO I'M DOING SO NOW.  
[01:56:51] OKAY SHE SAID SHE GOT THE PROMPT BUT SHE IS NOT ABLE TO UNMUTE.  
[01:56:57] ARE YOU ABLE TO JOIN US BY DIAL IN HEATHER?  
[01:57:04] PERHAPS YOU COULD KEEP UP YOUR VIDEO IF YOU'D LIKE SINCE WE CAN'T HEAR YOU AND JOIN ON THE  
[01:57:09] DIAL IN.  
[01:57:27] THANKS EVERYBODY FOR YOUR PATIENCE.  
[01:58:06] AND HEATHER  
[01:58:09] YEAH IF YOU HAVE JOINED US ON THE PHONE YOU WILL NEED TO PRESS STAR SIX TO UNMUTE  
[01:58:14] YOURSELF.  
[01:58:42] I AM SEEING HER NUMBER.  
[01:59:36] HOW ABOUT NOW?  
[01:59:44] I JUST TOOK THE VIDEO DOWN SO I'M GONNA FOLLOW-- CAN YOU HEAR ME?  
[01:59:56] YES HEATHER WE CAN HEAR YOU.  
[02:00:08] SORRY ABOUT THAT APPARENTLY. THANK YOU FOR HAVING ME. SAM IS SORRY THAT  
[02:00:29] HE IS NOT ABLE TO JOIN US, HE IS WITH THE MAYOR.  
[02:00:34] IF WE COULD MOVE TO THE SECOND SLIDE IN MY PRESENTATION THAT WOULD BE GREAT. SO WHAT I'D LIKE  
[02:00:40] TO COVER TODAY IS A LITTLE BIT OF BACKGROUND IN WHAT'S CHANGED SINCE WE CLOSED THE  
[02:00:45] BRIDGE, WHERE WE ARE IN OUR KNOWLEDGE OF THE FUTURE OF THE BRIDGE,  
[02:00:51] A CONVERSATION ABOUT TRAFFIC MITIGATION, AND THEN OF COURSE WHAT WE ARE DOING FOR  
[02:00:55] COMMUNICATIONS AND OUTREACH.  
[02:00:59] NEXT SLIDE PLEASE.  
[02:01:06] SO SOME OF YOU MAY REMEMBER THAT THE BRIDGE WAS OPENED FOR USE IN 1984. IT'S A  
[02:01:12] CAST-IN-PLACE SEGMENTAL CONCRETE AND STEEL BRIDGE. IT'S ONE-OF-A-KIND UNIT UNIQUELY  
[02:01:18] DESIGNED FOR OUR TOPOGRAPHY AND GEOGRAPHY AND IT'S DESIGNED FOR THREE LANES IN EITHER DIRECTION.  
[02:01:25] OF ALL THE STREETS IN SDOT'S SYSTEM IT IS THE HIGHEST VOLUME BY FAR. NEXT SLIDE PLEASE.  
[02:01:45] SO AS  
[02:01:48] YOU HAVE MENTIONED THE BRIDGE WAS CLOSED ON MARCH 23RD DUE TO RAPID GROWTH IN CRACKING ALONG  
[02:01:53] THE CENTER SPAN OF THE BRIDGE . IT WAS BUILT TO THE STANDARDS OF THE DAY AND USING THE BEST  
[02:01:59] COMPUTATION METHODS OF THE DAY BUT THE STANDARDS AND COMPUTATION METHODS OF TODAY  
[02:02:05] ARE BETTER THAN THEY USED TO BE. RECENT INSPECTIONS HAVE FOUND THAT CRACKS ARE CONTINUING TO



[02:02:11] GROW BUT AT A SLOWER RATE AND THIS CONFIRMS OUR REMOVAL OF LIVE LOAD FROM THE BRIDGE AS  
[02:02:16] ESSENTIAL. EVERYDAY WE HAVE A LITTLE BIT BETTER UNDERSTANDING OF THE STABILIZATION AND  
[02:02:22] REPAIR OR REPLACEMENT TIMELINE BUT THERE'S STILL A GREAT DEAL OF UNCERTAINTY.  
[02:02:27] NEXT SLIDE PLEASE.  
[02:02:31] THANK YOU FOR SDOT, SAFETY IS OUR TOP PRIORITY AND I KNOW THAT'S TRUE FOR MANY  
[02:02:36] ORGANIZATIONS. WE CONTINUE TO INSPECT THE BRIDGE PERSONALLY DAILY.  
[02:02:42] AND THE BRIDGE TODAY IS SAFE FOR CREWS. WERE INSTALLING INTELLIGENT MONITORING  
[02:02:46] EQUIPMENT ALL ALONG BOTH THE HIGH SPAN AS WELL AS THE LOW BRIDGE TO ALERT US OF ANY  
[02:02:51] CHANGES AND WE ARE MODELING THOSE CRACKING SCENARIOS AND PREPARING CONTINGENCY PLANS.  
[02:02:58] THE PLANS AS ALL OF THE INTELLIGENT MONITORING IS GOING TO ENABLE US TO RAPIDLY RESPOND  
[02:03:05] TO ANY CONTINGENCY TO PRESERVE PUBLIC SAFETY. WE'RE WORKING VERY CLOSELY WITH THE PORT AND  
[02:03:11] THE NORTHWEST SEAPORT ALLIANCE. OUR SAFETY SERVICES, SPD & SFD, THE COAST GUARD, THE ARMY CORPS  
[02:03:17] OF ENGINEERS, AND MANY OTHERS ON A SAFETY MANAGEMENT PLAN THAT WOULD PROVIDE A WAY FOR US TO  
[02:03:23] EVACUATE IN THE EVENT THAT THE WORST HAPPENS. NEXT SLIDE PLEASE.  
[02:03:32] IT'S IMPORTANT FOR EVERYONE WHO'S INTERESTED NOT JUST IN THE WEST SEATTLE BRIDGE BUT ANY  
[02:03:37] KIND OF EMERGENCY ALERT THAT YOU GO TO ALERT SEATTLE DOT-GOV TO RECEIVE FREE ALERTS FROM THE  
[02:03:43] CITY VIA EITHER TEXT MESSAGE, EMAIL, OR VOICEMAIL  
[02:03:48] SO THAT YOU CAN KEEP UP TO DATE WITH  
[02:03:51] WHATEVER EMERGENCY SCENARIO IS FACING US WHETHER IT HAS TO DO WITH THE WEST SEATTLE BRIDGE OR  
[02:03:56] SAY AN EARTHQUAKE. NEXT SLIDE PLEASE.  
[02:04:02] SO THE FUTURE OF THE BRIDGE REMAINS UNCERTAIN. WE DON'T YET KNOW WHETHER REPAIR OF THE  
[02:04:08] BRIDGE IS FEASIBLE EITHER TECHNICALLY OR FINANCIALLY. AND IF REPAIR IS FEASIBLE  
[02:04:13] TECHNICALLY, WE'RE NOT A HUNDRED PERCENT CONVINCED THAT IT WOULD BE FRUITFUL SINCE  
[02:04:19] IT WOULD PROBABLY GET US ONLY ABOUT 10 YEARS WORTH OF USE. ONE WAY OR ANOTHER WE DON'T  
[02:04:24] ANTICIPATE ANY TRAFFIC RETURNING TO THE BRIDGE THIS YEAR OR NEXT YEAR AND  
[02:04:29] THROUGHOUT THE PROCESS WE'RE COMMITTED TO CLEAR IN TRANSPARENCY. AS SOON AS WE  
[02:04:36] LEARN SOMETHING NEW, WE WILL SHARE IT WITH THE COMMUNITY.  
[02:04:40] NEXT PLEASE.  
[02:04:43] THANK YOU.  
[02:04:45] SO ONGOING RIGHT NOW WE ARE CONTINUING THOSE FIELD INSPECTIONS OF THE BRIDGE AND  
[02:04:50] INSTALLING INSTRUMENTATION. IMMEDIATELY WE ARE DESIGNING RESTRAINT RELEASE FOR THE  
[02:04:56] BEARING, THE LATERAL BEARING AT PIER 18. WE'VE PROCURED A CONTRACTOR TO DO THAT WORK AND  
[02:05:02] A CONSULTANT TO DESIGN IT.  
[02:05:05] THIS SPRING SHORING AND REPAIR DESIGN ARE BEGINNING AND WE ARE ESTABLISHING A TECHNICAL  
[02:05:11] ADVISORY PANEL FOR PEER REVIEW. EARLY SUMMER WE'RE GOING TO RELEASE THE RESTRAINT ON  
[02:05:19] PIER 18 AND WE ARE GOING TO BEGIN PROCURING MATERIALS FOR SHORING. LATE FALL SHORING  
[02:05:26] CONSTRUCTION WILL BEGIN AND WE EXPECT THAT SHORING CONSTRUCTION WILL BE COMPLETE  
[02:05:30] IN 2021.  
[02:05:32] NEXT SLIDE PLEASE.  
[02:05:37] SO WE'RE THINKING ABOUT THIS PROJECT IN THREE PHASES. SO THE FIRST PHASE BEFORE WE CAN DO  
[02:05:42] ANYTHING ELSE IS WE NEED TO SLOW THE DETERIORATION OF THE BRIDGE AND PLAN OUR NEXT  
[02:05:48] STEP. SO I'VE ALREADY TALKED ABOUT THE INTELLIGENT MONITORING SYSTEM AND I TOLD  
[02:05:54] YOU THAT WE'VE PROCURED A CONTRACTOR TO DO THE WORK. THAT'S KRAMER NORTH AMERICA. AND  
[02:05:59] THEY ARE GOING TO PERFORM THOSE IMMEDIATE EMERGENCY REPAIRS INCLUDING TEMPORARY CRACK  
[02:06:04] ARREST MEASURES WHICH INCLUDE EPOXY AND CARBON FIBER WRAPPING TO STABILIZE THE  
[02:06:09] BRIDGE AND SLOW ITS EVENTUAL DEMISE. AND THEN WE ALSO NEED TO GO IN AND REPAIR THE LATERAL  
[02:06:16] BEARING THAT FITS BETWEEN PIER 18 WHICH IS ON THE EAST SIDE OF THE RIVER AND THE BRIDGE DECK.  
[02:06:22] IT'S LIKE A THICK NEOPRENE PAD AND SORT OF LIKE A BULGING DISC. IT IS NOT ALLOWING THE BRIDGE  
[02:06:32] TO MOVE IN THE WAY THAT IT'S DESIGNED TO MOVE SO IT'S STUCK AND EVERY TIME THE PRESSURE  
[02:06:38] BUILDS UP TOO MUCH AND IT RELEASES ITS LIKE A LITTLE EARTHQUAKE THROUGH THE BRIDGE.  
[02:06:42] THIS IS CONTRIBUTING SUBSTANTIALLY TO THE CRACKING.  
[02:06:47] AND SO WE PLAN TO REPAIR THAT HERE AT THE BEGINNING OF SUMMER. NEXT SLIDE PLEASE.  
[02:06:57] SO  
[02:06:59] I'VE ALREADY TALKED A LITTLE BIT ABOUT UNLOCKING THE PIER 18 BEARING. WE HAVE TO MAKE SURE  
[02:07:05] THAT THE BRIDGE IS STRONG ENOUGH TO HANDLE THAT LOCKED BEARING RELEASE  
[02:07:11] AND SO WE'RE DOING THE DESIGN WORK AS WELL AS GETTING THE CONTRACTOR MOBILIZED WHICH  
[02:07:16] SHOULD HAPPEN WITHIN THE NEXT WEEK OR TWO.  
[02:07:21] NEXT SLIDE PLEASE.  
[02:07:25] SO ONCE WE STABILIZE THE BRIDGE WE'RE GOING TO SHORE IT. JUST LIKE A FENCE THAT BLOWS DOWN IN  
[02:07:30] A WINDSTORM THAT YOU PROP UP WITH A TWO-BY-FOUR, WE NEED TO PROP THE BRIDGE UP TO MAKE SURE  
[02:07:39] THAT IT WILL CONTINUE TO FUNCTION AND NOT FALL DOWN INTO OUR NEIGHBOR'S YARD. WE'RE GOING  
[02:07:45] TO START THE SHORING CONSTRUCTION IN LATE 2020. WE'D LIKE TO START SOONER BUT MANY  
[02:07:51] OF THE MATERIALS THAT WE NEED NEED TO BE SPECIALLY FABRICATED SO WE'RE GOING TO PLACE THE

[02:07:56] ORDER FOR ALL OF THOSE AS WE'RE DOING THE DESIGN WORK SO THAT WHEN WE'RE READY TO BUILD, WE'LL  
[02:08:00] HAVE EVERYTHING IN PLACE. NEXT SLIDE PLEASE.  
[02:08:07] SO WE DON'T YET KNOW WHETHER WE CAN REPAIR THE BRIDGE OR WHETHER WE WILL NEED TO REPLACE  
[02:08:12] IT.  
[02:08:15] THAT UNCERTAINTY RESTS ON A NUMBER OF FACTORS. WE NEED TO KNOW WHETHER OR NOT WE CAN  
[02:08:19] STABILIZE THE BRIDGE, WE NEED TO UNDERSTAND MORE ABOUT WHAT KIND OF PERMITS AND WHAT KIND OF  
[02:08:26] IMPACT TO THE NAVIGATION CHANNEL EITHER REPAIR OR REPLACEMENT WOULD HAVE,  
[02:08:31] WE NEED TO KNOW WHETHER IT'S EVEN FEASIBLE EITHER TECHNICALLY OR FINANCIALLY, AND  
[02:08:34] SINCE WE'RE REALLY ONLY AT 0% DESIGN,  
[02:08:37] EACH STEP FORWARD IS GOING TO REVEAL MORE ABOUT WHAT THE FUTURE HOLDS FOR THIS BRIDGE.  
[02:08:42] NEXT SLIDE PLEASE.  
[02:08:52] SO THE BRIDGE IS ITS OWN PROJECT AND THAT YOU KNOW GIVES US ENOUGH PAUSE IN A DAY BUT.  
[02:09:00] HOW IMPORTANT THE ESPECIALLY THE HIGH LEVEL BRIDGE WAS IN THE OPERATION OF NOT ONLY  
[02:09:06] PEOPLE'S DAILY LIVES IN WEST SEATTLE, GEORGETOWN, AND SOUTH PARK, AND SODO, BUT ALSO IT  
[02:09:12] REALLY WAS YOU KNOW THE CENTERPIECE OF A LOT OF FREIGHT ACTIVITY NOT LEAST INCLUDING  
[02:09:21] MARITIME SO CLOSING THE WEST SEATTLE BRIDGE BOTH FROM A VOLUME PERSPECTIVE AND A  
[02:09:27] COMPLEXITY PERSPECTIVE REALLY MIRRORS---  
[02:09:33] [CROSSTALK]  
[02:09:39] [MICROPHONE MALFUNCTION]  
[02:10:23] THE LOW BRIDGE HAS BEEN RESTRICTED TO PEOPLE  
[02:10:27] WHO ARE DRIVING EMERGENCY VEHICLES LIKE AMBULANCES, FIRE TRUCKS, AND  
[02:10:33] POLICE VEHICLES, AS WELL AS FREIGHT TRUCKS. AND FOR THIS PURPOSE WE'RE DEFINING THAT AS  
[02:10:38] TRUCKS OVER 10,000 POUNDS GROSS VEHICLE WEIGHT, AS WELL AS PUBLIC TRANSIT. OUR FRIENDS AT  
[02:10:45] THE SEATTLE POLICE DEPARTMENT ARE SUPPORTING OUR ENFORCEMENT. OF COURSE THE PATH IS STILL  
[02:10:49] OPEN FOR WALKING AND CYCLING AND WE HOPE THAT PEOPLE WILL CONTINUE TO DO THAT. ACCESS TO  
[02:10:54] HARBOR ISLAND FOR NOT JUST THE GENERAL PUBLIC THAT REALLY EVERYONE VIA THE EAST  
[02:11:00] CHANNEL BRIDGE WHICH IS DENOTED ON THIS PHOTOGRAPH IN GREEN . NEXT SLIDE PLEASE.  
[02:11:11] SO HERE IS A MAP OF OUR SIGN DETOUR ROUTE. WE'VE DONE SOME WORK TO MAKE THE DETOUR ROUTES  
[02:11:18] FUNCTION LITTLE BIT BETTER. FIRST WE'VE INSTALLED A SIGNAL AT HIGHLAND PARK WAY SOUTH WEST  
[02:11:23] AND SOUTHWEST HOLDEN. WE HAVE IMPROVED ALL OF THE DETOUR ROUTE SIGNAGE AND ARE  
[02:11:28] CONTINUING TO IMPROVE THAT AS WE GET FEEDBACK FROM THE COMMUNITY. WE'VE REPAVED THE  
[02:11:33] FIVE-WAY INTERSECTION WEST OF THE SPOKANE STREET BRIDGE AND ADDED SIX REAL-TIME CAMERAS TO  
[02:11:41] THE WEST SEATTLE PENINSULA SO THAT WE CAN KEEP AN EYE ON TRAFFIC FROM OUR TRAFFIC  
[02:11:45] OPERATIONS CENTER. IN ADDITION WE'VE ADJUSTED TIMING AT 13 SIGNALIZED INTERSECTIONS AND  
[02:11:52] UPGRADED THE CONTROLLERS SO THAT SIGNAL TIMING CAN BE OPERATED REMOTELY SO WE CAN  
[02:11:58] CHANGE IT IN RESPONSE TO REAL TIME CONDITIONS. ALL THREE DYNAMIC MESSAGE SIGNS IN WEST  
[02:12:04] SEATTLE DISPLAY TRAVEL TIMES VIA WEST MARGINAL WAY.  
[02:12:08] NEXT SLIDE PLEASE.  
[02:12:12] THANK YOU. SO  
[02:12:15] WE ARE, ALL OF US, UP AGAINST A REALLY BIG PROBLEM AND THAT IS THAT WE USED TO HAVE 21 LANES  
[02:12:23] ACROSS THE DUWAMISH RIVER AND NOW WE HAVE 12. AND SO YOU DON'T HAVE TO BE A TRAFFIC ENGINEER  
[02:12:29] TO KNOW THAT THAT IS GOING TO HAVE A SIGNIFICANT IMPACT ON THE MOBILITY OF PEOPLE WHO ARE  
[02:12:35] TRYING TO LEAVE WEST SEATTLE AS WELL AS PEOPLE WHO ARE TRYING TO GET INTO WEST SEATTLE. SO  
[02:12:41] TRANSIT CAPACITY IS REALLY LIMITED BY SOCIAL DISTANCING REQUIREMENTS. WE USED TO BE ABLE  
[02:12:47] TO RELIABLY HAVE ABOUT 18,000 TRANSIT TRIPS A DAY. WITH SOCIAL DISTANCING REQUIREMENTS PLUS  
[02:12:56] THE CUTS THAT METRO HAS BEEN OBLIGED TO TAKE WE CAN HAVE ABOUT 310.  
[02:13:02] WE NEED MORE OPTIONS TO MOVE WEST SEATTLE COMMUTERS AND FREIGHT ON AND OFF THE  
[02:13:07] PENINSULA .WE ALSO NEED STRATEGIES THAT ARE GOING TO MAINTAIN FREIGHT AND URBAN  
[02:13:12] GOODS AND MANAGE CUT-THROUGH TRAFFIC. WE ABSOLUTELY CANNOT HAVE MORE CUT THROUGH TRAFFIC  
[02:13:17] ON NEIGHBORHOOD STREETS. SDOT METRO AND THE PORT OF SEATTLE ARE IDENTIFYING THOSE PROJECTS  
[02:13:23] ALONG WITH THE COMMUNITY AND PRIVATE BUSINESSES AND MOBILITY PROVIDERS ARE ENCOURAGED AND  
[02:13:29] ABSOLUTELY NECESSARY AS PARTNERS TO BRING THOSE OPTIONS TO THE TABLE.  
[02:13:34] NEXT SLIDE PLEASE.  
[02:13:38] SO THIS IS THE BIG QUESTION: HOW WILL WE MOVE PEOPLE IN GOOD?  
[02:13:44] WE CAN MAKE A WHOLE BUNCH OF OPERATIONAL IMPROVEMENTS ON DETOUR ROUTES LIKE SIGNAL  
[02:13:49] TIMING, TRAFFIC MONITORING, SMOOTHING, SIGNING, AND RESTRIPIING THE ROUTES, BUT THERE  
[02:13:58] IS NO AMOUNT OF TRAFFIC IMPROVEMENTS THAT ARE GOING TO TAKE THE PLACE OF THE WEST  
[02:14:02] SEATTLE BRIDGE CAPACITY WISE. WE ARE DEVELOPING TRAFFIC MITIGATION PLANS  
[02:14:10] FOR THE NEIGHBORHOODS THAT ARE MOST AFFECTED BY THE TRAFFIC FOR FREIGHT, BICYCLES, AND FOR  
[02:14:15] WEST SEATTLE TRAVELERS. WE EXPECT TO HAVE ALL OF THOSE DONE BY JUNE 30TH.  
[02:14:20] WE ARE GOING TO BE RELEASING THEM ONE BY ONE TO THE COMMUNITIES MOST AFFECTED SO  
[02:14:24] THAT WE CAN WORK WITH THEM TO ENSURE THAT THE IMPROVEMENTS THAT WE MAKE ARE INDEED  
[02:14:28] IMPROVEMENTS TO THE COMMUNITIES AS WELL AS TO THE ENTIRE SYSTEM. NEXT SLIDE PLEASE.

[02:14:38] SO WE'RE THINKING ABOUT A LOT OF IDEAS. WE'RE WONDERING HOW WE CAN DEPLOY TRANSIT SERVICE AND  
[02:14:44] ROUTE CHANGES TO SUPPORT MOBILITY. OBVIOUSLY WE'VE ALL GOTTEN REALLY REALLY GOOD AT  
[02:14:49] TELEWORKING AND FLEXIBLE SCHEDULES AND SO WE HOPE THAT WILL CONTINUE IN A POST COVID  
[02:14:55] WORLD. WE HAVE A NUMBER OF STRATEGIES THAT WE ARE GOING TO IMPLEMENT TO IMPROVE BICYCLE  
[02:15:00] USE AND WE'RE WORKING WITH THE PUBLIC AND THE PRIVATE SECTOR TO INCREASE WATERBORNE TRANSIT  
[02:15:06] FREQUENCY AND ACCESS.  
[02:15:08] OF COURSE THE CLASSIC THINGS LIKE CARPOOLS, VANPOOLS, EMPLOYER SHUTTLES WE'RE GOING TO  
[02:15:14] CONTINUE TO EMPLOY AS WELL AS FIRST AND LAST MILE CONNECTIONS AND MICRO MOBILITY.  
[02:15:21] WE'RE ALSO LOOKING AT CURBSIDE AND PARKING MANAGEMENT CHANGES THAT COULD SUPPORT MOBILITY.  
[02:15:26] WE'VE FORMED CONSTRUCTION HUBS IN BOTH SOUTH PARK AND GEORGETOWN TO ENSURE THAT THE  
[02:15:33] IMPORTANT CONSTRUCTION ACTIVITIES THAT ARE GOING ON IN THOSE NEIGHBORHOODS HARMONIZE  
[02:15:38] WITH MOBILITY NEEDS.  
[02:15:41] NEXT SLIDE PLEASE.  
[02:15:45] AND WE ARE WORKING CLOSELY AS MENTIONED WITH THE PORT OF SEATTLE AND THE NORTHWEST  
[02:15:50] SEAPORT ALLIANCE TO MAKE SURE THAT WE ARE ENGAGING THE MARITIME AND INDUSTRIAL  
[02:15:55] COMMUNITIES APPROPRIATELY  
[02:15:57] AND TO INFORM EMERGENCY CONTINGENCY PLANNING AND IDENTIFY THOSE TRAFFIC  
[02:16:02] MITIGATION STRATEGIES.  
[02:16:04] AT THE VERY SAME TIME BECAUSE THEIR NEEDS ARE JUST AS IMPORTANT WE NEED TO WORK WITH  
[02:16:09] THE WEST SEATTLE, SOUTH PARK, GEORGETOWN, AND SODO COMMUNITIES AND BUSINESSES TO KEEP PEOPLE  
[02:16:15] INFORMED, PROVIDE RESOURCES, AND ANSWER QUESTIONS. WE HAD THE FIRST OF OUR MONTHLY MARITIME  
[02:16:22] INDUSTRY TOWN HALL THIS MORNING WITH THE PORT AND THE NORTHWEST SEAPORT ALLIANCE.  
[02:16:28] YOU CAN SIGN UP FOR EMAIL UPDATES AT  
[02:16:32] WWW.SEATTLE.GOV/ TRANSPORTATION/WESTSEATTLE BRIDGE. YOU CAN SIGN UP FOR  
[02:16:39] ALERTS. WE ALSO PUBLISH A BLOG UPDATES INCLUDING MAPS AND CHARTS AND OTHER THINGS  
[02:16:45] ALMOST EVERY DAY TO KEEP PEOPLE INFORMED AS WE LEARN MORE ABOUT THE BRIDGE AND THE PROJECT. I  
[02:16:53] THINK THAT'S MY LAST SLIDE.  
[02:16:56] SO MAYBE I'LL HAND IT BACK TO LINDSAY.  
[02:17:00] GREAT. YEAH LET ME GET LINDSEY UNMUTED AGAIN.  
[02:17:05] LINDSAY YOU SHOULD HAVE RECEIVED AN UNMUTE PROMPT.  
[02:17:10] ALRIGHT THANK YOU SO MUCH . THANKS LAUREN. THANKS HEATHER.  
[02:17:14] AS TALKED ABOUT, WE'VE ALREADY BEGUN WORKING VERY CLOSELY WITH HER AND OTHERS IN  
[02:17:18] THE CITY ON THIS EFFORT. MUCH OF THIS ENGAGEMENT ON THE SLIDE IS  
[02:17:22] ALREADY UNDERWAY. PIERCE EDWARDS ALONG WITH KURT BECKETT FROM NWSA REPRESENTED US AT THE  
[02:17:28] MARCH EXECUTIVE OVERSIGHT MEETING WHERE HEATHER PROVIDED AN OVERVIEW ON THEIR EFFORT AN  
[02:17:32] UPDATE FOR THAT GROUP. IN ADDITION WE'VE BEEN CLOSELY ENGAGED WITH THE EMERGENCY  
[02:17:37] CONTINGENCY PLANNING WORK BEING COORDINATED BY SDOT. OUR POS PDC PORT COMMANDER LISA DRAKE  
[02:17:42] HAS BEEN A GUIDING LIGHT FOR US THERE ALONG WITH NWSA OPERATIONS TEAM AND MANY OTHERS.  
[02:17:48] THE MARITIME TOWN HALL THAT WAS ALREADY DISCUSSED WAS THE SAME  
[02:17:52] STAKEHOLDERS THAT WE HAVE ALREADY CONVENED ON TWO SEPARATE OCCASIONS. THAT GROUP  
[02:17:56] RANGES FROM IMPACTED BUSINESSES ALONG THE DUWAMISH AND ACROSS HARBOR ISLAND, LABOR GROUPS SUCH  
[02:18:01] AS ILWU, THE INLAND BOATMAN'S UNION, AND THE SAILORS UNIT THE PACIFIC, AMONG OTHERS. IN  
[02:18:07] ADDITION WE HAVE SEVERAL AGENCIES INCLUDED FROM U.S. COAST GUARD, TO ARMY CORPS, AS  
[02:18:12] WELL AS IMPACTED TRIBES BOTH THE SUQUAMISH AND MUCKLESHOOT INDIAN TRIBES HAVE BEEN INVITED  
[02:18:16] TO PARTICIPATE. IN ADDITION PORT STAFF IS STARTING UP OUR BROADER COMMUNITY  
[02:18:21] ENGAGEMENT. THE WEST SEATTLE CHAMBER HAS CONVENED THE SPECIAL COMMITTEE ON THIS ISSUE.  
[02:18:26] WE ARE AT THE TABLE AND SUPPORT AS WE CAN. AS THEY SHARED WITH ME AT A MEETING LAST NIGHT, THE  
[02:18:31] CHAMBER IS READY TO WORK CLOSELY WITH US AND PROVIDE THE VOICES OF MAIN STREET AS NEEDED.  
[02:18:36] THE CHAMBER IS LOOKING TO COORDINATE A COALITION FOR THE WEST SEATTLE COMMUNITY  
[02:18:40] MAKING SURE THAT INCLUDES OTHER IMPACTED NEIGHBORHOODS LIKE SOUTH PARK. WE LOOK FORWARD TO  
[02:18:44] SUPPORTING THE CITY IN THEIR OUTREACH TO THESE COMMUNITIES AT IT CONTINUES TO EXPAND. OF  
[02:18:48] COURSE THIS IS NOT ALL-INCLUSIVE. OTHER ENGAGEMENT IS HAPPENING ON AN AD HOC BASIS  
[02:18:53] AND WILL CONTINUE TO EXPAND IN THE COMING WEEKS AND MONTHS. NEXT SLIDE PLEASE, LAUREN.  
[02:19:00] THANKS. AS PIERCE MENTIONED AT THE TOP OF THE PRESENTATION, WE WANTED TO PROVIDE YOU WITH AN  
[02:19:05] OVERVIEW OF HOW WE WERE BEGINNING TO ORGANIZE OURSELVES INTERNALLY. AS YOU'LL SEE IN THE  
[02:19:08] NEXT TWO SLIDES AS WELL AS WE OUTLINED IN THE MEMO, WE'RE LAUNCHING SEVEN DIFFERENT  
[02:19:13] INTERNAL WORKING GROUPS. EACH ONE WILL HAVE PARTICIPATION FROM BOTH PORT OF  
[02:19:17] SEATTLE AND NORTHWEST SEAPORT ALLIANCE STAFF AND OUR EXECUTIVES FROM VARIOUS  
[02:19:21] DIVISIONS ACROSS THE ORGANIZATIONS. THE EXECUTIVE COMMITTEE WILL HAVE ITS FIRST  
[02:19:25] MEETING TOMORROW AFTERNOON. STAFF IS ALREADY WORKING AROUND EMERGENCY CONTINGENCY PLANNING  
[02:19:30] IT'S ALREADY BEGUN. FOR SEVERAL WEEKS THIS GROUP WILL BE HELPFUL AND CONTINUE TO KEEP  
[02:19:35] STAFF ORGANIZED INTERNALLY GIVEN THE MANY FACETS OF THIS TOPIC. FROM WORKING WITH PORT  
[02:19:39] TENANTS AT HARBOUR ISLAND MARINA TO NWSA TENANTS AT THE MARINE CARGO TERMINALS.

[02:19:44] OPERATIONAL STRATEGY AND PERFORMANCE MONITORING WILL BE AN IMPORTANT GROUP TO  
[02:19:48] COLLABORATE WITH THE CITY AS WE BETTER UNDERSTAND DETAIL AROUND IMPACTS TO OUR CUSTOMERS AND  
[02:19:52] TENANTS. WATER TRANSPORTATION HAS BEEN A POPULAR TOPIC AS A RESOURCE TO THE BRIDGE CLUB AS  
[02:19:57] A RESPONSE TO THE BRIDGE CLOSURE. AS WE WITNESSED WITH THE VIADUCT CLOSURE LAST YEAR  
[02:20:02] THE KING COUNTY WATER TAXI WAS A POPULAR MODE TO AVOID INCREASED CONGESTION OUT OF  
[02:20:06] WEST SEATTLE. OF COURSE AS WITH ALL PUBLIC TRANSPORTATION AS HEATHER TALKED ABOUT THAT'S  
[02:20:11] BEEN HINDERED BY COVID 19. IN ADDITION THAT INCREASED SERVICE WAS OVER A MORE LIMITED TIME  
[02:20:17] PERIOD IN CONTEXT OF THE VIADUCT CLOSURE. NEVERTHELESS THIS GROUP WILL BE  
[02:20:21] KEY IN IDENTIFYING POSSIBLE OPPORTUNITIES WHERE THE PORT AND NWSA MIGHT BE ABLE TO  
[02:20:26] SUPPORT EXPANDED WATER TRANSPORTATION WORKING WITH COMPANIES LIKE ARGOSY AND OUR  
[02:20:30] TENANTS VICTORIA CLIPPER AND ARROW LAUNCH SERVICE TO SEE HOW MORE PEOPLE CAN MOVE BY WATER.  
[02:20:35] THIS WILL ALSO BE A PIECE OF A BROADER EXTERNAL EFFORT. THE CITY HAS INVITED US TO  
[02:20:39] PARTICIPATE IN ANOTHER INTERAGENCY OPERATIONAL COMMITTEE THAT LAUNCHES  
[02:20:42] TOMORROW. THAT INCLUDES THESE PRIVATE OPERATORS AS WELL AS OTHER RELEVANT GOVERNMENT  
[02:20:46] AGENCIES. NEXT SLIDE PLEASE LAUREN.  
[02:20:51] TRANSIT WORKING GROUP IS FAIRLY SELF-EXPLANATORY. OF COURSE THE REPLACEMENT STRATEGY  
[02:20:55] IS TOP OF MIND FOR FOLKS. PERHAPS THIS GROUP WOULD BE BETTER LABELED AS THE REPAIR OR  
[02:20:59] REPLACEMENT STRATEGY GIVEN WHAT WAS JUST OUTLINED BY HEATHER. AS THE BRIDGE IS AN SDOT  
[02:21:04] STRUCTURE IT WILL BE THE CITY THAT OF COURSE LEADS THIS WORK ON A BROAD BASIS BUT HOW ALL  
[02:21:08] THIS HAPPENS WILL BE SIGNIFICANT TO THE PORT AND SEAPORT ALLIANCE. AND FINALLY  
[02:21:12] OUTREACH AND COMMUNICATIONS IS ALSO SELF EXPLANATORY EXPANDING ON MY PREVIOUS OUTLINED OF  
[02:21:16] EXTERNAL ENGAGEMENT AND HOW THESE PIECES FIT TOGETHER AND WITH THAT I WILL TURN IT OVER  
[02:21:22] TO PIERCE TO CLOSE THIS OUT. ALL RIGHT LET ME GET PIERCE UNMUTED AGAIN. PIERCE YOU SHOULD HAVE  
[02:21:28] RECEIVED A PROMPT. LOOKS LIKE YOU'LL HAVE TO. OKAY YOU SHOULD BE UNMUTED. THANK YOU LINDSAY  
[02:21:34] FOR THAT UPDATE AND THANK YOU HEATHER FOR YOUR PRESENTATION FROM THE CITY OF SEATTLE. NEXT  
[02:21:40] SLIDE PLEASE LAUREN.  
[02:21:45] THANK YOU.  
[02:21:47] AS LINDSAY DISCUSSED WE WILL BE MOVING FORWARD WITH OUR INTERNAL WORKING GROUPS.  
[02:21:53] STARTING THIS WEEK TO BRING FORTH RECOMMENDED STRATEGY TACTICS BOTH TO YOU AND TO THE EXECUTIVE.  
[02:22:00] EXTERNALLY WE ARE GOING TO BE CONTINUING OUR OUTREACH AND COMMUNICATIONS NOT ONLY WITH  
[02:22:06] OUR MARITIME AND OUR STAKEHOLDERS BUT IN PARTNERSHIP WITH THE CITY ALSO OUTREACH TO  
[02:22:12] THOSE HIGHLY IMPACTED COMMUNITIES INCLUDING OBVIOUSLY WEST SEATTLE BUT SOUTH PARK,  
[02:22:18] GEORGETOWN, AND SODO WHICH ARE SEEING  
[02:22:20] SIGNIFICANT TRAFFIC INCREASES WHICH ONLY WORSEN OR INCREASE ONCE THE COVID-19  
[02:22:28] RESTRICTIONS START TO EASE. AND EXTERNALLY CONTINUE OUR REGULAR INTERAGENCY ENGAGEMENT ON  
[02:22:36] REGULAR BASIS. AND OF COURSE LOOK FORWARD TO FUTURE BRIEFINGS LIKE THE ONE WE  
[02:22:41] HAVE TODAY BUT ALSO IN SMALLER GROUPS AS WE START TO DETERMINE STRATEGIES AND PUT  
[02:22:47] FORTH RECOMMENDATIONS FOR YOUR INPUT. AND WITH THAT I WOULD LIKE TO OPEN IT UP TO ANY  
[02:22:52] QUESTIONS THAT YOU MIGHT HAVE FOR LINDSAY, HEATHER, AND I, OR KURT AND JOHN. THANK YOU.  
[02:23:01] ALL RIGHT I WILL GET COMMISSIONER STEINBECK'S CONFERENCE ROOM UNMUTED SO WE  
[02:23:06] CAN GET STARTED WITH COMMISSIONER COMMENTS AND QUESTIONS. AND YOU HEAR ME? YES.  
[02:23:11] OH PERFECT OKAY. YES SO I KNOW THAT WE HAVE A NUMBER OF COMMISSIONER QUESTIONS AND  
[02:23:17] COMMENTS I JUST WANT TO SAY THAT I AM QUITE IMPRESSED WITH THE ORGANIZATIONAL EFFORT AND  
[02:23:25] THE RAPID RESPONSE ON THE PART OF THE CITY, SDOT, OUR STAKEHOLDER PARTNERS, ROLE OF  
[02:23:32] THE SEAPORT HERE IS CRITICAL TO ALL OF THAT OF COURSE AND I THINK IT IS  
[02:23:38] CONFIDENCE-BUILDING TO HEAR THE OUTLINE OF HOW THIS EFFORT IS PROCEEDING WITH THE  
[02:23:47] CRITICAL IMPORTANCE THAT IT REPRESENTS. I'M GOING TO ASK A COUPLE OF QUICK QUESTIONS AND  
[02:23:54] THEN OPEN IT UP FOR COMMISSIONER QUESTIONS. I'D LIKE TO KNOW, AS I UNDERSTAND IT THE  
[02:24:01] SHORING WILL NOT BE COMPLETED UNTIL-- I'M TRYING TO GET THE TIMELINE HERE.  
[02:24:08] SHORING AND REPAIR POSSIBLY THROUGH 2020.  
[02:24:13] THE QUESTION THERE IS WILL SHORING PROVIDE RESTORATION OF FULL CAPACITY OR AT  
[02:24:20] LEAST A PARTIAL RESTORATION OF CAPACITY FOR VEHICLE TRAFFIC OR WILL IT REMAIN AT WHAT IT IS  
[02:24:28] NOW WHICH IS ESSENTIALLY 50% OF THE FORMER VEHICULAR CAPACITY THAT THE BRIDGE  
[02:24:37] PROVIDED?  
[02:24:40] I THINK IT'S SUBSTANTIALLY LESS THAN 50% BUT BUT YES.  
[02:24:48] CONSTRUCTION TO SHORE THE BRIDGE WILL KEEP IT FROM NOT FALLING DOWN.  
[02:24:54] GOT THAT. BUT WILL ALLOW FOR TRAFFIC TO RESUME ON THE BRIDGE?  
[02:25:00] IT WILL NOT ALLOW THAT. OKAY SO THAT DOESN'T GET  
[02:25:05] THE JOB DONE. WHAT IS THE EARLIEST?  
[02:25:11] COMMISSIONER STEINBRUECK,  
[02:25:13] IT GETS THE JOB DONE IN THAT IT WILL PREVENT THE BRIDGE FROM FALLING DOWN WHICH I THINK WE  
[02:25:18] CAN ALL AGREE IS AN IMPORTANT GOAL. WE DON'T KNOW WHEN TRAFFIC WILL BE ABLE TO RETURN TO THE  
[02:25:24] BRIDGE BUT WE DO KNOW THAT TRAFFIC WILL NOT BE ABLE TO RETURN TO THE BRIDGE AND TELL



[02:25:29] AT LEAST 2022.  
[02:25:32] SO 2022 IS THE FIRST POSSIBLE TIME THAT TRAFFIC COULD RETURN TO THE BRIDGE BUT WE DON'T KNOW  
[02:25:39] YET WHETHER THAT'S POSSIBLE. THAT'S PREDICATED ON BEING ABLE TO REPAIR THE BRIDGE  
[02:25:45] RATHER THAN HAVING TO REPLACE IT. LET'S OPEN THIS UP FOR COMMISSIONER QUESTIONS AND  
[02:25:51] COMMENTS AND LET'S GO THROUGH THE COMMISSIONERS ONE AT A TIME.  
[02:25:59] GREAT LET ME.  
[02:26:03] WE CAN START WITH COMMISSIONER BOWMAN.  
[02:26:08] HI. THANK YOU VERY MUCH. GREAT PRESENTATION REALLY APPRECIATE ALL OF THE EFFORTS THAT HAVE  
[02:26:14] BEEN UNDERTAKEN SO FAR. I THINK THE STAFF HAS DONE A GREAT JOB OF JUMPING ON THIS EARLY. IT IS  
[02:26:20] I WOULD ACTUALLY GO BEYOND THE WORD CRISIS I WOULD SAY IT'S AN EXISTENTIAL CRISIS PARTICULARLY  
[02:26:25] FOR OUR MARINE TERMINALS AT TERMINAL 5 AND TERMINAL 18 AND SO AS THE PORT'S  
[02:26:32] REPRESENTATIVE ON WHAT WAS CALLED THE SOUND TRANSIT ELECTED LEADERS GROUP THAT MADE  
[02:26:37] COMMENDATIONS TO THE SOUND TRANSIT BOARD ABOUT THE WEST SEATTLE ROUTE FOR ST3, COULD  
[02:26:45] SOMEBODY GIVE ME SOME INSIGHT AS TO HOW A POSSIBLE EITHER REBUILD-- WHAT THE CONVERSATIONS  
[02:26:52] ARE WITH SOUND TRANSIT. I'LL JUST LEAVE IT AT THAT. BECAUSE THIS OBVIOUSLY IS  
[02:26:56] GOING TO IMPACT THEIR CONSTRUCTION SCHEDULE AS WELL.  
[02:27:05] WOULD YOU LIKE ME TO ANSWER THAT QUESTION? HEATHER IF YOU WANT TO JUMP IN WE CAN WE  
[02:27:09] CAN ADD TO THAT AFTER YOU SAY A COUPLE COMMENTS.  
[02:27:13] OKAY SO SDOT AND  
[02:27:17] AND SOUND TRANSIT ARE TALKING TOGETHER ABOUT WHETHER OR NOT IT IS POSSIBLE TO COMBINE OUR  
[02:27:24] EFFORTS AND HAVE A COMBINED BRIDGE THAT WOULD SUPPORT BOTH LIGHT RAIL AS WELL AS  
[02:27:32] VEHICULAR TRAFFIC. THERE'S SOME PRETTY SIGNIFICANT ENGINEERING BARRIERS THERE. NOT JUST  
[02:27:40] THE TIME BARRIERS WHICH ARE ALSO REALLY IMPORTANT SO BUT WE ARE  
[02:27:49] INCLINED TO  
[02:27:52] STUDY THAT AND SEE IF THERE'S A WAY TO TO DO THINGS FASTER FOR SOUND TRANSIT AS  
[02:27:58] WELL AS FOR THE WEST SEATTLE COMMUNITY AND WHETHER OR NOT THAT WOULD SAVE ANY MONEY.  
[02:28:04] OBVIOUSLY FIRST IT NEEDS TO BE AN ENGINEERING QUESTION AND THEN  
[02:28:09] AND REALLY AT ALL TIMES IT'S ALSO A  
[02:28:14] POLICY QUESTION. SO AS WE LEARN MORE WE WILL KEEP THE PORT COMMISSIONERS AS WELL AS  
[02:28:22] ALL OF OUR PARTNERS  
[02:28:24] WELL UP TO DATE.  
[02:28:28] OKAY LET'S TAKE MORE QUESTIONS AND WE CAN GO THROUGH AS MANY ROUNDS AS WE HAVE TIME  
[02:28:33] AVAILABLE HERE. THERE ARE QUESTIONS SO LET'S TAKE ANOTHER QUESTION. COMMISSIONER  
[02:28:40] CALKINS?  
[02:28:46] THANK YOU. THANK YOU HEATHER FOR PRESENTING. I DO HAVE A SERIES OF QUESTIONS HERE.  
[02:28:53] FIRST ONE'S FAIRLY SIMPLE YOU ARE UNDERTAKING SHORING EFFORTS AT THE SAME TIME AS YOU ARE  
[02:29:00] EXAMINING THE QUESTION OF WHETHER OR NOT REPAIRING THE BRIDGE FOR YOU KNOW A REMAINING  
[02:29:07] 10-YEAR LIFESPAN IS VIABLE. IF AT SOME POINT IN THE INVESTIGATION OF THAT TENURE  
[02:29:13] VIABILITY IT'S DETERMINED THAT YOU WILL NOT BE ABLE TO REPAIR IT FOR AN ADDITIONAL  
[02:29:19] DECADE WOULD YOU THEN FORGO THE SHORING EFFORTS AND COMMENCED DEMOLITION?  
[02:29:27] YES IF WE DETERMINED BEFORE WE COMPLETE THE SHORING WORK  
[02:29:33] THAT WE'RE GOING TO HAVE TO DEMOLISH IT TO MOVE ONTO REPLACEMENT THEN YES. AND  
[02:29:40] I CAN'T PROMISE THIS BUT  
[02:29:45] MY INSTINCTS AND MILD INSIDER KNOWLEDGE TELL ME THAT WE WILL KNOW WHETHER OR NOT WE NEED TO  
[02:29:50] REPLACE OR REPAIR IT BEFORE WE START OUR SHORING WORK. BE THAT AS IT MAY WE NEED TO  
[02:29:57] BE PROCEEDING ON ALL FRONTS AT ALL TIMES SO THAT WE CAN MOVE THINGS FORWARD AS  
[02:30:04] EXPEDITIOUSLY AS POSSIBLE. ENGINEERS REALLY PREFER TO DO THINGS SEQUENTIALLY SO WE'RE  
[02:30:10] REALLY PUSHING THE TEAM TO DO THINGS SIMULTANEOUSLY  
[02:30:16] SO THAT WE CAN BE READY.  
[02:30:18] NEXT QUESTION IS  
[02:30:21] THIS WAS OBVIOUSLY INTENDED TO BE A MUCH LONGER LIFESPAN THAN IT'S TURNING OUT TO HAVE. IS  
[02:30:28] THE CITY AT THIS POINT PURSUING  
[02:30:33] EITHER CONSTRUCTORS OR DESIGNERS FOR LIABILITY FOR CONSTRUCTION  
[02:30:39] THAT'S FAILED TO MEET ITS ITS INTENDED LIFESPAN?  
[02:30:45] WE ARE TALKING WITH THE CITY ATTORNEY'S OFFICE AND THEY WILL ADVISE US WHETHER OR NOT  
[02:30:49] THERE'S A PATHWAY THERE. WE DON'T HAVE AN ANSWER YET.  
[02:30:53] OKAY AND JUST A QUICK COMMENT I AM PLEASED TO HEAR THAT EVERYONE WHO PRESENTED DID  
[02:30:58] MENTION THE IMPACT THAT THE DETOURS ARE HAVING ON RESIDENTIAL COMMUNITIES ALONG  
[02:31:03] THOSE DETOUR ROUTES AND SO I APPRECIATE THAT THERE IS SOME FINE-TUNING GOING ON BUT I DO  
[02:31:08] THINK IN PARTICULAR WE NEED TO BE VERY CONSCIENTIOUS ABOUT OUR COMMUNITIES OF THE  
[02:31:13] DUWAMISH VALLEY LIKE SOUTH PARK AND GEORGETOWN THAT ARE SEEING HUGE INCREASES IN TOTAL VOLUME  
[02:31:19] AND THIS IS EVEN BEFORE THE EASING OF COVID RESTRICTIONS.  
[02:31:24] MY FINAL QUESTION IS ABOUT HOW THE CITY AND THE INTERAGENCY GROUPS ARE CONSIDERING

[02:31:32] IF IN FACT FOR THE FORESEEABLE FUTURE WE'LL BE DOWN TO 12 LANES CROSSING THE DUWAMISH FROM 21.  
[02:31:40] UNFORTUNATELY THESE PUBLIC AGENCIES ARE GOING TO HAVE TO AT SOME LEVEL PICK WINNERS AND  
[02:31:46] LOSERS, WHO GETS TO USE THESE LANES AND WHO DOESN'T. AND AS THESE DECISION-MAKING  
[02:31:52] BODIES HE'S COME TO THESE CONCLUSIONS, WHAT ARE YOU USING IS THE SET OF VALUES TO  
[02:31:57] DETERMINE WHO GETS TO USE THAT THE FINITE RESOURCE OF LANES PARTICULARLY AT PEAK PERIODS?  
[02:32:03] IS IT IS IT SIMPLY THE EFFICACY OF MOVEMENT OF GOODS AND PEOPLE OR ARE THERE ALSO  
[02:32:11] SCREENS FOR EQUITY AND SUSTAINABILITY IN THAT DECISION MAKING?  
[02:32:18] THAT'S A REALLY GOOD QUESTION AND I'M GOING TO SEE IF I CAN GIVE A NUANCED ANSWER.  
[02:32:23] PART OF OUR DIFFICULTY IS THAT ALL OF THE  
[02:32:29] CHOICES LEAD THROUGH LOW-INCOME AND DISADVANTAGED COMMUNITIES. SO THE ONLY BRIDGES  
[02:32:36] LEFT  
[02:32:38] YOU KNOW RUN THROUGH SOUTH PARK AND GEORGETOWN.  
[02:32:43] SO WE DON'T HAVE A LOT OF GREAT CHOICES.  
[02:32:48] WHAT WE CAN DO IS ENSURE THAT AS WE ARE FOCUSING ON FREIGHT MOVEMENTS THAT WE  
[02:32:55] ARE DOING THAT IN A WAY THAT ISN'T THAT GOING TO ENCOURAGE THEY CUT THROUGH  
[02:33:00] TRAFFIC IN LOWER-INCOME COMMUNITIES  
[02:33:04] AND DESIGN DETOUR ROUTES THAT ARE EXPEDITIOUS ENOUGH THAT PEOPLE AREN'T TEMPTED TO DO  
[02:33:13] THAT. I DON'T KNOW THAT WE ARE GOING TO BE ABLE TO PRESERVE SOME OF THE MAJOR  
[02:33:18] ARTERIAL FOR SORT OF MORE NEIGHBORHOOD FOCUS TO USE BUT I KNOW  
[02:33:26] THAT THE THEORY IS THAT IF WE KEEP THOSE ARTERIOLES MOVING EXPEDITIOUSLY AND I DON'T MEAN  
[02:33:32] FASTER THAN THE SPEED LIMIT I JUST MEAN SMOOTH MOVEMENT THAT  
[02:33:38] PEOPLE WON'T BE TEMPTED TO DETOUR THEMSELVES THROUGH THE NEIGHBORHOODS.  
[02:33:44] I'VE MET WITH GEORGETOWN, WE'RE MEETING WITH SOUTH PARK TOMORROW NIGHT AND WITH THE  
[02:33:50] DUWAMISH VALLEY CLEANUP COALITION  
[02:33:54] THE NIGHT AFTER THAT-- I'M SORRY NEXT WEEK.  
[02:33:59] AND SO OUR COMMITMENT TO EQUITY HAS MORE TO DO WITH HOW WE ARE DEVELOPING  
[02:34:07] OUR TRAFFIC MITIGATION PLANS AND OUR PLAN AND FULL INTENTION TO BRING THOSE AS DRAFTS TO  
[02:34:16] THE COMMUNITIES OF SOUTH PARK AND GEORGETOWN SO THAT WE CAN ENSURE THAT WE BRING  
[02:34:22] OUR TRAFFIC ENGINEERING KNOWLEDGE TO THE TABLE ALONG WITH THE LOCAL KNOWLEDGE OF THE  
[02:34:29] COMMUNITY SO THAT WE CAN GET  
[02:34:34] AN OUTCOME THAT DOES ITS BEST FOR EVERYONE AND AT LEAST WHERE EVERYONE HAS BEEN HEARD  
[02:34:40] AND CONSIDERED AS WE MOVE FORWARD.  
[02:34:44] SO I'LL WRAP UP I JUS  
[02:34:53] JUST GOT ONE LAST THOUGHT PETER AND THEN I'LL DEFER TO EVERYONE ELSE WHICH IS JUST  
[02:34:57] SIMPLY TO SAY THAT I APPRECIATE THAT FROM WHAT I'M SEEING IN THE REPORTING THERE  
[02:35:04] HAS BEEN GOOD WORK ALREADY DONE TO ENSURE THAT THE GOAL IS NOT SIMPLY TO RETURN TO THE STATUS  
[02:35:11] QUO ANTE BUT TO USE THIS MOMENT AS AN OPPORTUNITY TO INTRODUCE ADDITIONAL MODES OF TRANSIT AND  
[02:35:19] I KNOW THAT WE AT THE STAFF LEVEL HAVE COMMUNICATED THAT WE STAND AT THE READY TO SUPPORT  
[02:35:24] PARTICULARLY WITH  
[02:35:28] WHETHER ITS WATER TAXIS OR OTHER MEANS OF MOVING PEOPLE WHO NEED TO GET FROM WEST  
[02:35:33] SEATTLE TO DOWNTOWN WITHOUT HAVING TO GET IN A CAR TO DO IT. AND SO WE'RE READY TO SUPPORT  
[02:35:39] THAT WAY IN WHATEVER WAY WE CAN.  
[02:35:42] VERY GOOD. THANK YOU HEATHER.  
[02:35:46] NEXT COMMISSIONER? COMMISSIONER CHO. YEAH THANKS SO MUCH. I THINK MOST OF MY  
[02:35:52] COLLEAGUES HAVE ADDRESSED MUCH. I HAVE ONE QUESTION THAT I WANTED TO ASK  
[02:35:57] AND THAT IS WITH REGARDS TO THE APPROACH. YOU KNOW REGARDLESS OF WHETHER  
[02:36:02] WE CAN RETROFIT THE BRIDGE AND KEEP IT FOR ANOTHER 10 YEARS OR SO OR WE DECIDE TO REPLACE IT.  
[02:36:09] I'M CURIOUS  
[02:36:12] FROM SDOT'S PERSPECTIVE IS YOUR APPROACH GOING TO BE MORE REGIONAL OR IS IT GOING TO  
[02:36:18] BE YOU KNOW MORE ISOLATED? WHAT IS THE PREFERENCE THERE AND WHAT IS THE STRATEGY  
[02:36:22] OR THOUGHT? YOU KNOW OBVIOUSLY THIS IS PROBABLY MORE OF A REGIONAL ISSUE FROM WHAT I CAN  
[02:36:27] SEE THAN JUST A SEATTLE SPECIFIC ISSUE.  
[02:36:32] IT'S ABSOLUTELY A REGIONAL ISSUE AND IF NOT LEAST OF WHICH BECAUSE YOU KNOW THE PORT AND A  
[02:36:40] BUSY TERMINAL IS YOU KNOW RIGHT IN THE MIDDLE OF IT AND CANDIDLY BECAUSE OF HOW  
[02:36:46] IMPORTANT IT IS TO INDUSTRY AND MARINE TRAFFIC WE THINK IT'S NOT JUST A REGIONAL DESIGN  
[02:36:54] SOLUTION BUT IT'S ALSO GOING TO HAVE TO BE A REGIONAL FUNDING SOLUTION.  
[02:36:58] SO WE ARE ABSOLUTELY INTENDING  
[02:37:04] TO INVOLVE THE BROADER COMMUNITY  
[02:37:11] IN THE DISCUSSION AS WE TOGGLE BETWEEN REPAIR AND REPLACEMENT AND ULTIMATELY ALSO  
[02:37:18] WE WANT TO BALANCE THE NEED FOR INPUT AND  
[02:37:24] AND OPINIONS ABOUT HOW WE REPLACE THE BRIDGE WITH THE DESIRE TO GET THAT DONE QUICKLY.  
[02:37:30] AND IN PUBLIC SERVICE THAT'S ALWAYS THE RUB.  
[02:37:37] YOU KNOW HOW BROADLY YOU CAST A NET AND HOW LONG YOU ENGAGE IN CONVERSATION BEFORE WE MOVE.

[02:37:45] I SUSPECTED AS MUCH.  
[02:37:47] SO A QUICK FOLLOW-UP QUESTION IS IF WE MAKE THIS MORE OF A REGIONAL EFFORT AND NOT A CITY  
[02:37:52] OF SEATTLE EFFORT HOW DOES THAT IMPACT OUR ABILITY TO GO FOR OTHER STREAMS OF FUNDING FOR  
[02:37:59] THE BRIDGE? FOR INSTANCE WOULD IT WOULD MAKING IT A PUGET SOUND ISSUE ALLOW US TO GO TO  
[02:38:05] THE FEDERAL GOVERNMENT FOR INFRASTRUCTURE FUNDING? WOULD PSRC BE ABLE TO CONTRIBUTE BY  
[02:38:12] HELPING US TAP INTO OTHER SOURCES? HAVE YOU LOOKED INTO HOW THAT MIGHT MAKE A  
[02:38:17] DIFFERENCE FOR US?  
[02:38:19] YEAH ABSOLUTELY. WE HAVE SUBMITTED AN APPLICATION FOR GRANT FUNDING TO PSRC AS  
[02:38:26] WELL AS A REQUEST FOR CONTINGENCY FUNDS WHICH IS-- ARE YOU FAMILIAR WITH THIS? IT'S WHERE  
[02:38:33] OTHER PROJECTS HAVEN'T USE THEIR ENTIRE ALLOTMENTS AND SO THERE'S SOME MONEY LEFT  
[02:38:38] OVER AND SO WE WERE APPLYING FOR BOTH OF THOSE AND WE'VE ALSO BRIEFED OUR FEDERAL  
[02:38:45] DELEGATION AS WELL AS THE STATE DELEGATION. AND SO  
[02:38:49] WE'RE GOING DOWN ALL ROADS IN TERMS OF FUNDING. SO  
[02:38:58] BELIEVE ME WE'RE NOT LEAVING A STONE UNTURNED. THIS IS GOING TO BE AN EXPENSIVE  
[02:39:03] PROPOSITION AND I THINK IN THE END EVERYBODY'S GOING TO HAVE TO CONTRIBUTE FIVE BUCKS.  
[02:39:09] HOPEFULLY IT'S JUST FIVE BUCKS. THANK YOU.  
[02:39:17] YES. COMMISSIONER FELLEMAN? THANK YOU IT'S REALLY  
[02:39:20] BRILLIANT TO SEE HOW MANY AGENCIES CAN GET TOGETHER WHEN  
[02:39:24] REALLY CHALLENGES STRIKE THIS LARGE. FOR THE PORT YOU KNOW WHERE THE WHOLE MARITIME FRONT  
[02:39:29] THEY SAY YOU KNOW SUCH CHALLENGES COME IN THREES AND WITH THE CRUISE SEASON, AND T4,6  
[02:39:35] THIS IS JUST REALLY ICING ON THE CAKE FOR US.  
[02:39:39] AND OBVIOUSLY SOMETHING WE'RE VERY COMMITTED TO ASSISTING IN FINDING A SOLUTION AND  
[02:39:45] CERTAINLY THE INTERIM SOLUTIONS AS WELL. THE ONE THING THAT I WOULD ADD IS THAT YOU KNOW I WAS  
[02:39:52] CONTACTED BY THE MUCKLESHOOT TRIBE SAYING THAT  
[02:39:56] THEY DIDN'T FEEL LIKE THEY WERE GETTING AS MUCH INFORMATION AS THEY WOULD LIKE. I KNOW IT'S  
[02:39:59] ALWAYS A CHALLENGE IN MAKING SURE YOU REACH THE RIGHT FOLKS AT DIFFERENT TRIBES AND STUFF.  
[02:40:04] SO IT'S ALWAYS BETTER ,YOU KNOW EARLIER AND OFTEN IS YOU KNOW THE MANTRA WITH  
[02:40:09] CONSULTATION AND SO IT'S MOSTLY I THINK THEIR CONCERNS IS MOSTLY YOU KNOW IF IT FALLS. BUT  
[02:40:18] MAKING SURE THAT THEY'RE IN WHATEVER GROUP IS NECESSARY TO KEEP THEM IN THE LOOP IS THE  
[02:40:22] ONLY THING I WOULD URGE.  
[02:40:26] YEAH.  
[02:40:29] GO AHEAD, HEATHER.  
[02:40:31] THANK YOU.  
[02:40:34] WE HAVE ACTUALLY BEEN IN TOUCH WITH MUCKLESHOOT  
[02:40:37] AND SOMETIMES PART OF THE CHALLENGE IS  
[02:40:41] IS MAKING SURE YOU'RE CONTACTING THE RIGHT PEOPLE. AND SO WE ARE ALSO BEING SUPPORTED  
[02:40:49] BY THE COAST GUARD AS WELL AS THE PORT WHO HAVE GOOD RELATIONSHIPS THERE AND SO YOU  
[02:40:57] KNOW AS WE LEARN ADDITIONAL FOLKS WITHIN THE VARIOUS COMMUNITIES THAT WE NEED TO BE  
[02:41:04] IN TOUCH WITH, WE'LL JUST KEEP ADDING TO THE LIST.  
[02:41:08] RIGHT AND I KNOW YOU'VE BEEN WORKING WITH LINDSAY AND OTHERS WHO KNOW FOLKS TO WORK WITH BUT  
[02:41:13] I WAS A SURPRISE TO HAVE GOTTEN THE CALL BECAUSE I KNOW WHAT A GREAT JOB YOU GUYS HAVE BEEN  
[02:41:17] DOING AND INTERAGENCY COORDINATION. IT'S JUST ONE MORE TO MAKE SURE IS AT THE TABLE.  
[02:41:24] SURE IT'S A SURPRISE TO ME A LITTLE BIT, TOO. I THINK WE NEED TO CLOSE THIS FAIRLY QUICKLY AND SOON HERE. A  
COUPLE OF THOUGHTS.  
[02:41:25] NETWORK WHERE  
[02:41:53] THERE ARE THOUSANDS IF NOT HUNDREDS OF THOUSANDS OF LIVING WAGE JOBS THAT ARE AT STAKE AND  
[02:42:00] PUT AT RISK HERE. WE IF WE COMPARE THIS TO THE SEATTLE SQUEEZE, THE ALASKAN WAY VIADUCT  
[02:42:06] SHUTDOWN WAS ONLY THREE WEEKS AND CARRIED LESS CAPACITY HERE THAN THIS CORRIDOR I BELIEVE DID  
[02:42:13] SO WE WERE FORTUNATE THAT THIS OCCURRED, FORTUNATELY OR UNFORTUNATELY DURING THE COVID  
[02:42:19] CRISIS WHEN WE ALREADY HAD A VERY SIGNIFICANT REDUCTION IN VEHICLE TRAFFIC.  
[02:42:26] I CANNOT IMAGINE IF WORK RESUMES, AND IT WILL, TO MORE NORMAL LEVELS WHAT KIND OF  
[02:42:35] NIGHTMARE THIS REPRESENTS. SO I WANT TO ENCOURAGE THAT AS WE PROCEED HERE WITH CONTINGENCY  
[02:42:42] PLANS AND TRAFFIC MITIGATION MANAGEMENT THAT WE CONSIDER NOT JUST THE EAST-WEST  
[02:42:49] CORRIDOR BUT THE ENTIRE NETWORK THAT IS SERVICE TO TWICE AS MANY JOBS AS AMAZON IN SEATTLE AND  
[02:42:56] THEY'RE LIVING WAGE JOBS. I CANNOT OVEREMPHASIZE THAT. SO HEATHER FEEL FREE TO MAKE ANY  
[02:43:02] CLOSING COMMENTS, LINDSAY. AND THEN WE'LL MOVE ON. AND IF THERE'S A THERE'S A BURNING  
[02:43:07] QUESTION FROM ANOTHER COMMISSIONER,  
[02:43:10] WE HAVE TIME FOR ONE MORE.  
[02:43:16] OKAY HEATHER DO YOU WANT TO CLOSE THIS UP?  
[02:43:20] THANK YOU SO MUCH. THANK YOU SO MUCH.  
[02:43:25] FIRST OF ALL I JUST LIKE TO THANK THE COMMISSION FOR INVITING ME IN TO SPEAK TODAY  
[02:43:30] AND I DO APPRECIATE THE PARTNERSHIP THAT BOTH THE COMMISSION AS WELL AS STAFF  
[02:43:36] FROM THE PORT OF SEATTLE AS WELL AS THE NORTHWEST SEAPORT ALLIANCE HAVE PROVIDED.

[02:43:43] I JUST WANT TO NOTE THAT ONE OF THE DISTINCTIONS I THAT WE CAN MAKE BETWEEN THIS  
[02:43:47] AND THE VIADUCT CLOSURE IS WE HAD 17 YEARS WORTH OF COMMUNITY CONVERSATION ABOUT THE FATE OF  
[02:43:53] THE VIADUCT. WE HAVEN'T BEEN GRACED WITH THAT KIND OF TIME FOR PEOPLE TO PREPARE ALMOST  
[02:44:02] EMOTIONALLY PREPARE. AND SO WE'RE MOVING THROUGH A LOT OF INFORMATION AND A LOT OF  
[02:44:08] FEELING VERY QUICKLY. SO YOUR YOUR PRESENT AND ONGOING SUPPORT IS MOST WELCOME AND I'M  
[02:44:14] VERY HAPPY TO COME BACK ANY TIME TO BRIEF YOU. WONDERFUL. THANK YOU. AND I'M SURE WE WILL  
[02:44:19] AS WE PROCEED. THANKS VERY MUCH AND ENCOURAGE THE COMMISSIONERS TO STAY INVOLVED AND INFORMED  
[02:44:23] ON THIS AND LINDSAY'S OUR LEAD AT THE PORT AND AT THE SEAPORT OBVIOUSLY WE'RE GOING  
[02:44:31] TO BE EXTREMELY ENGAGED IN THIS AS WELL SO THANK YOU VERY MUCH EVERYBODY. VERY INFORMATIVE  
[02:44:37] PRESENTATION. THANK YOU COMMISSIONERS APPRECIATE THE TIME ON THIS. WE LOOK FORWARD TO  
[02:44:41] DISCUSSING THIS MUCH MORE AS IT GOES ALONG. ALL RIGHT LET'S SEE.  
[02:44:47] WE ARE ON ITEM NUMBER 9A. THE BRIEFING ON  
[02:44:55] SEATTLE-TACOMA INTERNATIONAL AIRPORT COVID-19 RECOVERY PLAN.  
[02:45:03] COMMISSIONERS.  
[02:45:05] NEXT YOU WILL BE BRIEFED ON THE AIRPORT RECOVERY PLAN CALLED FLY HEALTHY AT  
[02:45:10] SEA. THIS IS A MAJOR EFFORT REPRESENTING THE WORK OF DEPARTMENTS THROUGHOUT THE AIRPORT AND  
[02:45:17] ENGAGEMENT WITH AIRLINE AND STAKEHOLDERS ALL AIMED AT ENSURING THE HEALTH AND SAFETY  
[02:45:21] AT EVERY STEP OF THE PASSENGER'S AIRPORT EXPERIENCE. SOME MEASURES ARE ALREADY IN  
[02:45:26] PLACE AND MORE ARE COMING. THIS IS A PROCESS OF CONTINUOUS IMPROVEMENT. AS I DISCUSSED  
[02:45:31] EARLIER, WE WILL REQUIRE EVERYONE, EMPLOYEES AND PASSENGERS ALIKE, TO USE FACE  
[02:45:36] COVERINGS WHEN THEY ARE IN PUBLIC SPACES AT THE AIRPORT STARTING MAY 18TH.  
[02:45:42] THIS REQUIREMENT IS BEING ADOPTED BY MANY AIRPORTS AROUND THE COUNTRY. IT WILL BE AN  
[02:45:46] IMPORTANT STEP IN SLOWING THE SPREAD OF THE DISEASE.  
[02:45:50] AS WELL, MOST AIRLINES SERVING THE AIRPORT NOQ REQUIRE FACE COVERINGS.  
[02:45:55] WE ANTICIPATE THE PUBLIC WILL EMBRACE THIS NEW REQUIREMENT AS PART OF THE NEW NORMAL. AS WE  
[02:45:59] MOVE FORWARD WE WANT TO FOCUS ON EDUCATION AND ENCOURAGEMENT OF PASSENGERS TO USE FACE  
[02:46:04] COVERINGS RATHER THAN USING OUR ENFORCEMENT POWERS. IN ADDITION WITH THE COMMISSION'S  
[02:46:09] ENCOURAGEMENT, WE'RE MOVING FORWARD TO DEVELOP A HEALTH  
[02:46:13] SCREENING PROGRAM FOR BOTH DEPARTING PASSENGERS AND INBOUND INTERNATIONAL TRAVELERS.  
[02:46:18] WE'RE WORKING THROUGH SOME DIFFICULT LEGAL AND REGULATORY ISSUES THAT YOU WILL HEAR MORE  
[02:46:22] ABOUT LATER.  
[02:46:24] OF COURSE IT WOULD BE FAR BETTER TO HAVE AN AIR TRANSPORTATION SYSTEM WITH  
[02:46:29] COMMON AND CONSISTENT MEASURES IN PLACE DOMESTICALLY AND INTERNATIONALLY.  
[02:46:33] AND IT WOULD BE FAR BETTER FOR HEALTH SCREENING TO BE RUN BY THE FEDERAL GOVERNMENT BUT WE  
[02:46:38] ARE NOT THERE YET.  
[02:46:40] UNTIL THEN WE WILL WORK TO PROVIDE A SYSTEM THAT CAN SERVE TO INCREASE THE PUBLIC'S  
[02:46:44] CONFIDENCE IN FLYING AS SOON AS POSSIBLE.  
[02:46:48] HERE ARE A FEW HIGHLIGHTS OF THE STEPS WE'VE TAKEN AND ACTIONS IN THE WORKS NOW AND  
[02:46:52] PLANS FOR THE FUTURE. YOU'LL HEAR MORE ABOUT THESE AS WE GO FORWARD.  
[02:46:56] WE STEPPED UP CLEANING OF HIGH-TOUCH SERVICES THROUGHOUT THE AIRPORT, INSTALLED HAND  
[02:47:00] SANITIZERS,  
[02:47:02] PUT IN PLACE PHYSICAL DISTANCING MEASURES,  
[02:47:06] WE HAVE THE NEW FACE RECOVERING REQUIREMENTS COMING, WE HAVE NEW SIGNAGE AND  
[02:47:10] MARKINGS THROUGHOUT THE AIRPORT COMING, YOU'LL HEAR MORE ABOUT THOSE ,AND WE'VE  
[02:47:15] ALREADY TALKED ABOUT THE HEALTH SCREENING THAT IS COMING. WE'RE ALSO LOOKING AT ADDITIONAL  
[02:47:18] PHYSICAL BARRIERS, TOUCHLESS ENHANCEMENTS, AND THE CHANGES THAT ARE COMING TO AIRPORT  
[02:47:23] DINING AND RETAIL. THESE ARE JUST A FEW OF THE HIGHLIGHTS THAT WE'LL HEAR MORE ABOUT  
[02:47:27] IN A SECOND. THEY ALL REQUIRE CAREFUL PLANNING AND COORDINATION WITH FEDERAL  
[02:47:31] AGENCIES, AIRLINES, AND DOZENS OF BUSINESS PARTNERS THROUGHOUT THE AIRPORT BUT THIS IS THE  
[02:47:35] RIGHT DIRECTION AS WE TAKE THE NEXT STEPS ON THE ROAD TO RECOVERING THE OPERATIONS AND ENSURING THE  
[02:47:41] SAFE AND HEALTH OF BOTH TRAVELERS AND WORKERS AT THE AIRPORT. I'D NOW LIKE TO  
[02:47:46] TO ASK LANCE LITTLE, AVIATION MANAGING DIRECTOR AND JULIE COLLINS, AVIATION CUSTOMER  
[02:47:51] EXPERIENCE DIRECTOR TO CONTINUE WITH THE PRESENTATION BUT I ALSO KNOW THAT THEY WILL  
[02:47:55] BE INTRODUCING LATER FROM ALASKA AIRLINES VICE PRESIDENT OF EXTERNAL RELATIONS DIANA  
[02:48:00] BURKETT ROCKHOW AND VICE-PRESIDENT AIRPORT REAL ESTATE AND DEVELOPMENT, SHANE  
[02:48:05] JONES SO WITH THAT I'LL TURN IT OVER TO LANCE.  
[02:48:11] THANK YOU STEVE. GOOD AFTERNOON COMMISSIONERS. HOPE EVERYONE CAN HEAR ME. SO AS YOU ARE AWARE WE  
[02:48:19] HAVE BEEN EXPERIENCING A MAJOR DISRUPTION IN THE AVIATION INDUSTRY AND THE WORLD. EVERY  
[02:48:25] AIRPORT IN THE US AND AROUND THE WORLD IS REALLY FEELING THIS IMPACT. THIS AIRPORT HAS  
[02:48:30] BEEN IMPACTED SEVERELY. AS AN EXAMPLE FOR APRIL, WE ARE SEEING 94 PERCENT DECREASE IN TOTAL  
[02:48:37] PASSENGERS. NOW THE LAST TIME APRIL PASSENGER VOLUMES WERE AT A SIMILAR LEVEL WAS BACK IN  
[02:48:43] 1967. PASSENGER LOAD FACTORS FOR APRIL ARE AT 15% DOWN FROM 86 PERCENT IN APRIL OF 2019 AND  
[02:48:53] MORE THAN TWO-THIRDS OF OUR AIRPORT DINING AND RETAIL UNITS REMAIN CLOSED. HOWEVER HISTORY



[02:48:58] HAS SHOWN US THAT THE US INDUSTRY HAS ALWAYS BEEN RESILIENT. IF YOU LOOK AT THE US  
[02:49:04] COMMERCIAL AVIATION RESILIENCE CHART FROM 1950 UNTIL NOW, YOU'LL SEE THE INDUSTRY  
[02:49:10] REBOUNDED FROM THE POST KOREAN WAR RECESSION IN THE 1950S, YOU'LL SEE IT REBOUNDED FROM  
[02:49:15] THE AUTO SHOP RECESSION IN THE 1970S AND 80S, AND YOU'LL SEE RECOVERING FROM THE.COM BURST,  
[02:49:21] 9/11, AND THE GREAT RECESSION IN 2000. THE INDUSTRY HAS ALWAYS GONE THROUGH PEAKS AND VALLEYS  
[02:49:27] BUT OVER THE DECADES THE TREND IS TYPICALLY GROWTH. I HAVE NO DOUBT WE WILL REBOUND EVEN THOUGH  
[02:49:34] THIS RECOVERY MAY TAKE MUCH LONGER THAN BEFORE. A FEW WEEKS AGO WE WERE AT 2500  
[02:49:40] PASSENGERS A DAY COMING THROUGH THE CHECKPOINTS. RECENTLY WE'RE SEEING MULTIPLE DAYS WITH MORE  
[02:49:45] THAN 5,000 PASSENGERS COMING THROUGH THE CHECKPOINTS INCLUDING YESTERDAY, WE'RE  
[02:49:49] FORECASTING TODAY, TOMORROW, AND DAY AFTER TOMORROW TO BE OVER 5,000 PASSENGERS.  
[02:49:54] AND SO WE HAVE TO PLAN FOR THIS RECOVERY WHICH IS WHAT WE'RE HERE TO TALK ABOUT TODAY. I WANT  
[02:49:59] TO OUTLINE OUR APPROACH AND FRAMEWORK FOR THE RECOVERY. A COMPREHENSIVE PLAN WOULD  
[02:50:03] REQUIRE ENGAGEMENT OF MULTIPLE STAKEHOLDERS AND AGENCIES. WE HAVE DEVELOPED A SOLID FRAME  
[02:50:09] WORK AND APPROACH WHICH INCLUDES A CLEAR SET OF OBJECTIVES WHICH IS BASED ON  
[02:50:14] RESTORING CUSTOMER, EMPLOYEE, AND PUBLIC CONFIDENCE IN TRAVELING THROUGH AND WORKING AT THE  
[02:50:20] AIRPORT.  
[02:50:22] THERE IS A THREE PRONGED APPROACH AND A SET OF STRATEGIES TO ACHIEVE THE  
[02:50:25] OBJECTIVES. THE FRAMEWORK INCLUDES ALL THE KEY STAKEHOLDERS REQUIRED FOR THE  
[02:50:30] DEVELOPMENT OF A COMPREHENSIVE PLAN THAT WILL LEAD TO A SUCCESSFUL RECOVERY. WE HAVE  
[02:50:36] CREATED AN ORGANIZATION CHART THAT IS DESIGNED SPECIFICALLY TO ACHIEVE OBJECTIVES  
[02:50:41] AND WE ARE ENGAGED IN OUR TENANTS AND STAKEHOLDERS THAT WE NEED TO PARTNER WITH IN  
[02:50:46] ORDER TO SUCCEED.  
[02:50:49] FEW KEY POINTS AND CHALLENGES: TRAVELER CONFIDENCE WILL BE ONE OF THE KEY DETERMINANTS  
[02:50:54] REGARDING HOW FAST RECOVERY OCCURS. EXTERNAL ENTITIES WILL BE A MAJOR DETERMINANT  
[02:51:01] REGARDING HOW WE RECOVER SUCH AS THE CDC, DEPARTMENT OF HEALTH, THE FAA AND THE STATE.  
[02:51:07] WE HAVE SOME GREAT TECHNOLOGY THAT WE CAN UTILIZE AND WE'RE EXPLORING TO ACHIEVE OUR  
[02:51:11] OBJECTIVES AND YOU'LL SEE A FEW OF THOSE IN A MINUTE IN THE PRESENTATION. HOWEVER PRIVACY  
[02:51:17] ISSUE AND EQUITY ISSUES HAVE TO BE ADDRESSED. THEY ARE DEPENDENT ON MANY AGENCIES AS STEVE  
[02:51:22] MENTIONED AND SO OUR STAKEHOLDER STRATEGY IS VERY IMPORTANT. WE HAVE TO ALSO BE  
[02:51:27] AWARE OF UNINTENDED CONSEQUENCES THAT IS FIXING ONE PROBLEM IN ONE AREA AND  
[02:51:32] CAUSING ANOTHER ISSUE IN ANOTHER AREA OR TO ANOTHER TENANT. AND SO WE'LL NEED NEW  
[02:51:37] POLICIES AS WELL. ONE OF THEM STEVE TALKED ABOUT, FACE COVERINGS WE HAVE TO MAKE SURE THAT THESE  
[02:51:43] POLICIES DON'T CONFLICT WITH STATE, FEDERAL POLICIES AND ALSO MINIMIZE ANY NEGATIVE IMPACT ON  
[02:51:49] OUR TENANTS AND STAKEHOLDERS. JUST TO UNDERSCORE HOW COMPLEX THE SITUATION IS YOU'LL SEE A  
[02:51:54] CHART LATER IN THE PRESENTATION WHICH SHOWS THE PASSENGER JOURNEY FROM CURBSIDE TO THE  
[02:51:59] AIRCRAFT AND IF THE REQUIREMENT IS THAT THIS JOURNEY HAS TO BE TOUCHLESS, SOCIAL DISTANCING HAS  
[02:52:05] TO BE ADHERED TO, AND THE HEALTH CHECKS ETC HAS TO BE DONE THIS WOULD REQUIRE COLLABORATION  
[02:52:10] FROM OUR GROUND TRANSPORTATION PARTNERS SUCH AS THE TAXI OPERATORS, THE LIMOUSINE, THE  
[02:52:15] UBER LYFT WINGS, THE TSA, CBP, CDC AIRLINES AIRPORT DINING AND RETAIL, RENTAL CAR COMPANIES,  
[02:52:23] JANITORIAL STAFF, ETC. JUST TO UNDERSCORE THAT HOW COMPLEX THIS IS AND HOW MUCH  
[02:52:30] COLLABORATION IS GOING TO BE REQUIRED. SO THE PRESENTATION WILL PROVIDE AN OVERVIEW OF OUR  
[02:52:36] RECOVERY APPROACH AND STRATEGY. IT WILL HIGHLIGHT THE COMPLEXITIES THAT WE FACE, HOW  
[02:52:41] WE ARE ORGANIZED FOR SUCCESS, THE IMPROVEMENTS IN OUR FACILITIES, OUR MULTI-LAYERED  
[02:52:46] APPROACH TO HEALTH AND SAFETY, HOW WE ARE REVISING OUR POLICIES AND PRACTICES, AND IT  
[02:52:52] WILL SHOW SOME OF THE THINGS THAT WE HAVE DONE, WHAT WE'RE DOING, AND WHAT WE WILL DO. AS I  
[02:52:56] SAID BEFORE WE HAVE A SOLID FRAMEWORK, SOLID APPROACH, AND A SOLID STRATEGY HOWEVER WE'RE  
[02:53:02] EMBARKING ON A JOURNEY THAT NO ONE HAS EVER TAKEN BEFORE AND THERE ARE THINGS WE MAY MISS.  
[02:53:07] FRANKLY SPEAKING, THERE ARE SOME THINGS THAT WE WILL JUST HAVE TO FIGURE OUT AS WE GO ALONG. IN  
[02:53:13] ORDER FOR US TO BE SUCCESSFUL WE NEED A TEAM OF TALENTED DEDICATED PROFESSIONALS AND AT  
[02:53:18] THIS TIME I'D LIKE TO JUST PAUSE TO SAY THANK YOU TO THE PORT TEAM, A TEAM OF TALENTED  
[02:53:23] DEDICATED PROFESSIONALS. THANK YOU FOR THE HARD AND SMART WORK THAT YOU HAVE DONE TO KEEP THIS  
[02:53:28] AIRPORT RUNNING THROUGH THIS TIME. THANK YOU FOR ALL THE WORK THAT YOU'RE DOING TO HELP US  
[02:53:33] THROUGH THIS RECOVERY. SPEAKING OF TALENTED DEDICATED PROFESSIONALS AT THIS TIME I'D  
[02:53:39] LIKE TO HAND IT OVER TO JULIA COLLINS, LAURA DUNFREE, AND LINDA WRITER TO CONTINUE  
[02:53:44] WITH THE PRESENTATION. JULIA.  
[02:53:47] THANK YOU SO MUCH LANCE AND THANK YOU FOR SETTING THE STAGE TO REALLY START TO SHOW AND  
[02:53:54] DEMONSTRATE THE COMPLEXITY OF THE WORK AHEAD. TODAY'S PRESENTATION WE'RE GOING TO BE  
[02:53:59] OUTLINING THE MULTI-FACETED PLAN THAT IS UNDERWAY HERE AT THE AIRPORT. YOU'RE GOING TO  
[02:54:05] HEAR ABOUT A RANGE OF EFFORTS AND ALSO SOME VERY SPECIFIC TIMELINES THAT WILL ACCOMPANY  
[02:54:10] THAT WORK. WE'LL GO AHEAD AND GO TO THE NEXT SLIDE PLEASE.  
[02:54:16] AS WE EMBARKED ON THIS WORK IT WAS VERY IMPORTANT TO REALLY TAKE A MOMENT AND SAY  
[02:54:24] WHERE ARE WE AT THIS TIME AND TO ACKNOWLEDGE THAT OUR CUSTOMER EXPECTATIONS ARE  
[02:54:29] EVOLVING AND WE DON'T KNOW IF THEY ARE EVOLVING PERMANENTLY OR IF THEY'RE EVOLVING UNTIL WE

[02:54:35] HAVE A WIDESPREAD TESTING OR A VACCINE. AND SO AS WE HAVE LAUNCHED INTO THIS WORK WE'VE  
[02:54:42] REALLY BEEN MINDFUL ABOUT WHAT OUR SHIFTS ARE THAT WE'RE SEEING AROUND OUR CUSTOMER  
[02:54:47] EXPECTATIONS AND YOU CAN SEE THOSE LISTED HERE. AND AS WE THINK ABOUT THE WORK AHEAD, AS  
[02:54:53] LANCE MENTIONED, COLLABORATION IS SO CRITICAL. AND URGENCY. WE KNOW THAT THIS IS WORK THAT  
[02:55:01] NEEDS TO BE DONE IN A VERY EFFICIENT AND A VERY SWIFT MANNER IN ORDER TO RESTORE THAT  
[02:55:07] CONFIDENCE AND HAVE OUR CUSTOMERS BACK ON PLANES. WE ALSO WANT TO MAKE SURE THAT THE  
[02:55:12] WORK WE'RE DOING IS CONSISTENT WITH OTHER AIRPORTS AND IT'S CONSISTENT WITH OUR  
[02:55:17] PARTNERS HERE AT SEATTLE-TACOMA INTERNATIONAL AIRPORT. AND SO YOU HEAR THAT WORD A LOT IN  
[02:55:23] THIS PRESENTATION. NEXT SLIDE PLEASE.  
[02:55:27] SINCE WE EMBARKED ON THIS WORK WE ALSO WANTED TO IDENTIFY SOME REALLY CLEAR GOALS THAT WE  
[02:55:35] WOULD BE FOCUSING ON AND YOU SEE THOSE HERE STARTING WITH CONFIDENCE FOR OUR CUSTOMERS  
[02:55:40] AND ALSO FOR THE PEOPLE THAT WORK HERE AT THE AIRPORT. WE RECOGNIZE THAT CONFIDENCE IS  
[02:55:47] JUST AS ESSENTIAL. WE ALSO WANT TO MAKE SURE THAT WE CONTINUE THE GOOD WORK THAT HAS BEEN  
[02:55:52] GOING ON AROUND THE SAFE AND HEALTHY AIRPORT ENVIRONMENT THAT HAVE AND WE'LL BE TALKING  
[02:55:58] A LITTLE BIT ABOUT ENHANCED EFFORTS IN THIS REGARD. WE DON'T WANT TO LOSE SIGHT OF THE FACT  
[02:56:04] THAT A LOT OF PEOPLE TRAVEL BECAUSE IT'S SOMETHING THAT THEY LOVE AND TO REALLY TRY TO  
[02:56:09] RESTORE AND RENEW THAT ENTHUSIASM. AND THEN FINALLY, ULTIMATELY WE KNOW THAT  
[02:56:15] INCREASING OUR PASSENGER VOLUMES AND REALLY RESTORING VITALITY TO THIS  
[02:56:21] ECONOMIC FACILITY AND THE ROLE THAT OUR AIRPORT PLAYS IN OUR COMMUNITY. WE KNOW THAT IS  
[02:56:27] VITAL AND WE ARE COMMITTED TO MOVING FORWARD SWIFTLY. I ALSO JUST WANTED TO ACKNOWLEDGE THAT  
[02:56:34] AS YOU KNOW SEA INTRODUCED A BRAND EARLIER THIS YEAR AND WHAT WE WANTED TO REALLY FOCUS  
[02:56:40] ON AND IT'S IN THE FIRST SENTENCE OF OUR BRAND POSITION STATEMENT IS DEMONSTRATING A  
[02:56:45] SHARED PASSION FOR THE WELL-BEING OF CUSTOMERS. AND THAT CERTAINLY SUMS UP WHAT OUR  
[02:56:52] FOCUS IS IN OUR ACTIONS AND OUR MESSAGES AROUND THIS WORK. NEXT SLIDE PLEASE.  
[02:57:00] SO AS LANCE MENTIONED WE WANTED TO THINK ABOUT THIS WITH A THREE-PRONG APPROACH BECAUSE  
[02:57:05] WE REALIZE THERE IS SO MUCH INTEGRATED WORK THAT NEEDS TO BE DONE. FIRST OF ALL YOU'LL SEE  
[02:57:11] WHAT WE'RE CALLING OUR FLY HEALTHY AT SEA EFFORTS THAT BEING PLUGGED IN AND BEING VERY  
[02:57:17] ACTIVE IN OUR TRADE ASSOCIATIONS WITH OUR AIRLINE AND AIRPORT PARTNERS IS  
[02:57:23] CRITICAL BECAUSE WE'VE NEVER BEEN THROUGH THIS BEFORE AND NONE OF OUR PARTNERS HAVE AND SO  
[02:57:29] WE ARE LEARNING THE AIRPORT INDUSTRY IS A VERY GRACIOUS INDUSTRY WHEN IT COMES TO  
[02:57:34] HELPING EACH OTHER, SHARING IDEAS, SHARING BEST PRACTICES, AND SO IT IS A RICH RESOURCE TO  
[02:57:40] ALL OF US. WE ALSO ARE VERY CONNECTED TO THE CORPORATE EFFORT AND YOU HAVE RECEIVED  
[02:57:46] EARLIER BRIEFINGS ON SOME OF THE WORK THAT'S UNDERWAY WITH OUR PORT OF SEATTLE CORPORATE  
[02:57:51] LEADERSHIP IN TERMS OF HAVING AN ECONOMIC RECOVERY PLAN AND  
[02:57:58] ALSO ACKNOWLEDGING THAT THERE ARE SOME IMPORTANT PORT WIDE SUBGROUPS THAT ARE UNDERWAY. AND  
[02:58:05] THEN FINALLY ON THE THIRD BULLET AT THE BOTTOM IS OUR FLY SEA SUBCOMMITTEES AND WE CAN  
[02:58:12] GO TO THAT. NEXT SLIDE. AND I'LL TALK JUST BRIEFLY ABOUT THAT STRUCTURE.  
[02:58:18] AS YOU SEE HERE THE CORPORATE COMMITTEES ARE INDICATED, WHO WE HAVE AS OUR AV  
[02:58:24] DIVISION LEADS, WE ALSO AT THE BOTTOM LIST SUBCOMMITTEE AREAS THAT WE ARE FOCUSED ON. AND ONE  
[02:58:30] OF THE REASONS WHY THIS IS SO IMPORTANT IN HOW WE'RE STRUCTURING THIS WORK IS THAT  
[02:58:35] WE RECOGNIZE THE WORK THAT WE'RE DOING NEEDS TO BE CONCURRENT AND SO THESE ARE  
[02:58:41] CROSS AIRPORT AND PORT OF SEATTLE REPRESENTATION OF STAFF FROM DEPARTMENTS ACROSS BOTH  
[02:58:48] OUR CORPORATE AND OUR AIRPORT DIVISION WANTING TO MAKE SURE THAT WE'RE BRINGING PEOPLE  
[02:58:53] TOGETHER SO WE CAN GET DECISIONS MADE IN A QUICK MANNER. THAT WE'RE NOT LOOKING  
[02:58:59] STEP-BY-STEP BUT REALLY LOOKING AT THE FULL BREADTH OF ISSUES. WE ALSO AS WE LAID OUT THESE  
[02:59:05] COMMITTEES RECOGNIZE THAT HEALTH ISSUES IS A CRITICAL AREA THAT WE ARE HIGHLY FOCUSED  
[02:59:11] ON AND WENDY WRITER IS LEADING THAT GROUP AND WILL BE TALKING A LITTLE BIT LATER IN THIS  
[02:59:15] PRESENTATION ABOUT THOSE ISSUES. PUBLIC POLICY GUIDANCE. WE HAVE BEEN VERY INVOLVED AT THE  
[02:59:21] FEDERAL LEVEL. FROM THE START OF THIS PROCESS WE KNOW WE WILL CONTINUE TO NEED THAT  
[02:59:27] INVOLVEMENT AT THE AT ALL LEVELS OF GOVERNMENT CERTAINLY THE FEDERAL AS WELL AS OUR  
[02:59:31] STATE. AND SO ERIC FITCH AND CLERK GALLAGHER WITH OUR EXTERNAL RELATIONS TEAM ARE  
[02:59:36] LEADING THAT LEADING THAT WORK AS WELL AS OUR DC CONTRACT LOBBYIST JEFF MARQUIS. SUCH AN  
[02:59:43] IMPORTANT RESOURCES AS WE THINK ABOUT WHAT ARE THOSE POLICY ISSUES AND CHANGES THAT MAY BE  
[02:59:49] NEEDED AND HOW DO WE MAKE SURE THAT OUR VOICE AND OUR AIRPORT'S NEEDS ARE IN THOSE IMPORTANT  
[02:59:54] CONVERSATIONS. WE ALSO HAVE A BUSINESS PARTNERS TEAM THAT IS LED BY JAMES JENNINGS AND JJ IS  
[03:00:02] OUR KEY LIASON TO OUR AIRLINES AND WE ALSO THROUGH THIS BUSINESS PARTNERS TEAM WANT TO  
[03:00:08] MAKE SURE THAT WE ARE REACHING OUT ACROSS THE AIRPORT TO BRING IN ALL OF THE DIFFERENT  
[03:00:12] PERSPECTIVES OF OUR BUSINESS PARTNERS AS WELL AS OUR FEDERAL AGENCIES AND OTHER KEY PARTNERS  
[03:00:19] HERE AT THE AIRPORT. WE HAVE A COMMUNICATIONS TEAM THAT'S FOCUSED SPECIFICALLY ON THIS  
[03:00:24] WORK. KATE HUDSON OF OUR EXTERNAL RELATIONS TEAM IS LEADING THAT EFFORT. WE ALSO  
[03:00:29] HAVE MEMBERS FROM OUR SIGN SHOP AND OTHER COMMUNICATION RELATED ACTIVITIES AS PART OF THIS  
[03:00:35] GROUP AGAIN SO WE CAN BE MOVING VERY QUICKLY. WE WANT TO MAKE SURE THAT NOT ONLY ARE WE  
[03:00:41] TELLING PEOPLE ABOUT CHANGES AT THE AIRPORT, HOW TO HELP PEOPLE GET READY BEFORE THEY COME HERE,

[03:00:47] BUT WE'RE ALSO LISTENING. AND SO WE HAVE A TEAM THAT WE WANT TO MAKE SURE IS VERY FOCUSED ON  
[03:00:54] SURVEY WORK, ON BEING VERY CONNECTED TO OUR CUSTOMER FEEDBACK, AND UNDERSTANDING ARE  
[03:01:00] THE ACTIONS THAT WE'RE TAKING HELPING TO RESTORE THAT CONFIDENCE. AND THEN FINALLY OUR  
[03:01:05] TERMINAL AND LANDSIDE CUSTOMER EXPERIENCE. THIS IS A LARGE GROUP THAT IS ACTIVELY AND  
[03:01:11] INTENSELY WORKING TO IMPROVE OUR FACILITY TO WELCOME AND TO MAKE SURE THAT PASSENGERS THAT  
[03:01:18] ARE HERE UNDERSTAND THE DIFFERENT CHANGES THAT ARE UNDERWAY AROUND PHYSICAL  
[03:01:22] DISTANCING ETCETERA. AND LAUREL DUMPHY WILL BE SHARING MUCH MORE WITH YOU IN  
[03:01:27] JUST A FEW MINUTES ABOUT THAT. NEXT SLIDE PLEASE.  
[03:01:33] AS LANCE MENTIONED, WE'RE VERY MINDFUL OF THE CUSTOMER JOURNEY AND THE IMPORTANCE OF BEING  
[03:01:39] VERY CONSISTENT THROUGHOUT THAT JOURNEY. WE CAN DO MANY THINGS CORRECTLY LET'S SAY IN THE  
[03:01:46] CHECKPOINTS BUT IF THERE'S ANOTHER PART OF THE AIRPORT WHERE A CUSTOMER FEELS THAT  
[03:01:52] MAYBE IT'S DOESN'T FEEL AS SAFE OR MAYBE IT DOESN'T FEEL LIKE THE SIGNAGE OR THE STANDARDS  
[03:01:57] ARE QUITE AS CLEAR, MAYBE CROWDING IS OCCURRING, THEN WE HAVE NOT BEEN ABLE TO CREATE  
[03:02:03] THAT SEAMLESS CUSTOMER JOURNEY WHERE THE CUSTOMER FEELS SAFE THROUGHOUT FROM EACH STEP OF  
[03:02:09] THE JOURNEY AND THAT'S WHY THAT PARTNERSHIP GROUP IS SO IMPORTANT. TO MAKE SURE THAT  
[03:02:13] WE'RE REALLY WORKING IN CONCERT AND LEVERAGING EACH OTHER'S EFFORTS. AS WELL WE'RE  
[03:02:19] ALL BEING VERY FOCUSED ON BEING PRUDENT AND FINANCIALLY RESOURCEFUL AT THIS TIME  
[03:02:26] PARTICULARLY. SO MAKING SURE WE'RE NOT DUPLICATING EFFORTS, SHARING BEST IDEAS ABOUT HOW WE  
[03:02:31] MAKE THAT CUSTOMER JOURNEY FROM BEGINNING TO END A SAFE AND SEAMLESS ONE. NEXT SLIDE  
[03:02:37] PLEASE.  
[03:02:41] FOR TODAY WE WANT TO MAKE SURE THAT WE'RE REALLY THINKING ABOUT HOW WE ARE CREATING NOT  
[03:02:47] JUST CHANGES HERE AT THE AIRPORT BUT AS WE ENGAGE WITH CUSTOMERS WE REALIZE  
[03:02:52] THAT THERE ARE HABITS AROUND HEALTH THAT WE ALL WANT TO BE MAKING CHANGES AROUND AND SO  
[03:02:59] THOUGH TODAY WE'RE FOCUSED PRIMARILY ON SOME OF OUR PHYSICAL CHANGES AND POLICY  
[03:03:03] CHANGES SOME OF THE IMPORTANT GUIDANCE THAT HAS BEEN FROM THE GET-GO ABOUT HAND WASHING, ABOUT  
[03:03:11] MAKING SURE THAT PEOPLE ARE VERY MINDFUL NOT TO TOUCH THEIR FACES, ETC. ALL OF THOSE HABITS  
[03:03:17] CONTINUE TO BE PART OF OUR MESSAGING. WE ALSO WANT TO MAKE SURE THAT WE'RE INFORMING  
[03:03:22] CUSTOMERS AND PASSENGERS SO THAT THEY CAN TAKE RESPONSIBILITY SO THEY KNOW  
[03:03:27] WHAT TO EXPECT AS THEY COME TO THE AIRPORT AND SO THEY CAN MAKE SURE THAT THEY'RE DOING  
[03:03:32] THE RIGHT THINGS THAT WILL HELP KEEP THEM HEALTHY. SO IN OUR PRESENTATION TODAY WE'LL SPEND A  
[03:03:37] FEW MINUTES ON IMPROVING OUR FACILITIES AND WHEN WE SAY OUR FACILITIES WE REALLY TALKING  
[03:03:41] ABOUT OUR PUBLIC-FACING FACILITIES IN THIS INSTANCE, ABOUT SOME OF THE POLICIES AND  
[03:03:46] PRACTICES THAT HAVE ALREADY BEEN REVISED AND THE NEED TO BE ABLE TO BE NIMBLE AS CONDITIONS  
[03:03:53] CHANGE TO ADJUST THOSE AS NEEDED, AND WE'LL TALK A LITTLE BIT ABOUT INFORMING OUR  
[03:03:58] CUSTOMERS AND EMPLOYEES. THAT IS AN AREA THAT I WOULD ANTICIPATE WE WILL COME BACK TO YOU IN  
[03:04:02] FUTURE MEETINGS AND DIVE INTO FAR MORE DETAIL. NEXT SLIDE PLEASE.  
[03:04:10] SO AT THIS TIME I'D LIKE TO HAND IT OFF TO MY COLLEAGUE LAUREL DUMPHY, AVIATION'S  
[03:04:14] OPERATION DIRECTOR AND SHE'LL SHARE SOME OF THE WORK THAT'S UNDERWAY. LAUREL?  
[03:04:21] HI GOOD AFTERNOON JULIE. CAN YOU HEAR ME? YES. RIGHT. THANK YOU JULIE AND GOOD AFTERNOON  
[03:04:27] COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK. I TRUST THIS FINDS YOU ALL STAYING HEALTHY.  
[03:04:34] AS MENTIONED, I'M LEADING THE TERMINAL AND LAND SIDE CUSTOMER EXPERIENCE TEAM. THIS TEAM IS  
[03:04:39] FOCUSED ON SIGNAGE, CLEANING, TOUCHLESS TECHNOLOGIES, AND NEW PROCESSES AND PROCEDURES TO  
[03:04:45] HELP EVERYONE FLY HEALTHY. WE HAVE EXPERTS FROM ACROSS THE AIRPORT WORKING ON  
[03:04:51] THIS EFFORT INCLUDING AVIATION, OPERATIONS, CUSTOMER EXPERIENCE, MAINTENANCE, COMMERCIAL  
[03:04:57] MANAGEMENT, AIRLINE AFFAIRS, INNOVATION, AND PROJECT MANAGEMENT. TODAY I WANT TO  
[03:05:02] HIGHLIGHT SOME OF THE THINGS THE PORT HAS ALREADY DONE AND THE ITEMS WE ARE WORKING ON IN  
[03:05:06] THE NEAR TERM TO SUPPORT OUR FLY HEALTHY INITIATIVES. NEXT SLIDE PLEASE, LAUREN.  
[03:05:16] AS STEVE MENTIONED SINCE MID-JANUARY OUR JANITORIAL TEAM HAS BEEN INCREASING THE  
[03:05:20] FREQUENCY AND INTENSITY OF OUR CLEANING. THESE DISINFECTANTS ARE EPA REGISTERED GRADE  
[03:05:26] PRODUCTS AND ARE FOCUSED ON OUR HIGH TOUCHED AREAS. AT LAST COUNT, AV MAINTENANCE HAD  
[03:05:32] INSTALLED OVER 235 HAND SANITIZERS THROUGHOUT THE AIRPORT AND MORE ARE SCHEDULED  
[03:05:38] THIS WEEK. PASSENGERS ARE ENCOURAGED BY SIGNAGE AS THEY ENTER THE TERMINAL TO USE THE  
[03:05:44] SEA APP TO LOCATE THESE THROUGHOUT THEIR TRAVELS. THIS DOESN'T REPLACE THE NEED FOR  
[03:05:51] HAND WASHING. OVER THE LAST COUPLE OF MONTHS WE HAVE BEEN FOCUSED ON PHYSICAL DISTANCING.  
[03:05:56] WE HAVE REARRANGED SECURITY CUES, ADDED FLOOR MARKINGS, LIMITED BUS AND TRAIN  
[03:06:02] CAPACITY, AND EVEN REMOVING SEATING TO PROMOTE SIX FEET OF PHYSICAL DISTANCING IN VARIOUS  
[03:06:08] WAITING AND DINING AREAS.  
[03:06:11] IN MARCH THE LAND SIDE OPERATIONS TEAM ALSO MOVED OVER 13,000 EMPLOYEES FROM THE NORTH  
[03:06:16] EMPLOYEE PARKING LOT TO THE MAIN TERMINAL GARAGE ON A TEMPORARY BASIS TO AVOID  
[03:06:21] CROWDING ON EMPLOYEES SHUTTLES AND TO MAKE IT EASIER FOR THOSE EMPLOYEES TO COME TO WORK.  
[03:06:28] LANDSIDE OPERATIONS ALSO CREATED SNEEZE GUARDS TO PROTECT OUR CUSTOMERS AND  
[03:06:31] EMPLOYEES AS THEY EXIT THE PARKING GARAGE.  
[03:06:35] THROUGHOUT THE TERMINAL TOUCHLESS TRANSACTIONS ARE BEING ENCOURAGED WHEN POSSIBLE

[03:06:39] AND WE'RE SEEING THAT HAPPEN IN THE TERMINAL AND THE GARAGE. OUR DIGITAL SIGNAGE TEAM COUPLED  
[03:06:45] WITH THE BRANDED EFFORTS OF THE AIRLINES OPERATING AT SEA ARE PROMOTING HEALTHY BEHAVIORS AND  
[03:06:50] PHYSICAL DISTANCING THROUGHOUT THE TERMINAL BUT AS YOU'LL SEE FROM THE NEXT SLIDE WE HAVE  
[03:06:56] PLANS TO DO A LOT MORE AS CUSTOMER VOLUMES RETURN. NEXT SLIDE PLEASE.  
[03:07:03] I'M EXCITED TO SHARE WITH YOU SOME OF THE GREAT WORK OUR EXTERNAL RELATIONS AND SIGNAGE  
[03:07:07] TEAM HAS DONE AROUND OUR FLY HEALTHY THEME. THEY'VE WORKED EXTREMELY HARD TO PROVIDE A  
[03:07:12] VARIETY OF PRODUCTS THAT WE CAN USE THROUGHOUT THE AIRPORT TO COMMUNICATE WITH PASSENGERS. IN  
[03:07:18] THE SPIRIT OF THE PACIFIC NORTHWEST THEY'VE UTILIZED OUR LOCAL WILDLIFE AND SEATTLE  
[03:07:22] BRAND TO CREATE A COMPREHENSIVE SIGN STRATEGY THAT FOLLOWS CDC GUIDANCE FOR RECOVERY. NOT  
[03:07:29] INCLUDED HERE TODAY IS A FACE COVERING SIGN THAT WILL ALSO BE INCLUDED THROUGHOUT THE  
[03:07:35] TERMINAL.  
[03:07:37] THE SIGNAGE CAN BE DISPLAYED AS STANCHION TOPPERS, POSTERS, FLOOR, WALL, OR SEATING DECALS, OR EVEN  
[03:07:43] ELECTRONICALLY IN EVERY STEP OF THE PASSENGER JOURNEY THAT JULIE HIGHLIGHTED EARLIER.  
[03:07:49] IT CAN BE TRANSLATED INTO SEVEN LANGUAGES FOR OUR INTERNATIONAL GUESTS. MY PERSONAL FAMOUS  
[03:07:55] FAVORITE IS THE SCHOOL YOUR FRIENDS WITH THE CHINOOK SALMON. THE FIRST NEW PUBLIC  
[03:08:01] ANNOUNCEMENT ALSO DEBUTED THIS WEEK AND WE'RE IN THE PROCESS OF RECORDING MORE.  
[03:08:06] THE GRAPHICS WE HAVE PRODUCED IN-HOUSE AND STARTED ROLLING OUT TODAY AND IT WILL RAMP UP  
[03:08:11] AS VENDOR DELIVERIES ARRIVE DURING THE WEEK.  
[03:08:15] AS CUSTOMER PASSENGER VOLUME START INCREASING THESE CONTINUED REMINDERS FOR  
[03:08:20] PHYSICAL DISTANCING WILL BE ESSENTIAL SO THAT TRAVELERS DON'T FALL INTO OLD HABITS OF  
[03:08:24] CROWDING AND LINES WHILE TRYING TO BOARD AIRCRAFTS.  
[03:08:30] NEXT SLIDE PLEASE.  
[03:08:35] WE'VE INSTALLED THE FIRST PROTOTYPES FOR SNEEZE GUARDS IN THE SOUTH END OF THE LOBBY  
[03:08:39] YESTERDAY. WE ARE ATTEMPTING TO BALANCE PROTECTION WITH SAFETY, BUILDING CODES, ADA ACCESS, AND  
[03:08:44] CUSTOMER SERVICE, AT OUR COMMON USE TICKET COUNTERS AND GATES, FOR TSA, TICKET DOCUMENT  
[03:08:51] CHECKERS, AND OTHER STRATEGIC LOCATIONS. IN THE AIRPORT WE ARE ANTICIPATING INSTALLING  
[03:08:58] NEARLY 200 SNEEZE GUARDS THROUGHOUT THE FACILITY.  
[03:09:02] WE HAVE AN ACTIVE CONSTRUCTION PROGRAM TO REFRESH OUR RESTROOMS, WE ARE EXPLORING  
[03:09:07] WAYS TO ADD MORE TOUCHLESS PAPER TOWELS AND SOAP DISPENSERS TO ALL OUR EXISTING  
[03:09:11] RESTROOMS. THERE ARE OVER 275 PAPER TOWEL DISPENSERS TO BE UPGRADED OR REPLACED.  
[03:09:19] SINCE THE GOVERNOR SHUTDOWN OF RESTAURANT AND NON-ESSENTIAL RETAIL IN MARCH WE'VE BEEN  
[03:09:23] LOOKING FOR WAYS TO BRING THESE VALUABLE PARTNERS BACK TO THE AIRPORT. WITH DON'S LEADERSHIP  
[03:09:28] THE ADR TEAM HAS BEEN WORKING CLOSELY WITH TENANTS TO ASSIST THEM IN  
[03:09:33] REOPENING AS SOON AS THEY ARE READY AND CAN MEET THE STATE REQUIREMENTS AND TIMELINE. WE  
[03:09:38] ARE WORKING WITH MULTIPLE TENANTS TO HELP WITH IMPLEMENTATION OF CORPORATE  
[03:09:42] INITIATIVES AND TO ROTE PHYSICAL DISTANCING AND WE'RE SUPPORTING THOSE WHO DON'T HAVE  
[03:09:46] A LARGE CORPORATE RESOURCE TO RELY ON SUCH AS SOME OF THE SMALL GT OPERATORS. WE ARE PREPARED TO  
[03:09:53] WORK WITH THEM ON HOW BEST TO OPERATE WITH PHYSICAL DISTANCING AND PROMOTE OUR  
[03:09:58] FLY HEALTHY CAMPAIGN.  
[03:10:00] LASTLY THERE ARE TWO AREAS THAT WE CONTINUE TO LOOK FOR THE BEST SOLUTION. THE FIRST, THE  
[03:10:05] SATELLITE TRANSIT SYSTEM, OR TRAIN. IT'S ESSENTIAL FOR GETTING TO THE NORTH AND SOUTH  
[03:10:10] SATELLITE TERMINALS. HOWEVER THE STOPS IN THE B AND C CONCOURSE ARE NOT REQUIRED AS THESE  
[03:10:16] CONCOURSES CAN BE ACCESSED BY WALKING AND IN ORDER TO PROVIDE BETTER PHYSICAL  
[03:10:22] DISTANCING ON THE TRAIN WE ARE DEBATING WHETHER TO CLOSE THE STATIONS TO HELP LIMIT TRAIN  
[03:10:27] CAPACITY. NO DECISION HAS BEEN MADE AT THIS TIME AND WE'LL CONTINUE TO MONITOR THE  
[03:10:32] CAPACITY AND DISCUSS ANY CLOSURES WITH THE AIRLINES PRIOR TO TAKING ACTION. LASTLY  
[03:10:38] WE'RE STILL EXPLORING HOW TO BEST TO ENHANCE BIN SANITATION AT THE SECURITY  
[03:10:42] CHECKPOINT AFTER EVERY USE.  
[03:10:46] SINCE THERE ARE NATIONWIDE SHORTAGES OF HAND WIPES WE'RE EXPLORING  
[03:10:50] EVERYTHING FROM ULTRAVIOLET OR UV SANITATION TO ROUND-THE-CLOCK JANITORIAL  
[03:10:56] STAFFING AT EVERY LANE. WE CONTINUE TO WORK THROUGH THESE TWO DECISIONS.  
[03:11:05] LASTLY THE PORT'S INNOVATION TEAM LED BY DAVE WILSON HAS BEEN SEARCHING THE WORLD FOR  
[03:11:10] THE BEST TOUCHLESS TECHNOLOGIES. HERE ARE JUST A FEW.  
[03:11:15] IN THE COURSE OF OUR WORK WE DID LEARN THAT OUR SELF-SERVICE UNITS CAN BE  
[03:11:20] TOUCHLESS AS A Q-TIP OR A PENCIL WILL ALLOW THEM TO WORK. THIS IS UNIQUE TO THE PORT  
[03:11:26] SYSTEMS AND DOESN'T APPLY TO THE ONES OWNED BY THE AIRLINES. AS LANCE MENTIONED SOME OF THESE  
[03:11:34] DECISIONS HAVE PRIVACY AND EQUITY ISSUES THAT STILL NEED TO BE ADDRESSED BUT WE'RE  
[03:11:39] LOOKING FORWARD AND LOOKING AT OUR OPTIONS FROM A TECHNOLOGY AND A TOUCHLESS  
[03:11:44] STANDPOINT.  
[03:11:47] WITH THAT I WILL TURN IT OVER, NEXT SLIDE PLEASE,  
[03:11:52] TO WENDY REITER TO TALK ABOUT OUR POLICIES AND PRACTICES.  
[03:12:02] WENDY YOU SHOULD HAVE RECEIVED THE UNMUTE PROMPT.  
[03:12:06] THANK YOU. CAN YOU HEAR ME NOW? YES.



[03:12:10] THANK YOU SO MUCH.

[03:12:15] THANK YOU SO MUCH FOR YOUR TIME TODAY. YOU CAN GO TO THE NEXT SLIDE PLEASE.

[03:12:23] I WOULD FIRST LIKE TO THANK TERESA CUMMINGS AS SHE HAS BEEN A GREAT PARTNER WITH ME IN

[03:12:27] ENGAGING THE PUBLIC HEALTH ENTITIES TO ENSURE THE PORT IS KNOWLEDGEABLE AND CURRENT

[03:12:32] REGARDING COVID 19. WE ALL KNOW THAT THIS INFORMATION IS CHANGING RAPIDLY.

[03:12:39] THERE ARE MANY AVIATION COMMITTEES THAT ARE PLAYING AN IMPORTANT ROLE IN THE

[03:12:44] EXECUTION OF RECOVERY AND HEALTH RELATED ACTIONS. FIRST JULIE COLLINS AND I ARE SITTING

[03:12:50] ON THE AIRPORT COUNCIL NORTH AMERICA RECOVERY PANEL. WE'VE EXTENDED THIS PANEL TO INCLUDE

[03:12:56] CANADA AND ALL AIRPORT COUNCIL WORLD AIRPORTS AS WELL. THIS HAS BEEN INCREDIBLY VALUABLE TO

[03:13:02] UNDERSTAND THE BROAD SPECTRUM OF RECOVERY AROUND THE WORLD. SECOND I FORMED WEST COAST

[03:13:09] RECOVERY GROUP. AS I KNOW THE GOVERNOR'S ARE WORKING CLOSELY ON THE RECOVERY EFFORTS, THIS

[03:13:15] GROUP IS MADE UP OF SPOKANE, PORTLAND, OAKLAND, SAN FRANCISCO AND LOS ANGELES. AND LASTLY WE

[03:13:23] ARE IN CONSTANT COMMUNICATION WITH OUR FEDERAL PARTNERS, TRANSPORTATION, SECURITY,

[03:13:28] ADMINISTRATION, CUSTOM BORDER PROTECTION, CENTERS FOR DISEASE CONTROL AND PREVENTION, AND OUR

[03:13:34] FEDERAL ADMINISTRATION.

[03:13:37] WE ALSO HELD A SEATAC PARTNERS MEETING ON MAY 8 WHICH WE DISCUSSED EVERYTHING THAT JULIE,

[03:13:43] LAUREL, AND I HAVE DISCUSSED AND THERE WERE MORE THAN 70 PARTICIPANTS. AFTER THOROUGH

[03:13:50] REVIEW WITH PORT DEPARTMENTS AS WELL AS PORT COMMISSION WE ARE GETTING READY TO ANNOUNCE ON

[03:13:56] MAY 18TH THAT WE WILL REQUIRE FACE COVERINGS FOR ALL EMPLOYEES AND PASSENGERS. THIS

[03:14:03] IS A GREAT ANNOUNCEMENT AND I'M VERY EXCITED THAT EVERYONE HAS ACCEPTED THIS.

[03:14:10] GO TO THE NEXT PAGE PLEASE.

[03:14:17] THE NEXT THING THAT WE HAVE DISCUSSED

[03:14:20] WITH BOTH OUR PARTNERS OUR SEATTLE PARTNERS AS WELL AS DISCUSSED WITH THE

[03:14:27] PORT AVIATION COMMITTEE WAS SHOULD WE GO TO TICKETED PASSENGERS

[03:14:33] ONLY.

[03:14:35] THERE'S SEVERAL AIRPORTS THAT HAVE DONE THIS: NEW YORK, LOS ANGELES, BALTIMORE FOR EXAMPLE.

[03:14:42] WE HAVE NOT MADE THIS DECISION YET AS MOST OF THESE AIRPORTS HAVE DONE THIS BECAUSE THEY

[03:14:47] STRUGGLED WITH THE SOCIAL DISTANCING. WE HAVEN'T HAD THAT ISSUE YET SO WE ARE

[03:14:52] GOING TO KEEP THAT ON THE BACK BURNER. NEXT PAGE.

[03:15:00] FINALLY

[03:15:03] WE ARE HERE TO DISCUSS NEAR-TERM AND LONG-TERM CONSIDERATIONS TO HELP

[03:15:08] SCREENING WHICH IS TEMPERATURE CHECKS. WE'VE DISCUSSED THIS WITH THE PORT OF SEATTLE

[03:15:13] COMMISSION AVIATION COMMITTEE AS WELL AS WITH THE SEATTLE TEAM.

[03:15:19] WE DO UNDERSTAND THAT THERE IS A NEAR-TERM SOLUTION THAT WE NEED SOME IMMEDIATE REACTION TO

[03:15:26] AND WE'RE CURRENTLY LOOKING AT THAT. WE'RE DOING THAT BY REACHING OUT TO THIRD PARTY

[03:15:31] ENTITIES TO SEE IF THEY CAN PERFORM THIS WORK. WE'RE LOOKING AT SPACE IN THE

[03:15:36] TERMINAL SO THAT WE CAN GIVE THEM PLACES TO WORK. WE'RE LOOKING AT EQUIPMENT TO

[03:15:42] UNDERSTAND WHAT KIND OF EQUIPMENT BEST SUITS OUR NEEDS. WE'RE TALKING TO AIRPORTS THAT

[03:15:47] ARE CURRENTLY DOING THAT WHICH IS HAWAII AIRPORTS AND PAIN FIELD. WE ALSO UNDERSTAND

[03:15:53] THAT THERE'S LONG-TERM SOLUTION WHICH HAS BEEN APPRECIATED AND APPROVED THROUGH FOR

[03:16:02] EXAMPLE AIRLINES FOR AMERICA AND THE ASSOCIATION'S WHO HAVE COME OUT AND SAID THAT THEY

[03:16:08] WOULD AGREE THAT TSA IS PROBABLY THE BEST ENTITY TO PERFORM THESE DUTIES. HOWEVER WE

[03:16:15] KNOW THAT THAT'S GOING TO TAKE QUITE SOME TIME FOR THEM TO BE ABLE TO GET THAT DONE. SO WE ARE

[03:16:21] MOVING AGGRESSIVELY TOWARDS A SHORT-TERM SOLUTION TO START TEMPERATURE CHECKS HERE IN

[03:16:26] SEATTLE. NEXT PLEASE.

[03:16:34] SO AS I HAVE SHOWN YOU AND TALKED ABOUT WITH NEAR-TERM SOLUTION FOR CHECKS I DID WANT

[03:16:41] TO MAKE YOU UNDERSTAND THAT ALTHOUGH WE ARE STILL LOOKING AT THOSE ALTERNATIVES THERE'S A

[03:16:47] LOT THAT GOES INTO LOOKING AT THAT. WE ALSO HAVE SOME LEGAL, FINANCIAL, AND PRIVACY ISSUES

[03:16:53] THAT WE NEED TO HAVE CLARIFIED, THERE'S SOME FAA POLICIES THAT WE NEED TO HAVE CLARIFIED, AND

[03:16:59] ALSO A LOT OF COLLABORATING WITH OUR PARTNERS AT THE AIRPORT WITH OUR FEDERAL PARTNERS

[03:17:04] HERE AT THE AIRPORT. BUT WE ARE TOUCHING BASE WITH ALL OF THOSE AND WE'RE IN REALLY GOOD

[03:17:10] COMMUNICATION WITH THEM AND WE FEEL LIKE WE ARE WELL ON OUR WAY TO BEING ABLE TO ESTABLISH

[03:17:16] THAT SHORT-TERM SOLUTION. NEXT PAGE PLEASE.

[03:17:24] THIS IS TO SHOW EXACTLY WHAT LAUREL HAD SHOWED WITH DAVE WILSON SHOWING SOME REALLY

[03:17:29] GREAT INNOVATIONS THAT ARE ABOUT HOW WE'RE LOOKING AT OUR WAIT TIMES AND HOW WE LOOK AT

[03:17:35] HOW WE CAN SOCIAL DISTANCE PEOPLE. WITH OUR CURRENT WAIT TIME SOLUTION THERE'S ACTUALLY

[03:17:41] SOME GREAT TEMPERATURE SENSORS THAT DAVE IS LOOKING AT, ALSO SOME GREAT ULTRAVIOLET CLEANING

[03:17:48] SOLUTIONS AND HE'S LOOKING WORLDWIDE AT THIS TECHNOLOGY SO WE'RE ARE YOU EXCITED ABOUT

[03:17:54] THAT.

[03:17:56] WITH THAT I'D LIKE TO TURN IT BACK OVER TO JULIE PLEASE.

[03:18:04] NEXT SLIDE PLEASE.

[03:18:09] AND ONE MORE SLIDE PLEASE.

[03:18:11] THANK YOU. I'D LIKE TO BRING THIS PRESENTATION TO A CLOSE WITH LOOKING AT SOME OF THE

[03:18:17] NEXT STEPS THAT ARE UNDERWAY. REALLY SUMMARIZING WHAT YOU'VE JUST HEARD FROM FROM WENDY AND  
[03:18:23] FROM LAUREL. WE ARE ACTIVELY DOING THE WORK TO MAKE SURE THAT WE ARE READY TO IMPLEMENT  
[03:18:29] FACE COVERINGS ON MONDAY. WE HAVE SIGNAGE ETC THAT'S UNDERWAY. A LOT OF COMMUNICATION  
[03:18:36] WORK. WE WANT TO MAKE SURE THAT WE ARE ALL EQUIPPED TO HELP EDUCATE OUR CUSTOMERS  
[03:18:42] AROUND THIS IMPORTANT ISSUE. WE'RE ALSO DOING A LOT OF WORK, THAT IMPLEMENTATION THAT'S  
[03:18:48] UNDERWAY THAT LAUREL DESCRIBED, AND THAT JUNE FIRST MILESTONE OF HAVING A SIGNIFICANT AMOUNT  
[03:18:55] OF THAT SIGNAGE IN PLACE. ONE ASPECT OF THAT SIGNAGE THAT I THINK IS REALLY IMPORTANT THAT  
[03:19:00] OUR SIGN SHOP IS THOUGHT THROUGH IS HAVING A LOT OF THAT SIGNAGE IN FRAMES SO THAT THOSE  
[03:19:06] CAN BE EASILY AND QUICKLY CHANGED OUT DEPENDING UPON CIRCUMSTANCES. SO THE PHYSICAL  
[03:19:11] DISTANCING AND SUCH WE HAVE A JUNE FIRST MILESTONE FOR A CONSIDERABLE AMOUNT OF THAT  
[03:19:17] WORK. WE ALSO HAVE A LARGE NUMBER OF COMMUNICATION EFFORTS UNDERWAY AND THEY HAVE SOME  
[03:19:23] SPECIFIC DEADLINES. I WANT TO SHARE WE AGAIN ARE VERY FOCUSED ON THE FACE COVERINGS POLICY  
[03:19:30] FOR THE 18TH. WE ALSO WANT TO MAKE SURE THAT AS WE FINISH OUR DISTANCING PROJECTS IN OUR  
[03:19:36] SIGNAGE THAT WE'RE REALLY COMMUNICATING AROUND WHAT THE UPDATES ARE, WHAT THE  
[03:19:43] PROGRESS IS. AND SO STARTING THIS WEEK ON FRIDAY WE ARE WITH KATE HUDSON'S GOOD LEADERSHIP  
[03:19:49] PUTTING TOGETHER A ONE PAGER. THE IDEA IS TO BE CONCISE. THAT WOULD BE AN UPDATE  
[03:19:56] THAT COULD BE SHARED INTERNALLY AND EXTERNALLY ON OUR WEBSITE AND IN PLACES AMONG OUR  
[03:20:03] PARTNERS. AGAIN THAT COMMUNICATION PIECE RIGHT NOW, KEEPING EVERYBODY ON THE SAME  
[03:20:08] PAGE, IS VERY CRITICAL AND I THINK THIS ONE PAGER WILL REALLY HELP US DO THAT AGAIN  
[03:20:13] INTERNALLY AND EXTERNALLY. AND THEN FINALLY WE WANT TO CONTINUE SOME OF OUR MESSAGES  
[03:20:18] THAT WE HAVE HAD AND WANT TO CONTINUE THOSE AROUND ENCOURAGING TRAVELERS TO FLY  
[03:20:23] ONLY IF THEY'RE HEALTHY AND SO THAT HEALTH-RELATED MESSAGING IS CERTAINLY AN ONGOING FOCUS  
[03:20:30] AS WELL.  
[03:20:31] AS WENDY DETAILED WE ARE ON A VERY ACTIVE TRACK TOWARD ESTABLISHING AN IMPLEMENTATION  
[03:20:39] PLAN FOR HAVING THE TEMPERATURE CHECK FUNCTION HERE AT THE TERMINAL.  
[03:20:45] WE HAVE ANOTHER MEETING OF OUR ASSOCIATE PARTNERS ON THE 29TH. BETWEEN  
[03:20:51] NOW AND THEN AN INTENSIVE GROUP OF OUR STAFF AS WELL AS SOME OF OUR AIRLINE PARTNERS ARE  
[03:20:57] MEETING TO REALLY DIG INTO WHAT THE LOGISTICS WOULD BE FOR THIS. WE WANT TO MEET WITH THAT FULL  
[03:21:03] GROUP AGAIN THAT 70-PLUS NUMBER OF FOLKS ON THE 29TH AND THEN TO HAVE A DETAILED PROGRESS  
[03:21:10] UPDATE THAT WOULD BE LAYING OUT THAT IMPLEMENTATION. AND THEN FINALLY WE WANT TO  
[03:21:16] CONTINUE TO DEVELOP BEST PRACTICES, SHARING INFORMATION WITH OUR VARIOUS PARTNERS.  
[03:21:23] NEXT SLIDE PLEASE.  
[03:21:29] ONE OF THE THINGS THAT WE ALSO WANTED TO DO WAS TO SURFACE SOME RECOMMENDATIONS AROUND HOW  
[03:21:36] DO WE CONTINUE TO RECOGNIZE THE FAST CHANGING NATURE OF THE SITUATION. AND WE DO BELIEVE  
[03:21:42] THAT WE WANT TO HAVE FOR CONSIDERATION COMPRESSING SOME OF THE DECISION-MAKING STEPS  
[03:21:49] THAT ARE INVOLVED, ESPECIALLY AROUND SOME OF THE POLICIES THAT MIGHT NEED TO BE ENACTED  
[03:21:54] IN A SWIFT MANNER. I DO WANT TO REFERENCE THE FACT THAT IN OUR PORT OF SEATTLE RULES AND  
[03:22:00] REGULATIONS THERE IS LANGUAGE AROUND THIS THAT DOES LOOK TOWARD EMERGENCY TYPES OF  
[03:22:08] SITUATIONS OR SITUATIONS WHERE THE NECESSITY FOR THE SAFETY AND WELL-BEING OF AIRPORT USERS  
[03:22:15] IS ONE OF THE CONSIDERATIONS WHEN THE AVIATION MANAGING DIRECTOR  
[03:22:20] WOULD HAVE THAT ABILITY TO PUT SOME POLICIES INTO PLACE. HOWEVER WE RECOGNIZE AND  
[03:22:29] APPRECIATE THAT THE PORT COMMISSION PRESIDENT AS WELL AS OUR EXECUTIVE DIRECTOR AND  
[03:22:35] LANCE OUR AVIATION MANAGING DIRECTOR THAT BRINGING THEM TOGETHER IN A WAY THAT WOULD  
[03:22:41] REALLY BE ABLE TO SWIFTLY LOOK AT WHERE WE NEED SOME POLICY CHANGES AND TO DISCUSS THAT  
[03:22:48] WOULD BE SOMETHING THAT WE BELIEVE HAVING A MORE REGULAR CADENCE TO SOME OF THOSE  
[03:22:54] CONVERSATIONS WOULD BE IMPORTANT AND ALLOW US TO MOVE FORWARD MORE QUICKLY. WE  
[03:22:59] ALSO RECOGNIZE THAT AMPLE COMMUNICATION AS I MENTIONED EARLIER IS A VITAL PART  
[03:23:06] OF THIS ESPECIALLY WHEN DECISIONS MIGHT NEED TO BE GETTING MADE IN A QUICK MANNER.  
[03:23:10] WANTING TO MAKE SURE THAT WE'RE VERY INTENTIONAL ABOUT COMMUNICATION IN THOSE REGARDS.  
[03:23:16] AND THEN FINALLY WE THINK AS WE COME BACK FOR FUTURE UPDATES TO THE COMMISSION THAT HAVING SOME  
[03:23:22] OF OUR PARTNERS SHARE WITH YOU SOME OF THE WORK THAT THEY'RE DOING IN PARTICULAR WOULD BE OF  
[03:23:27] INTEREST AND IMPORTANCE TO YOU AND TO THE PUBLIC TO UNDERSTAND WHAT SOME OF THOSE  
[03:23:31] ACTIONS ARE. SO TODAY LATER IN THIS PRESENTATION AFTER WE'VE HAD A CHANCE TO TALK THROUGH  
[03:23:37] SOME QUESTIONS WE WILL INVITE OUR COLLEAGUES FROM ALASKA AIRLINES TO SHARE SOME OF THE  
[03:23:42] WORK THAT THEY'RE DOING BUT FIRST, NEXT SLIDE PLEASE, I'D LIKE TO PAUSE ASK IF YOU HAVE  
[03:23:48] QUESTIONS AND AGAIN TO THANK YOU COMMISSIONERS AND EXECUTIVE DIRECTOR METRUCK FOR THIS  
[03:23:53] OPPORTUNITY TO LAY OUT SOME OF THIS WORK AHEAD.  
[03:24:02] AM I BEING HEARD HERE? YES.  
[03:24:06] THAT'S QUITE AN AMAZING PRESENTATION THAT DEMONSTRATES CLEARLY THAT WE ARE UNDERTAKING  
[03:24:13] SOME PRETTY EXTRAORDINARY EFFORTS TOWARD A COMPREHENSIVE APPROACH TO ENSURING NUMBER ONE  
[03:24:21] TRAVELER SAFETY, SAFETY VISITING SEA-TAC AIRPORT, REBUILDING TRAVELER CONFIDENCE. I THINK  
[03:24:29] THESE ARE NOT EASY ISSUES, THEY'RE COMPLEX WITH MULTIPLE LEVELS AND LAYERS INVOLVED WITH  
[03:24:37] INTERAGENCY ISSUES, WITH AIRLINE AND INDUSTRY ISSUES, BUT I FEEL LIKE YOU'VE PRESENTED A VERY

[03:24:45] COMPREHENSIVE. YOU'VE TAKEN ON THE CHALLENGE AND DONE IT IN A VERY COMPREHENSIVE AND  
[03:24:51] THOUGHTFUL WAY. THE WORK OF COURSE IS CONTINUING .WE DO NEED TO HEAR FROM OUR INDUSTRY  
[03:24:56] PARTNERS HERE AS WELL SINCE THEY'RE CARRYING MUCH OF THE LOAD. I SHOULD SAY AND I KNOW  
[03:25:01] THAT THEY HAVE LOTS OF EXPERIENCE IN OR AT LEAST  
[03:25:07] THEY ARE AT THE FRONT LINE HERE WITH TRAVELER SAFETY ON THE AIRCRAFT SO I'M  
[03:25:13] LOOKING FORWARD TO HEARING FROM ALASKA SOON. I KNOW COMMISSIONERS HAVE A NUMBER OF  
[03:25:18] QUESTIONS. I WANT TO FIRST TURN TO COMMISSIONER FELLEMAN WHO HAS AN IMPORTANT MESSAGE TO  
[03:25:25] SHARE WITH PORT STAFF AND THE PUBLIC AND SO LET'S GO FIRST AND FELLEMAN THEN WE'LL  
[03:25:30] OPEN IT UP TO OTHER COMMISSIONERS.  
[03:25:36] CAN YOU HEAR ME NOW? YES.  
[03:25:42] AS ELECTED OFFICIALS I JUST YOU KNOW WE HAVE THIS OBLIGATION TO PROTECTING THE PUBLIC'S HEALTH  
[03:25:47] WHICH IS YOU KNOW FUNDAMENTAL TO STEWARDING THE ECONOMIC HEALTH OF THE REGION AND I JUST  
[03:25:52] WANT TO REALLY EXPRESS MY APPRECIATION FOR THE STAFFS COMPREHENSIVE WORK TO UNDERTAKE  
[03:25:58] THIS GOAL NO MATTER HOW VISIBLE SOME ASPECTS OF THIS MAY BE. OBVIOUSLY NO ONE SOLUTION WILL  
[03:26:06] BE SUFFICIENT TO ACHIEVE THIS HUGE UNDERTAKING THAT WE'RE ALL UNDERGOING AND THE AND THE  
[03:26:12] COMPLEXITIES ASSOCIATED WITH BOTH IDENTIFYING AS WELL AS IMPLEMENTING THESE THINGS THAT  
[03:26:18] ARE BOTH CONSISTENT WITH OUR VARIOUS LOCAL, STATE, FEDERAL  
[03:26:24] JURISDICTIONS, INDUSTRY AND AIRLINE PARTNERS, AS WELL AS FELLOW AIRPORTS. THE COMPLEXITY  
[03:26:30] OF THIS CANNOT BE UNDERAPPRECIATED, UNDERESTIMATED AND I APPRECIATE THAT VERY MUCH  
[03:26:38] AND NOW WE ALL KNOW IT HAS BEEN STATED THAT YOU KNOW INCREASING THE PUBLIC CONFIDENCE TO TRAVEL  
[03:26:43] SAFELY PERMEATES ALL TRANSPORTATION MODALITIES AND IS ESSENTIAL TO OUR ECONOMIC  
[03:26:49] RECOVERY. AND SO I JUST LIKE TO REITERATE MY APPRECIATION FOR ALL THE STAFFS WORK ON THIS AND  
[03:26:54] THE COMMITMENT TO THESE GOALS AS WELL AS TOWARDS CONTINUOUS IMPROVEMENT AS WE  
[03:27:00] WILL LEARN ALONG THE WAY. AND APPRECIATE US PUTTING THIS MUCH RESOURCES THE GOAL. SO THANK YOU  
[03:27:07] COMMISSIONER FELLEMAN. LET'S GO DOWN THE LIST HERE. COMMISSIONER BOWMAN?  
[03:27:16] THANK YOU FOR THE OPPORTUNITY TO MAKE A FEW  
[03:27:23] COMMENTS. FIRST OF ALL I WANTED TO SAY I ALSO APPRECIATE THE COMPREHENSIVE NATURE. I THINK  
[03:27:30] JULIE AND THE TEAM HAVE DONE A VERY GOOD JOB OF HOPEFULLY MAKING THE PUBLIC UNDERSTAND  
[03:27:36] THE MULTI-FACETED NATURE OF THE DECISIONS FACING SEA-TAC AIRPORT AND I THINK THAT YOU  
[03:27:43] HAVE PRESENTED A CORNUCOPIA OF STEPS THAT NEED TO BE UNDERTAKEN. I WANTED TO HARKEN  
[03:27:49] BACK IF I MIGHT TO SLIDE THREE WHERE IT SAYS FLY HEALTHY AT SEA GOALS. I WANTED  
[03:27:58] TO IF WE COULD GO TO THAT SLIDE. THANK YOU SO MUCH. I WANTED TO OFFER THAT IN MY OPINION  
[03:28:04] IN MY OPINION THERE'S ACTUALLY ONLY  
[03:28:09] ONE GOAL AND THE GOAL IS TO MAKE SEA-TAC AIRPORT THE SAFEST AIRPORT IN THE UNITED STATES.  
[03:28:16] THAT'S IT. ONE GOAL.  
[03:28:18] AND ONCE THAT HAPPENS WE WILL THEN RESTORE CUSTOMER CONFIDENCE. WE WILL THEN RENEW  
[03:28:24] ENTHUSIASM FOR TRAVEL AND THEN OUR PASSENGER VOLUMES AND ECONOMIC VITALITY WILL INCREASE.  
[03:28:30] BUT UNTIL SEA-TAC IS SEEN AS SAFEST AIRPORT IN THE COUNTRY  
[03:28:36] NONE OF THOSE OTHER THINGS WILL HAPPEN AND SO I WANTED TO ASK FOR A REAL SENSE OF URGENCY TO  
[03:28:44] ADDRESS SOME OF THESE ISSUES. I SO MUCH APPRECIATE ALL OF THE WORK THAT HAS BEEN  
[03:28:49] UNDERTAKEN SO FAR. PERHAPS THERE JUST HASN'T BEEN AS MUCH VISIBILITY WITH THE COMMISSION  
[03:28:55] AND WITH THE GENERAL PUBLIC ABOUT WHAT HAS HAPPENED AT SEA-TAC AND I THINK THAT TODAY  
[03:29:01] IS A VERY GOOD START DOWN THAT ROAD OF PROVIDING THAT VISIBILITY.  
[03:29:05] I WOULD ASK EXECUTIVE DIRECTOR METRUCK FOR YOU TO PROVIDE THE COMMISSION WITH AN UPDATE  
[03:29:12] WEEKLY ABOUT THE STEPS THAT ARE UNDERTAKEN THAT WEEK AT SEA-TAC. IT WOULD GIVE  
[03:29:19] ME AND THE OTHER COMMISSIONERS THE ABILITY TO RELATE TO THE PUBLIC, TO OUR CONSTITUENTS WHAT  
[03:29:25] IS ACTUALLY HAPPENING.  
[03:29:27] I KNOW THAT THERE ARE MANY MANY MANY DETAILS. EVERYTHING FROM AS JULIE MENTIONED THE TOUCHLESS  
[03:29:34] FACILITIES IN THE RESTROOMS, TO THE SIGNAGE, AND NOW FINALLY LOOKING AT TEMPERATURE CHECKS  
[03:29:41] FOR PASSENGERS. ALL OF THESE THINGS ARE THINGS THAT PASSENGERS ARE VITALLY  
[03:29:46] CONCERNED ABOUT. THERE ARE THINGS THAT THEY HAVE GOTTEN USED TO IN THEIR DAILY  
[03:29:49] LIFE. QUITE FRANKLY YOU CAN GO TO A DAYCARE OR A CONSTRUCTION SITE AND YOU  
[03:29:55] MUST HAVE YOUR TEMPERATURE CHECKED. IF YOU GO INTO YOUR LOCAL GROCERY STORE YOU HAVE TO  
[03:30:00] WEAR A FACE MASK AND YOU HAVE TO STAND SIX FEET APART. AND SO GETTING SEATAC TO THE POINT  
[03:30:08] THAT IT IS, THAT FOLKS ARE DEALING WITH THIS IN THEIR ORDINARY LIVES THAT SEATAC IS  
[03:30:14] EQUAL TO AND SAFER THAN A LOCAL GROCERY STORE IS WHERE WE NEED TO BE AND SO I AGAIN VERY MUCH  
[03:30:20] APPRECIATE THE STAFFS EFFORTS IN TERMS OF EXPEDITED DECISION MAKING IN POLICYMAKING.  
[03:30:28] WE'VE HAD COMMISSION MEETING EVERY WEEK SINCE THE CRISIS STARTED EXCEPT ONE. EVERY  
[03:30:34] COMMISSIONER IS A HUNDRED PERCENT DEDICATED TO PROVIDING POLICY GUIDANCE. SO PLEASE DON'T  
[03:30:41] LET THAT HOLD YOU BACK FROM BRINGING DECISIONS BEFORE ALL FIVE OF US. WE ARE ALL WORKING  
[03:30:48] EVERY SINGLE DAY, AS IS STAFF, ON THESE DECISIONS. PLEASE NOTE WE ARE NOT TRYING TO HOLD YOU  
[03:30:54] BACK IF YOU HAVE A DECISION THAT NEEDS TO BE MADE. THE LAST  
[03:31:01] COMMENT I'LL MAKE ON THIS IS THAT I

[03:31:03] REALLY DO WANT. I HOPE THAT THE STAFF WILL DELINEATE THE OPERATIONAL CHANGES THAT SEATAC  
[03:31:11] CAN MAKE ON ITS OWN WITHOUT GOING TO THE FAA OR THE CDC ANY OTHER AGENCY. THINGS LIKE  
[03:31:20] ADVANCING SOCIAL DISTANCING IN THE PUBLIC AREAS, ON THE TRAINS, ON THE BUSES THAT TAKE PEOPLE  
[03:31:27] ACROSS THE RUNWAY TO THE PLANES. I PERSONALLY AM HAVE NOT BEEN  
[03:31:33] UPDATED ON ALL OF THOSE EFFORTS TO DATE SO THIS IS MY FIRST REAL UPDATE ON THIS AND I LOOK  
[03:31:39] FORWARD TO MORE SPECIFIC INFORMATION ABOUT WHAT'S BEEN DONE.  
[03:31:43] BUT THEN THERE'S ALSO THE ISSUES OF WHERE WE NEED TO PARTNER WITH OTHERS AND JULIE'S  
[03:31:48] PRESENTATION IS RIGHTFULLY CALLED THAT OUT AND LANCE YOU MADE A GOOD CASE FOR IT IN  
[03:31:53] TERMS OF FOR TEMPERATURE CHECKS. WE'RE GOING TO NEED TO PARTNER WITH PUBLIC HEALTH OFFICIALS.  
[03:31:59] BOTH ON THE LOCAL, STATE, AND NATIONAL LEVEL WILL NEED TO WORK WITH OUR AIRLINES BUT WE  
[03:32:05] SHOULDN'T LET THAT HOLD US BACK. WE NEED SEATAC TO BE THE AIRPORT THAT IS LEADING ON  
[03:32:11] THESE ISSUES THE WAY THAT THE WEST COAST HAS LED ON ISSUES. WE CANNOT WAIT FOR FEDERAL GOVERNMENT  
[03:32:17] TO GIVE US GUIDANCE. IF YOU NEED GUIDANCE, PLEASE TURN TO THE PORT COMMISSION. OUR COMMUNITY  
[03:32:23] IS EXPECTING THIS OF US. VERY MUCH APPRECIATE AGAIN ALL OF THE WORK THAT YOU ALL HAVE DONE.  
[03:32:30] AGAIN I WANT TO URGE YOU TO BRING DECISIONS FORWARD TO US VERY QUICKLY SO THAT WE CAN  
[03:32:35] REGAIN THAT CUSTOMER CONFIDENCE AND MAKE SEA-TAC THE SAFEST AIRPORT AND I CEADE THE  
[03:32:40] FLOOR FOR THE MOMENT.  
[03:32:43] COMMISSIONER BOWMAN. JUST WANTED TO LET YOU KNOW THAT I HEARD THAT REGARDING  
[03:32:48] THE GIVING YOU THESE UPDATES WHICH YOU KNOW  
[03:32:54] THERE'S PROBABLY SO MUCH INFORMATION THAT IT DOES MAKE SENSE TO PROVIDE THOSE AND I'M  
[03:32:58] HEARING YOU TO PROVIDE THAT I DO WANT TO ADD ONE THING ALSO IS THAT DISCUSSION WITH  
[03:33:03] YOURSELF AND OTHER COMMISSIONERS JUST REGARDING DECISION MAKING BUT ALSO AS  
[03:33:07] WE'RE LOOKING AT IS SAYING WHICH PROCESSES REQUIRES AS PROCUREMENT IN OTHER  
[03:33:13] INTERNAL PROCESSES THAT WE SHOULD BE LOOKING AT AND MAKING SURE THAT WE EXPEDITE THOSE AS  
[03:33:17] WELL WHICH WE HAVE BEEN DOING. A LOT OF CASES TO DO THAT BUT I JUST WANT TO MAKE THAT NOTE  
[03:33:22] THAT GOES ALONG WITH  
[03:33:25] STREAMLINING ALL PROCESSES TO MAKE THINGS HAPPEN QUICKLY. THANK YOU STEVE I APPRECIATE  
[03:33:30] THAT. AND AGAIN I THINK WHERE COMMISSIONER FELLOWMEN STARTED. WE KNOW THAT THERE'S BEEN SO  
[03:33:35] MUCH THAT'S HAPPENED. WE JUST HAVEN'T HAD IN MANY CASES THE VISIBILITY TO THAT AND SO WHEN  
[03:33:42] YOU PROVIDE US MORE INFORMATION ABOUT THIS IS A SOCIAL DISTANCING ON THE BUSES THIS IS  
[03:33:47] WHAT WE NEED FOR PROCUREMENTS TO BE ABLE TO GET TOUCHLESS HAND TOWELS IN THE BATHROOMS. LET US  
[03:33:53] KNOW SO THAT WE CAN TELL THE PUBLIC. LET US BE CONDUITS TO THE PUBLIC THE WAY THAT THE  
[03:33:59] STAFF IS USING SOCIAL MEDIA AND OTHER COMMUNICATION TOOLS. THANK YOU. OKAY. WELL VERY GOOD.  
[03:34:12] I WANT TO HEAR FROM ALASKA FROM AN INDUSTRY PERSPECTIVE.  
[03:34:19] THANK YOU PETER.  
[03:34:22] THIS IS RYAN CALKINS I HAVE HAD THE OPPORTUNITY TO SERVE ON THE AVIATION COMMITTEE AND OVER  
[03:34:27] THE LAST COUPLE OF WEEKS WE'VE MET A COUPLE OF TIMES TO ADDRESS MANY OF THE ISSUES THAT  
[03:34:31] WERE DISCUSSED HERE. I WANT TO START BY THANKING LANCE BOTH FOR THE PRESENTATION TODAY AS  
[03:34:38] WELL AS TO WENDY AND LAUREL AND JULIE. YOU ALL DID A GREAT JOB PRESENTING AND I KNOW THAT IT  
[03:34:45] REPRESENTS THE WORK OF DOZENS OF PEOPLE ON THE AVIATION STAFF AND IT'S EXTRAORDINARY HOW FAR  
[03:34:50] YOU'VE COME IN TWO WEEKS SINCE WE FIRST MET ON THIS AND I APPLAUD YOUR EFFORTS.  
[03:34:58] I THINK THE GREAT CHALLENGE FOR US AS POLICYMAKERS RESPONDING TO THE CORONA VIRUS PANDEMIC IS  
[03:35:05] THE COMBINATION OF URGENCY AND A LACK OF PERFECT INFORMATION. THE DILEMMA WAS ILLUSTRATED  
[03:35:12] THIS PAST WEEKEND AS WE ANNOUNCED THE REQUIRED USE OF CLOTH FACE COVERINGS AT SEA AND  
[03:35:17] WHILE MEMBERS OF THE PUBLIC HAVE EXPRESSED CONCERNS THAT EITHER OUR DECISION CAME TOO  
[03:35:21] LATE FOR THAT OR WE SHOULD NOT BE REQUIRING THEM AT ALL. THE ANNOUNCEMENT YESTERDAY BY KING  
[03:35:26] COUNTY PUBLIC HEALTH THAT EVERYONE SHOULD BE WEARING FACE COVERINGS IN ALL INDOOR  
[03:35:30] PUBLIC SPACES SERVES TO AFFIRM OUR DECISION. EXECUTIVE DIRECTOR METRUCK, YOU INTRODUCED INTO THE  
[03:35:37] COVID RESPONSE DISCUSSIONS THIS CONCEPT OF A LAYERED APPROACH. IN ESSENCE IT REFERS TO THE  
[03:35:42] NEED TO EMPLOY MULTIPLE OVERLAPPING PUBLIC HEALTH MEASURES TO STOP THE SPREAD OF  
[03:35:47] CORONAVIRUS SINCE AS AS OF YET THERE IS NO SILVER BULLET. THE USE OF CLOTH FACE COVERINGS,  
[03:35:53] INCREASED CLEANING AND SANITIZING OF SURFACES, EXPANDED PAID SICK LEAVE, THAT ENSURES  
[03:35:59] EMPLOYEES HAVE NO FINANCIAL DISINCENTIVE TO COME TO WORK WHEN SICK. SORRY TO STAY  
[03:36:04] HOME ONE SICK. AND OF COURSE THE DEPLOYMENT OF TOUCHLESS SYSTEMS THROUGHOUT OUR FACILITIES ARE  
[03:36:09] JUST A FEW OF THE NUMEROUS WAYS WE HAVE ROLLED OUT AS A PART OF OUR RESPONSE TO THE PANDEMIC. WE  
[03:36:16] ARE UNDERTAKING THESE EFFORTS IN THE CONTEXT OF AN EVER IMPROVING AWARENESS OF THE  
[03:36:20] SCIENCE OF THE VIRUS AS WELL. NEARLY EVERY DAY WE LEARN MORE ABOUT ITS TRANSMISSIBILITY. IN A  
[03:36:26] FEW MONTHS TIME WE MAY LEARN THAT CERTAIN LAYERS ARE INEFFECTIVE OR UNNECESSARY AND  
[03:36:30] THAT OTHER STEPS MAY BE NECESSARY. IN THE MEANTIME IT IS FAR BETTER TO EMPLOY EVERY  
[03:36:36] REASONABLE MEASURE THAN TO DELAY UNTIL WE HAVE A PERFECT INFORMATION PARTICULARLY WHEN  
[03:36:42] THE COST AND INCONVENIENCE ARE NOT INSURMOUNTABLE.  
[03:36:46] WHICH BRINGS ME TO THE SET OF MEASURES THAT HAS PROVEN TO BE THE MOST CHALLENGING. OVER THE  
[03:36:49] LAST MONTH WE HAVE BEEN ENGAGED IN DISCUSSIONS ABOUT THE USE OF HEALTH SCREENINGS AT SEA AND



[03:36:55] OTHER PORT FACILITIES. IN PARTICULAR WE HAVE BEEN DELIBERATING OVER THREE  
[03:36:59] QUESTIONS EFFICACY, AUTHORITY, AND FEASIBILITY. IN OTHER WORDS DO THEY WORK? ARE WE ALLOWED TO  
[03:37:07] DO THEM? AND ARE THEY POSSIBLE?  
[03:37:10] HEALTH SCREENINGS FOR LARGE PUBLIC SPACES LIKE SEA IN RANK ORDER OF INTENSITY OF  
[03:37:16] INTERVENTION INCLUDE NOT JUST TEMPORARY YOUR CHECKS, BUT SOLVE SCREENING SYMPTOMS SURVEYS, AND  
[03:37:22] OF COURSE COVID TESTING ITSELF. WITH REGARD TO EFFICACY, CLEARLY TESTING EVERYONE WHO WALKS  
[03:37:28] THROUGH THE DOOR AT SEA FOR COVID WOULD BE AS CLOSE TO A FAIL-SAFE MECHANISM AS WE COULD  
[03:37:33] COME. SHOULD THE TECHNOLOGY DEVELOP THAT WOULD ALLOW FOR INEXPENSIVE AND NEARLY  
[03:37:37] IMMEDIATE RESULTS I WOULD NOT RULE THIS OUT AS A POSSIBLE STEP AT SOME POINT IN THE  
[03:37:42] FUTURE FOR AIR TRAVEL. AT THIS TIME HOWEVER WE ARE NOWHERE CLOSE TO HAVING THAT TECHNOLOGY  
[03:37:47] DEPLOYED AT SCALE. SYMPTOM SURVEYS IN WHICH PASSENGERS ANSWER A SERIES OF QUESTIONS  
[03:37:52] UPON ARRIVAL OR DEPARTURE ARE THE NEXT MOST EFFICACIOUS ALTHOUGH THEY REQUIRE A HIGH  
[03:37:58] LEVEL OF STAFFING AND MUST BE DONE BY OR IN CLOSE COLLABORATION WITH PUBLIC  
[03:38:02] HEALTH AUTHORITIES. WE SHOULD BE PREPARED TO SUPPORT LOCAL, STATE OR FEDERAL AGENCIES SHOULD THEY  
[03:38:08] DECIDE TO INSTITUTE THESE IN COMMERCIAL AVIATION. SELF SCREENING IN WHICH EMPLOYEES  
[03:38:13] AND GUESTS IN OUR FACILITIES ARE ASKED TO MONITOR THEMSELVES FOR SYMPTOMS HAVE ALSO BEEN  
[03:38:18] SHOWN TO HAVE BENEFIT WITH VERY FEW DOWNSIDES. EXECUTIVE DIRECTOR METRUCK, YOU ALREADY  
[03:38:23] INSTITUTED SELF SCREENING FOR OUR EMPLOYEES VERY EARLY ON IN FACT I THINK IT WAS PRIOR TO  
[03:38:28] THIS BEING DETERMINED A PANDEMIC. AND THEN FINALLY TEMPERATURE CHECKS.  
[03:38:36] UNFORTUNATELY TEMPERATURE CHECKS ONLY CATCH ABOUT THREE IN TEN CARRIERS OF THE VIRUS.  
[03:38:42] IN LARGE PART BECAUSE THERE ARE SO MANY ASYMPTOMATIC CARRIERS AND BECAUSE THE LATENCY PERIOD  
[03:38:47] IS SO LONG. STILL CATCHING THREE IN TEN IS, IN THE CONTEXT OF OUR LAYERED APPROACH, A  
[03:38:53] WORTHWHILE MEASURE .THERE ARE TWO OTHER BENEFITS TO UNIVERSAL TEMPERATURE SCREENINGS. IT  
[03:38:59] REINFORCES THE MESSAGE THAT THOSE WITH A FEVER SHOULD NOT BE TRAVELING AND HAS BEEN SHOWN  
[03:39:04] TO DISCOURAGE PEOPLE WHO ARE EXHIBITING SYMPTOMS FROM GOING TO PUBLIC FACILITIES IN THE  
[03:39:08] FIRST PLACE. I THINK WE'RE ALL IN AGREEMENT THAT A FEDERALLY COORDINATED APPROACH AKIN TO  
[03:39:14] THE RAMPING UP OF SECURITY MEASURES AT AIRPORTS POST 9/11 IS THE OPTIMAL PATH FORWARD.  
[03:39:20] THE AIRPORT AND AIRLINES NATIONAL ASSOCIATIONS HAVE ENDORSED THIS APPROACH AND IT  
[03:39:25] SIMPLY MAKES SENSE TO ENSURE AIRPORTS AREN'T INSTITUTING A PERMANENT PATCHWORK APPROACH  
[03:39:32] THAT IS CONFUSING TO PASSENGERS AND RIFE WITH GAPS. WHILE WE ADVOCATE FOR THIS FEDERAL  
[03:39:37] APPROACH, HOWEVER, WE SHOULD BE PROACTIVE IN IMPLEMENTATION OF OUR OWN AND SO OVER THE WEEKEND  
[03:39:42] I WORKED WITH FELLOW COMMISSIONERS ON A MOTION THAT I BELIEVE COVERS THOSE TWO  
[03:39:47] THINGS: ADVOCACY FOR A FEDERAL APPROACH AND ENCOURAGEMENT OF WHAT YOU AND  
[03:39:54] STAFF ANNOUNCED TODAY WHICH IS THE IMPLEMENTATION OF TEMPERATURE CHECKS AT SEA-TAC  
[03:39:59] WITH AN UPDATE BY JUNE 1. RYAN IF WE COULD HOLD THAT UNTIL THE NEXT ITEM ON THE REFERRAL WHICH  
[03:40:06] IS THE REFERRAL. THIS MOTION HAS NOT BEEN INTRODUCED YET AND I'D LIKE TO HOLD IT  
[03:40:15] UNTIL WE'RE THROUGH WITH THIS PRESENTATION AND HAVE THEN  
[03:40:20] GIVE YOU AN OPPORTUNITY TO INTRODUCE IT GREAT. AND I'LL MAKE SURE THAT  
[03:40:25] OUR CLERK HAS DISTRIBUTED COPIES. JUST ONE LAST THOUGHT IS  
[03:40:31] I KNOW THAT THERE ARE MANY QUESTIONS THAT REMAIN TO BE ANSWERED SUCH AS WHAT IS THE  
[03:40:36] PROTOCOL WHEN A PASSENGERS TEMPERATURE IS TOO HIGH? I KNOW THAT STAFF IS ALREADY BEGUN TO  
[03:40:41] CONSIDER THOSE QUESTIONS AND I LOOK FORWARD TO THE IMPLEMENTATION UPDATE THAT YOU  
[03:40:45] HAVE COMMITTED TO PROVIDING US ON JUNE 1ST. THE IMPORTANCE OF YOUR WORK TO ENSURE PUBLIC  
[03:40:51] HEALTH AND A RESPONSIBLE AND MEASURED REOPENING OF THE ECONOMY IS MADE ONLY MORE ACUTE  
[03:40:56] AS MORE AND MORE OF US EXPERIENCE THE IMPACTS OF THE DISEASE IN TERMS OF PERSONAL  
[03:41:01] LOSS, ECONOMIC HARDSHIP, AND ONGOING DESTRUCTION TO OUR LIVES. WE HAVE THE TEAM IN PLACE  
[03:41:06] TO LEAD ON THIS ON A NATIONAL LEVEL AND I WILL CONTINUE TO WORK WITH ALL OF YOU TO MAKE  
[03:41:11] SURE WE GET IT DONE. THANK YOU PETER.  
[03:41:15] WELL SAID. WE'LL FOLLOW UP SHORTLY. GO TO COMMISSIONER CHO AND THEN HEAR FROM ALASKA  
[03:41:20] AIRLINES.  
[03:41:24] THANK YOU PETER. YOU KNOW I JUST I DON'T HAVE TOO MUCH MORE TO ADD TO RYAN'S COMPREHENSIVE  
[03:41:31] STATEMENT. I JUST WANTED TO TAKE A SECOND TO ECHO THE COMPLIMENTS. AND  
[03:41:37] YOU KNOW I THINK THAT WHAT THE PUBLIC  
[03:41:42] NEEDS TO UNDERSTAND IS THAT YOU KNOW IT IS NOT THIS IS NOT AN EASY TASK RIGHT. IT'S NOT AS  
[03:41:47] EASY AS JUST PUTTING A POLICY IN PLACE, FOR EVERY ACTION THERE'S AN EQUAL AND OPPOSITE  
[03:41:53] REACTION. REALITY IS THAT BECAUSE WE'RE IN SUCH UNCHARTED TERRITORY RIGHT NOW AND THIS IS  
[03:41:58] TRULY UNCHARTED TERRITORY, WE'RE NOT A PUBLIC HEALTH AGENCY, AND WE DO NOT TYPICALLY PUT IN  
[03:42:05] POLICIES THAT ARE RELATED TO PEOPLE'S HEALTH. AND SO FOR US AS A PORT AND FOR THE STAFFERS  
[03:42:11] I THINK IT'S IMPORTANT FOR THE PUBLIC TO UNDERSTAND THAT WE ARE DOING EVERYTHING WE CAN.  
[03:42:16] WE'RE DOING OUR HOMEWORK ON ALL EVERYTHING AND IT'S NOT A  
[03:42:21] DECISION THAT WE CAN JUST MAKE OVERNIGHT. SO I WOULD JUST TASK FOR PEOPLE WHO ARE TUNING IN  
[03:42:27] AND OR GOING TO BE WATCHING THIS LATER THAT YOU KNOW YOU UNDERSTAND THAT YOU KNOW  
[03:42:34] WE ARE DEALING WITH UNPRECEDENTED MEASURES THAT AS A PORT, QUITE FRANKLY, HAVE

[03:42:39] NEVER DONE BEFORE. IN A 108  
[03:42:42] OR 109 YEAR HISTORY. AND SO WITH THAT I JUST WANT TO ONCE AGAIN COMPLEMENT OUR STAFF,  
[03:42:48] LANCE, AND ENTIRE TEAM.  
[03:42:51] YOU GUYS HAVE BEEN DOING A TREMENDOUS JOB AND DOING YOUR HOMEWORK, TALKING TO  
[03:42:55] STAKEHOLDERS AND FIGURING OUT EXACTLY WHAT THE BEST MEASURES ARE AND I JUST ENCOURAGE YOU TO  
[03:43:00] KEEP IT UP. GREAT. TERRIFIC. AND I WANT TO ADD A SPECIAL THANKS TO  
[03:43:05] COMMISSIONER CHOW AND CALKINS FOR THEIR LEADERSHIP ROLES ON THE AVIATION COMMITTEE THIS  
[03:43:11] YEAR IN PARTICULAR WITH A FEW UNEXPECTED ADDED WORKLOAD ITEMS. SO THANKS FOR YOUR DUE  
[03:43:17] DILIGENCE AND ATTENTION AND LEADERSHIP THERE.  
[03:43:21] WITH THAT I'D LIKE TO TURN NOW TO THE SECOND PART OF THIS PRESENTATION FROM THE  
[03:43:27] INDUSTRY PERSPECTIVE REPRESENTED BY ALASKA AIRLINES. I THINK MAYBE DIRECTOR METRUCK,  
[03:43:34] DO YOU WANT TO INTRODUCE OUR PRESENTERS?  
[03:43:46] THIS IS JULIE. I ACTUALLY HAVE THAT LIST. I'D BE HAPPY TO DO THAT. THANK YOU COMMISSIONERS  
[03:43:51] AND EXECUTIVE DIRECTOR METRUCK. TODAY WE'RE JOINED BY TWO OF OUR VICE PRESIDENTS FROM  
[03:43:57] ALASKA AIRLINES AS WELL AS OTHER SUBJECT MATTER EXPERTS AND I'LL GO AHEAD AND INTRODUCE  
[03:44:02] ALL OF THEM BECAUSE YOU MAY BE HEARING THEIR VOICES IN THIS THROUGHOUT THESE SLIDES. THE  
[03:44:07] FIRST PERSON THAT WILL BE PRESENTING IS DIANA BAURKETHOW. SHE IS THE VICE  
[03:44:11] PRESIDENT OF EXTERNAL RELATIONS AT ALASKA. WE ALSO HAVE PRESENTING SHANE JONES WHO IS  
[03:44:17] THE VICE PRESIDENT OF AIRPORT REAL ESTATE AND DEVELOPMENT. AND THEN DEPENDING UPON QUESTIONS  
[03:44:23] OR ISSUES TO ADD WE ALSO HAVE WITH US TODAY MAX TIDWELL, VICE PRESIDENT OF SAFETY AND  
[03:44:29] SECURITY, BROOKE BOTHAUER WHO IS THE VICE PRESIDENT OF STRATEGIC  
[03:44:35] PERFORMANCE HERE IN SEATTLE. AND JEREMY HORN WHO IS THE DIRECTOR OF SECURITY. AND WITH THAT I'LL  
[03:44:42] GO AHEAD AND TURN IT TO DIANE AND SHANE TO BEGIN THE PRESENTATION.  
[03:44:47] THEY CAN GO AHEAD.  
[03:44:56] HI LAUREN. THIS IS SHANE JONES WE'RE DIALED IN THROUGH MY LAPTOP AND THROUGH A PHONE  
[03:45:01] NUMBER. CAN YOU HEAR AND SEE ME? YES WE CAN HEAR YOU AND I HAVE A WEIRD SCREEN VIEW SINCE  
[03:45:08] I'M RUNNING THE SHOW BUT I'M GOING TO ASSUME PEOPLE CAN SEE YOU.  
[03:45:12] OKAY FANTASTIC IF WE COULD PULL UP THE PRESENTATION THAT WE SENT AND WE'LL JUST START ON  
[03:45:18] THAT FIRST SLIDE. YES I'M SHARING MY DESKTOP AGAIN NOW.  
[03:45:24] PERFECT. THANK YOU VERY MUCH. SO I JUST WANT TO START FIRST THANK YOU FOR THE OPPORTUNITY  
[03:45:30] TO BE HERE, COMMISSIONERS, EXECUTIVE DIRECTOR METRUCK. THIS IS A FANTASTIC OPPORTUNITY FOR  
[03:45:36] US TO SHARE OUR PERSPECTIVE IN TERMS OF THE INDUSTRY AS WELL AS WHAT'S HAPPENING  
[03:45:41] WITH ALASKA. I ALSO WANT TO THANK LANCE AND JULIE AND WENDY AND LAUREL FOR THE GREAT WORK  
[03:45:47] AND UPDATE THAT THEY GAVE. WE LOOK FORWARD TO CONTINUING PARTNERING WITH THEM ON THESE  
[03:45:52] IMPORTANT SAFETY MEASURES AS WE BRING THE TRAVELING PUBLIC BACK TO FLYING.  
[03:45:57] JUST JUMPING RIGHT IN, WE'RE NOT GOING TO SPEND A TON OF TIME-- THE NEXT SLIDE  
[03:46:01] PLEASE-- TODAY WE WANT TO GIVE YOU A BRIEF UPDATE ON THE CURRENT STATUS OF THE OVERALL  
[03:46:05] INDUSTRY AS WELL AS WHAT WE ARE SEEING SPECIFICALLY IN OUR BUSINESS IN ALASKA. BUT THE STAY  
[03:46:10] AT HOME ORDERS IMPACTING MOST OF THE COUNTRY, DEMAND FOR AIR TRAVEL HAS GONE TO NEARLY ZERO  
[03:46:15] FORCING ALASKA TO FOCUS ON BUILDING LIQUIDITY AND REDUCING OUR CASH BURN RATE. WE'RE ALSO  
[03:46:20] LOOKING AT RECOVERY AND THE FACTORS THAT IMPACT THAT RECOVERY. WE ALONG WITH  
[03:46:25] ENHANCING GUESTS AND EMPLOYEES SAFETY TO SUPPORT THAT, WHICH DIANA WILL COVER IN A FEW  
[03:46:28] MINUTES. NEXT SLIDE PLEASE.  
[03:46:36] THANK YOU.  
[03:46:39] A LOT OF PEOPLE USE A LOT OF DIFFERENT ADJECTIVES TO DESCRIBE WHAT'S HAPPENED TO OUR  
[03:46:41] BUSINESS AND WHAT'S HAPPENED TO AVIATION INDUSTRY OVERALL AND I DON'T THINK ANY ADJECTIVES  
[03:46:45] REALLY DO IT JUSTICE SO I THINK I'LL JUST STICK TO THE NUMBERS AND LET THEM SPEAK FOR  
[03:46:49] THEMSELVES. INDUSTRY CAPACITY VOLUMES ARE DOWN, PASSENGER VOLUMES ARE DOWN 95 PERCENT, AND  
[03:46:55] RIGHT NOW OUR AVERAGE DOMESTIC FLIGHT ACROSS THE INDUSTRY IS CARRYING 17 PEOPLE AND THAT'S  
[03:47:00] DESPITE HAVING CUT 80% OF OUR CURRENT CAPACITY. SO AS YOU CAN SEE, THE THE IMPACT TO THE  
[03:47:06] INDUSTRY IS PRETTY PHENOMENAL. THREE THOUSAND PLANES ARE ON THE GROUND RIGHT NOW. THAT'S  
[03:47:12] ABOUT 50% OF INDUSTRY CAPACITY FOR AIRCRAFT AND THAT NUMBER IS GROWING. AND IT'S SAFE TO SAY  
[03:47:18] THAT A LARGE NUMBER OF THOSE AIRCRAFTS WILL STAY GROUNDED PERMANENTLY  
[03:47:23] WON'T RETURN TO TO FLYING WITH THEIR RESPECTIVE AIRLINES. SO IT'S BEEN A HUGE  
[03:47:29] IMPACT ON THE INDUSTRY. WHAT WE'RE SEEING RIGHT NOW IS A 10 BILLION DOLLAR CASH BURN PER  
[03:47:33] MONTH. AS AN INDUSTRY WE'RE WORKING HARD TO BRING THAT NUMBER DOWN BUT IT'S  
[03:47:39] SIGNIFICANT. NEXT SLIDE PLEASE.  
[03:47:45] TYPICALLY TO ALASKA OUR LOAD FACTORS WERE TRADITIONALLY IN MARCH OF 2020 AT 86%. WE'RE NOW  
[03:47:51] DOWN TO 10 PERCENT AND EVEN THOUGH THAT 10 PERCENT LOAD FACTOR THAT'S ACTUALLY ON AN  
[03:47:55] 80% REDUCED CAPACITY SO WE'VE BROUGHT DOWN CAPACITY 80% AND OUR LOAD FACTORS ARE ACTUALLY  
[03:48:01] STILL ONLY 10% AND WHAT THAT MEANS FROM A BOOKING AND CANCELLATION PERSPECTIVE,  
[03:48:06] YOU CAN SEE IN APRIL PASSENGERS CANCELLED FAR MORE TICKETS AND THEY  
[03:48:12] BOOKED AND THEY FLEW. SO IT'S BASICALLY A NEGATIVE REVENUE IMPACT. AND MORE SPECIFIC TO

[03:48:18] SEATTLE. AVERAGE DAY IN APRIL 2019 WE FLEW 32,000 PASSENGERS. AVERAGE DAY IN APRIL 2019 2020  
[03:48:27] WE FLEW 1,900 PASSENGERS PER DAY. YOU ALL ARE AWARE BUT WE'RE SEEING IT ON A DAILY  
[03:48:34] BASIS. IT IS INCREDIBLY HARMFUL TO OUR BUSINESS AS WELL AS TO THE AIRPORT AND OVERALL  
[03:48:39] AVIATION SECTOR. NEXT SLIDE PLEASE.  
[03:48:44] AND YOU KNOW WE REALLY STARTED STRONG IN THE FIRST QUARTER WITH A REALLY GOOD JANUARY AND  
[03:48:49] FEBRUARY. AFTER THE VIRGIN ACQUISITION WHERE WE TOOK ON DEBT WE PAID DOWN 75% OF THAT  
[03:48:55] DEBT BY THE END OF LAST YEAR GETTING TO OUR TARGET THAT CAP RATIO OF 40 PERCENT. BUT  
[03:49:02] SINCE THAT TIME THINGS TURNED QUICKLY IN MARCH AND APRIL. IN MARCH  
[03:49:07] WE BURNED THROUGH FOUR HUNDRED BILLION DOLLARS AND IN APRIL WE BURNED THROUGH 260 MILLION.  
[03:49:13] AND THAT'S AFTER PARKING AIRCRAFTS, REDUCING OVER TIME, CUTTING EXECUTIVE PAY  
[03:49:18] AND OTHER EXPENSES. SO RIGHT NOW OUR FOCUS REALLY IS ON LIQUIDITY AND REDUCING THAT  
[03:49:23] CASH BURN DOWN TO ZERO BY THE END OF THE YEAR SO THAT WE CAN CONTROL OUR OWN DESTINY. WE DID  
[03:49:29] RECEIVE HELP FROM THE FEDERAL GOVERNMENT THROUGH THE CARES ACT AND WE RECEIVED NINE HUNDRED  
[03:49:32] NINETY TWO MILLION DOLLARS TO DATE HOWEVER THAT ONLY FUNDS 70% OF OUR PAYROLL THROUGH  
[03:49:37] SEPTEMBER 30TH AND ALSO COMES WITH OTHER RESTRICTIONS. SO WE HAVE TO TAKE MUCH BIGGER STEPS  
[03:49:43] NOW TO CUT COSTS AND STOP THE BLEEDING BASICALLY TO BE IN A POSITION TO WEATHER WHAT WE  
[03:49:48] EXPECT TO BE A VERY LONG RECOVERY. WE KNOW THE DEMAND WILL ULTIMATELY IMPROVE AND WE  
[03:49:52] WILL BE HERE WHEN IT DOES, READY TO FLY. OUR HOMETOWN CUSTOMERS WHEREVER  
[03:49:56] THEY NEED TO GO. BUT TO JUST DISCUSS THAT RECOVERY IN THE ACTIONS WE ARE TAKING  
[03:50:00] PARTICULARLY ON THE SAFETY SIDE TO PROMOTE THAT PASSENGER COMFORT, LET ME TURN IT OVER TO  
[03:50:06] DIANA.  
[03:50:13] THANKS JANE AND THANK YOU COMMISSIONERS FOR HAVING US. THERE WE GO.  
[03:50:21] ALRIGHT.  
[03:50:23] NEXT SLIDE PLEASE. YES. THANK YOU. OKAY SO JUST TO TALK A LITTLE BIT ABOUT  
[03:50:29] KIND OF WHERE DO WE GO FROM HERE AND THEN WE'LL GET INTO THE SAFETY APPROACHES.  
[03:50:34] WE HAVE SHARED WITH OUR EMPLOYEES AND SOME EXTERNAL HOLDER'S, WE'VE BEEN THINKING  
[03:50:39] ABOUT THIS IN FOUR PHASES. SO THE FIRST PHASE WAS REALLY THE INITIAL RESPONSE AND  
[03:50:48] MAX HERE AND I OPENED OUR EMERGENCY COMMAND CENTER AND SPENT FIVE HOURS TALKING WITH  
[03:50:53] EMPLOYEES, WITH MEDICAL PROVIDERS, ETC THAT FIRST WEEKEND  
[03:50:58] OF FEBRUARY 29TH THAT THE STATE OF EMERGENCY WAS DECLARED IN WASHINGTON. WE PUT SOME  
[03:51:05] APPROACHES IN PLACE IMMEDIATELY AT THAT TIME THEN WE MOVED INTO A PHASE OF VERY QUICK  
[03:51:11] IMMEDIATE ACTION TO REDUCE COST. THE THIRD PHASE THAT WE'RE IN NOW AND SHANE REFERRED TO IT  
[03:51:17] IS REALLY MAXIMIZING LONGEVITY AND LIQUIDITY AND BRINGING THAT COST DOWN TO A SUSTAINABLE  
[03:51:22] LEVEL WHILE INVESTING AND MAKING SURE THAT WE ARE EMPHASIZING SAFETY APPROACHES  
[03:51:27] FOR OUR EMPLOYEES AND GUESTS AND SUPPORTING THEM AS WE GO THROUGH THIS CHANGE. AND THEN  
[03:51:32] FINALLY PLANNING FOR THE FUTURE BOTH FROM A CAPACITY PERSPECTIVE AND A BUSINESS  
[03:51:37] PERSPECTIVE AS WELL AS A WORKFORCE AND EMPLOYEE PERSPECTIVE. SO FOR BUSINESS  
[03:51:43] PLANNING WE'RE NOT FOCUSING SO MUCH ON WHAT IT'S GOING TO LOOK LIKE NEXT MONTH OR THE  
[03:51:48] FOLLOWING MONTH. OBVIOUSLY THERE'S A LOT OF ENERGY  
[03:51:52] INTERESTED IN THAT BUT REALLY FOCUSING ON WHAT IS THEIR TRAVEL LIKELY TO LOOK LIKE IN  
[03:51:56] Q4 AND THE MIDDLE OF NEXT YEAR SO THAT WE CAN THINK ABOUT HOW DO WE PLAN AHEAD TO NEXT  
[03:52:04] YEAR AND STAY NIMBLE AND ADAPTABLE IN THE MEANTIME. SO THESE ARE THE FOUR AREAS THAT  
[03:52:09] WERE LOOKING AT IN ORDER TO MAKE SOME JUDGMENTS ABOUT THAT AND TO SORT OF MAP OUT  
[03:52:13] SCENARIOS SO WE WILL BE PREPARED FOR. SOME OF THESE SPEAK TO MORE DEMAND  
[03:52:19] AND CAPACITY TYPE ISSUES BUT SOME SPEAK TO AS, JULIE AND LANCE WERE TALKING ABOUT  
[03:52:25] EARLIER,  
[03:52:26] CUSTOMER INTERESTS. WE DID A SURVEY MOST RECENTLY WITH A BUNCH OF OUR MILEAGE PLAN  
[03:52:31] MEMBERS AND MVP GOLDS AND ALL OF US THAT OUR LEADERS AT ALASKA CALL OUR GUESTS EVERY  
[03:52:37] MONTH AND SO WE'VE GOTTEN A LOT OF DATA ON WHAT MATTERS MORE TO FOLKS AND OUR SAFETY APPROACHES  
[03:52:43] HAVE BEEN INFORMED FOR THE GUEST EXPERIENCE WITH THOSE  
[03:52:47] FACTORS IN MIND. SO  
[03:52:51] IF YOU'D GO TO THE NEXT SLIDE WE'LL TALK ABOUT WHAT WE DO KNOW. THANK YOU. SO WE KNOW THAT  
[03:52:58] THIS IS GOING TO HAVE A LONG-TERM IMPACT. LANCE MENTIONED THAT YOU KNOW WE'RE  
[03:53:02] PRETTY SCRAPPY AND CREATIVE IN AVIATION AND WE DO RECOVER BUT IT DOES TAKE A LONG TIME. JUST  
[03:53:08] FOR REFERENCE AFTER 9/11 IT TOOK THREE YEARS FOR PASSENGER VOLUMES TO RECOVER AND MORE  
[03:53:12] THAN SEVEN AFTER THE GLOBAL FINANCIAL CRISIS. AND THIS HAS BEEN A MUCH DEEPER AND MORE  
[03:53:17] SUSTAINED DOWNTURN.  
[03:53:20] SO RATHER THAN GETTING DEPRESSED ABOUT THAT, WHAT DO WE DO ABOUT IT? SO THAT MEANS THAT  
[03:53:25] WE ARE GOING TO NEED TO MAKE SOME STRUCTURAL AND FUNDAMENTAL CHANGES IN OUR BUSINESS BOTH IN  
[03:53:29] TERMS OF THE COST STRUCTURE AS WELL AS HOW WE SUPPORT OUR GUESTS COMING BACK TO TRAVEL  
[03:53:33] WITH CONFIDENCE.  
[03:53:35] WE'VE GOT OUR EMPLOYEES FROM RIGHT AND CENTER THROUGHOUT THIS PROCESS AND YOU  
[03:53:40] KNOW THE WORK AROUND THE CARES ACT WAS SPECIFICALLY DEDICATED FOR THEM AND SO IT JUST

[03:53:46] MAYBE GOES WITHOUT SAYING BUT SHOULDN'T GO WITHOUT SAYING THAT THEY ARE THE FOCUS OF HOW  
[03:53:51] WE WANT TO GET THROUGH THIS AND PROTECT AS MANY JOBS AS POSSIBLE AS WE GET THROUGH THIS  
[03:53:56] PROCESS. AND WE'VE BEEN COMMITTED TO VERY TRANSPARENT AND REGULAR COMMUNICATIONS WITH  
[03:54:00] THEM TELLING WHAT WE KNOW, WHEN WE KNOW IT, AND SOMETIMES SOME THINGS WE SIMPLY DON'T  
[03:54:06] KNOW AT THIS POINT. AND THEN THE LAST THING AND IT ACTUALLY IS NUMBER ONE IS SAFETY. WE'RE  
[03:54:12] PROUD TO BE AN INDUSTRY LEADER IN OPERATIONAL SAFETY AND WITH THE LEADERSHIP OF MAX AND HIS  
[03:54:18] TEAM AND OTHERS IN OUR OPERATION WE'RE TRANSLATING THAT OVER TO THE GUEST EXPERIENCE  
[03:54:22] SIDE. BECAUSE SAFETY TAKES A BIT OF A DIFFERENT FLAVOR WITHOUT LEAVING  
[03:54:29] THE OPERATIONAL SAFETY BEHIND. MAKING SURE THAT WE'RE FOCUSED ON GUEST EXPERIENCE AND THE  
[03:54:32] PUBLIC HEALTH. SO NOW IF YOU'LL GO TO THE NEXT SLIDE PLEASE. I'LL GET INTO BRIEFLY A  
[03:54:38] LITTLE BIT ABOUT HOW WE ARE APPROACHING THAT SAFETY  
[03:54:42] ISSUE WITH ALL OF THIS AS CONTEXT. AND THEN WE CAN GET INTO THE QUESTION  
[03:54:46] AND ANSWER PERIOD IN WHATEVER DIRECTION YOU'D LIKE. AND I'M NOT  
[03:54:52] GOING TO GO THROUGH EVERY ONE OF THESE. THE SLIDES SORT OF SPEAK FOR THEMSELVES. BUT JUST  
[03:54:56] TO GIVE YOU SORT OF A SET OF  
[03:54:59] THOUGHT POINTS ABOUT HOW WE'VE APPROACHED THIS AND WHAT WE'VE PUT IN PLACE AND SOME THINGS  
[03:55:03] THAT WE MIGHT WANT TO DIVE DEEPER INTO. SO REALLY RIGHT BACK IN THAT INITIAL A COUPLE  
[03:55:08] OF DAYS WE STARTED TO ADVOCATE FOR PEOPLE NOT TRAVELING IF THEY WERE SICK  
[03:55:13] AND WORKING WITH OUR MEDICAL ADVISORS, MEDICAL PROFESSIONALS, AND INFECTIOUS  
[03:55:17] DISEASE, TO MAKE SURE THAT WE WERE RESPONDING APPROPRIATELY FOR BOTH OUR GUESTS AND  
[03:55:20] EMPLOYEES.  
[03:55:22] WE HAVE INCREASED CLEANING. WE DID THAT REALLY IMMEDIATELY. DRAMATICALLY MANY OF US  
[03:55:27] ACTUALLY HAVE BEEN OUT THERE CLEANING AIRPLANES AND WE PUT A LOT OF INFORMATION UP ON OUR  
[03:55:32] BLOG ABOUT AIRFLOW AND THE FACT THAT ON BOARD ARE HOSPITAL-GRADE FILTERS THAT REPLACE  
[03:55:38] THE CABIN AIR EVERY THREE MINUTES AND ACTUALLY PUSH THE AIR DOWNWARD FROM SORT OF  
[03:55:43] THE TOP OF THE CABIN WHERE THE FILTERS ARE DOWN TO THE GROUND KEEPING THAT AIR CIRCULATING SO  
[03:55:49] THERE'S THE ONBOARD ENVIRONMENT. WE'VE ALSO THOUGHT ABOUT FROM A SAFETY PERSPECTIVE FLEXIBILITY  
[03:55:54] AND PEACE OF MIND. THOSE ARE OUR WAIVER AND CHANGE TO CANCEL FEES. THEN THIRD, SERVICE  
[03:56:01] LEVEL AND TOUCHPOINTS. SO REDUCING SERVICE, REDUCING RECYCLING, AS HEARTBREAKING AS  
[03:56:05] THOSE THINGS ARE FOR US ENSURE THAT THERE ARE AS FEW TOUCH POINTS BETWEEN GUESTS AND  
[03:56:11] EMPLOYEES AS POSSIBLE THROUGH THIS TIME.  
[03:56:14] AND THEN FINALLY, THINKING ABOUT SOCIAL DISTANCING ON BOARD WITH MIDDLE SEATS BLOCKED THROUGH  
[03:56:20] THE END OF JUNE. AND IN THE AIRPORT I'LL SEND YOU SOME PHOTOS LATER BECAUSE WE DIDN'T  
[03:56:25] HAVE A CHANCE TO PUT THEM IN THIS PRESENTATION BUT WE'VE GOT STICKERS AROUND THE AIRPORT  
[03:56:29] THAT'S MIND YOUR WINGSPAN.  
[03:56:32] WHICH IS JUST SORT OF A CUTE MY WINGSPAN PROBABLY ISN'T EXACTLY SIX FEET BUT SOME FOLKS HERE  
[03:56:36] ARE AND THAT'S A GOOD WAY OF THINKING ABOUT HOW TO KEEP YOUR DISTANCE FROM OTHERS AROUND YOU.  
[03:56:42] WE PUT THOSE IN THE AIRPORT. WE'RE LOOKING AT THE JETWAYS AND THINKING ABOUT HOW DO WE  
[03:56:46] MAKE SURE THAT THROUGHOUT THE CUSTOMER JOURNEY WHICH IN MANY CASES IN MANY PARTS OF THE  
[03:56:50] EXPERIENCE WE SHARE HOW DO WE MAKE SURE THAT THAT SOCIAL DISTANCING IS POSSIBLE. AND THEN  
[03:56:55] FINALLY AND WE CAN THIS IS THE LAST BULLET ON THAT SIDE. WE ARE LOOKING AT OPTIONS FOR  
[03:57:00] TEMPERATURE CHECKS. WE HAVE A LITTLE DEVICE LIKE A SMALL  
[03:57:05] IPAD THAT MAX IS MUCH MORE THE EXPERT THEN I AM BUT THIS MORNING WHEN I WENT TO A  
[03:57:09] MEETING OVER IN OUR NEW BUILDING ACROSS THE STREET YOU KNOW PUT YOUR FACE ABOUT A FOOT  
[03:57:14] AWAY FROM IT AND IT SAYS YOUR TEMPERATURE IS NORMAL. SO THERE'S NO CONTACT THERE'S  
[03:57:18] NOTHING. AND IT'S A PRETTY COOL THING THAT WHERE WE'VE BEEN PILOTING IN OUR OFFICE  
[03:57:23] BUILDINGS AND MAY OFFER AS AN OPTIONAL SELF SCREENING TO GUESTS OVER THERE AT SEA-TAC.  
[03:57:29] SO FINALLY IF YOU TURN TO THE NEXT SLIDE PLEASE. I'LL WRAP UP WITH A COUPLE OF COMMENTS AND  
[03:57:35] THEN WE'LL TAKE YOUR QUESTIONS.  
[03:57:37] SO MORE BROADLY THINKING ABOUT BECAUSE THE SPECIFIC LIST OF APPROACHES IS WHAT WE HAVE IN  
[03:57:45] PLACE NOW AND IT'S REALLY IMPORTANT BUT AS A COUPLE PEOPLE HAVE REFERENCED IT WILL  
[03:57:49] CONTINUE TO EVOLVE. SO WHAT ARE THE PRINCIPLES THAT WERE USING TO EVALUATE THESE APPROACHES? AS  
[03:57:54] MAX SAYS THIS IS ABOUT SORT OF A BASKET OF APPROACHES OR A SET OF DIFFERENT LAYERS OF RISK  
[03:58:00] MITIGATION ALL OF WHICH ADD UP TO A CERTAIN LEVEL OF PROTECTION. NONE OF THEM IN AND  
[03:58:07] OF ITSELF IS A SILVER BULLET AND THEY HAVE DIFFERENT LEVELS OF EFFICACY CERTAINLY SOLO AND  
[03:58:13] IN COMBINATION. AND SO THAT'S JUST SOME THINGS THAT WE NEED TO THINK ABOUT IN TERMS OF  
[03:58:18] HOW WE RIGHT SIZE OUR APPROACH TO BE AS EFFICACIOUS AS POSSIBLE AND ALSO AS FAIR TO  
[03:58:25] OUR PASSENGERS AND OUR GUESTS AS POSSIBLE. TRAVELING THROUGH THE AIRPORT WE'VE WORKED REALLY  
[03:58:31] CLOSELY WITH MEDICAL COUNCIL  
[03:58:34] SINCE THE EARLIEST DAYS OF THIS AND KIND OF LEARNING FROM SARS AND H1N1 AND  
[03:58:38] PRIOR EXPERIENCES. AND WE'VE ALSO WORKED REALLY CLOSELY WITH OUR LABOR PARTNERS. WE'VE GOTTEN  
[03:58:44] A LOT OF SUGGESTIONS FROM ALBA AND AFA AND OTHERS. REALLY GOOD ONES AND WE CONTINUE TO HAVE  
[03:58:50] THAT CONVERSATION WHEN WE'RE THINKING ABOUT THINGS AND WANT TO BOUNCE IDEAS OFF. AND FINALLY



[03:58:54] WE'VE BEEN THINKING A LOT ABOUT WHO'S BEST TO SERVE WHAT ROLE. WE ARE SAFETY PROFESSIONALS,  
[03:59:00] WE'RE AVIATION PROFESSIONALS, WE'RE NOT HEALTHCARE PROFESSIONALS. WE WANT TO MAKE  
[03:59:03] SURE THAT WHEN THERE'S SOMETHING THAT RESPONDS THAT HAS TO DO WITH HEALTH OR A  
[03:59:07] BROADER PUBLIC GOOD THAT MAYBE THERE'S A BETTER FEDERAL PARTNER THAT'S ABLE TO OFFER  
[03:59:11] THAT SERVICE AND WE CAN ENCOURAGE THEM TO DO SO AND OFFER SOME BEST PRACTICES AND  
[03:59:17] THINKING. SO I'LL SEND SOME PHOTOS AND A FOLLOW-U.P I'D ALSO ENCOURAGE YOU TO, I KNOW WE  
[03:59:24] CAN'T DO IT HERE AND TIME IS SHORT, BUT CHECK OUT THIS VIDEO. ITS FROM BEN AND  
[03:59:29] A COUPLE OF OUR EMPLOYEES BUT IT EXPLAINS A LITTLE BIT HOW WE'RE THINKING  
[03:59:33] ABOUT CARE FOR OUR PASSENGERS AND GUESTS THROUGH THIS TIME. AND WITH THAT WE'RE REALLY  
[03:59:39] GRATEFUL TO PARTNER WITH YOU TO MAKE SURE THAT SEATAC IS A GREAT PLACE TO FLY AND REMAINS  
[03:59:43] A GREAT PLACE TO FLY.  
[03:59:45] YOU KNOW THOUSANDS AND THOUSANDS OF OUR EMPLOYEES GO TO WORK THERE EVERY DAY AND SO  
[03:59:49] WE NEED IT TO BE A SAFE AND WELCOMING ENVIRONMENT FOR THEM AS WELL AS FOR OUR GUESTS AND  
[03:59:53] WE WANT TO SUPPORT OUR COMMUNITY AND OUR STATE GETTING BACK  
[03:59:57] TO GOOD HEALTH AND TO GOOD ECONOMIC ACTIVITY AS WELL. SO BROOKE AND MAX AND SHANE AND I  
[04:00:03] WILL WELCOME YOUR QUESTIONS AND IF WE DON'T HAVE ANSWERS FOR YOU TODAY WE'LL MAKE SURE WE  
[04:00:07] GET THEM. THANK YOU. WELL BROOKE EXCUSE ME DIANA, BROOKE, MAX AND SHANE, FANTASTIC PRESENTATION  
[04:00:16] AND WE'RE SO GRATEFUL TO HAVE YOU AS ONE OF OUR LEADING CARRIERS AT SEA-TAC AIRPORT AND  
[04:00:22] FOR YOUR THOUGHTFUL APPROACH. AND AND AGAIN COMPREHENSIVE. ONE HERE I THINK THAT IS VERY  
[04:00:30] IMPORTANT FOR FOR THE PUBLIC TO SEE AS WELL AS HEAR THIS PERSPECTIVE ABOUT WHAT'S BEING  
[04:00:35] UNDERTAKEN. I WAS JUST OUT AT SEA-TAC THIS MORNING AT ABOUT 5:30 A.M. AND ACTUALLY IN A  
[04:00:44] LINE AT THE ONE OF THE ALASKA GATES AND I SAW ALL THE THINGS YOU MENTIONED BEING PUT  
[04:00:50] INTO PRACTICE AND THERE WAS SOCIAL DISTANCING, THE PLANES WERE BEING LESS THAN  
[04:00:55] FULLY LOADED IN ORDER TO ENSURE THE SEATS THE DISTANCING ON BOARD, AND THE ALL KINDS OF  
[04:01:03] THINGS HAVE BEEN THOUGHT OF HERE THAT I THINK WERE VERY VERY PURPOSEFUL  
[04:01:09] FOR THE TRAVELER SAFETY.  
[04:01:13] I THINK WE'RE GOING TO TAKE COMMISSIONER COMMENTS AND QUESTIONS AT THIS POINT BUT  
[04:01:19] JUST WANT TO EXPRESS MY DEEPEST APPRECIATION FOR YOUR PUTTING THIS PRESENTATION TOGETHER FOR  
[04:01:24] US UNDER FAIRLY SHORT NOTICE FOR TODAY'S MEETING.  
[04:01:29] THANK YOU COMMISSIONER.  
[04:01:33] OKAY LET'S SEE WHO WANTS TO SPEAK HERE. DOWN THE LINE WITH COMMISSIONERS.  
[04:01:41] DO YOU WANT TO GO BACKWARDS?  
[04:01:51] I'M SO APPRECIATE BEING THE  
[04:01:54] BACKWARDS APPROACH. BUT THANK YOU DIANA, SHANE. I APPRECIATE YOUR GIVING US THE INDUSTRY  
[04:02:00] INSIGHT ON THIS. AND REALLY ONE OF THE THINGS I WANTED TO POINT WAS THAT YOU KNOW WITH THE  
[04:02:04] INDUSTRY LEADERSHIP YOU CAN SORT OF GO BEYOND ANY SORT OF LIMITATIONS OF FEDERAL OR STATE  
[04:02:11] JURISDICTIONAL  
[04:02:13] LIMITATIONS. AND THIS IS I THINK IS ALWAYS ONE OF THE CHALLENGES AND  
[04:02:17] JUST. TO BE ABLE TO DO THE RIGHT THING BECAUSE IT'S THE RIGHT THING TO DO. AND ONE OF THE  
[04:02:22] THINGS THAT YOU DIDN'T MENTION THAT I WANTED TO HEAR MORE ABOUT IS THAT SORT OF WHATEVER  
[04:02:27] PROTOCOLS WE PUT IN PLACE AT THE AIRPORT FOR YOU TO SORT OF SET THE TRAVELING PUBLIC'S  
[04:02:33] EXPECTATIONS THROUGH ANNOUNCEMENTS AS THE PLANE TOUCHES GROUND. PLEASE BE SURE  
[04:02:39] TO BE WEARING A MASK. OR PLEASE BE SURE TO FOLLOW WHATEVER YOU KNOW EVOLVING PROTOCOLS WE PUT  
[04:02:45] FORWARD JUST TO. YOU KNOW PEOPLE KNOW THEY DON'T HAVE TO READ A SIGN, THEY'VE ALREADY BEEN  
[04:02:50] TOLD AND THEN THE SIGNAGE WILL REINFORCE THOSE POINTS. SO CAN YOU TELL US ABOUT  
[04:02:56] THAT KIND OF COMMUNICATION THAT YOU HAVE SET UP IS.  
[04:02:59] SURE SO THE NICE THING ABOUT CONSISTENCY OF MASKS IS THAT WE ASKED FOR THEM TO BE WORN ON  
[04:03:05] BOARD AND SO THEY SHOULD BE ON BOARD AS PEOPLE ARE DEPLANING AND THROUGH THE AIRPORT. AND OUR  
[04:03:10] COMMUNICATION HAS ACTUALLY COMMUNICATED THAT WE ASKED FOR MASKS TO BE WORN BY GUESTS  
[04:03:16] THROUGHOUT THE GUEST JOURNEY SO THAT MEANS IN THE AIRPORT, IN THE BOARDING AREA, IN LOUNGES  
[04:03:22] WHEN THEY REOPEN, ON BOARD, DEPLANING, AND THROUGH THE AIRPORT AGAIN, BAGGAGE CLAIM,  
[04:03:28] ETCETERA. REALLY IT'S SORT OF THROUGHOUT THAT JOURNEY. THERE'S OF COURSE EXCEPTIONS FOR YOUNG  
[04:03:32] CHILDREN, FOR EATING AND DRINKING ON BOARD WHICH IS UNFORTUNATELY MINIMAL AT THIS  
[04:03:37] POINT. BUT SO THAT'S ONE PIECE THAT SHOULD AFFIRM AND UNDERSCORE YOUR APPROACH. THE  
[04:03:44] SECOND THING IS WE WERE JUST TALKING EARLIER TODAY ABOUT WE HAVE THE ABILITY TO GEO-TARGET  
[04:03:49] OUR PRE-TRIP ANNOUNCEMENTS AND SO A LOT OF INFORMATION HAS GONE INTO THESE PRE-TRIP  
[04:03:53] ANNOUNCEMENTS OR COMMUNICATIONS EMAILS THAT YOU MIGHT GET FOR THOSE THAT ARE TRAVELING OVER  
[04:03:59] THE LAST FEW MONTHS INCLUDING YOU KNOW NOT TO FLY IF YOU'RE SICK AND THAT THERE IS A TRAVEL  
[04:04:03] WAIVER. WE HAVE THE OPPORTUNITY TO DO A COMMUNICATION SPECIFICALLY ABOUT THE PORT OF  
[04:04:10] SEATTLE OR SEATAC'S MASK REQUIREMENT TO OUR PASSENGERS DEPARTING SEATTLE FOR THE NEXT  
[04:04:16] WHILE AND WE CAN SEE HOW THAT GOES AND GET SOME FEEDBACK ON THAT. BROKE ANYTHING ELSE OR MAX  
[04:04:20] ANYTHING YOU WANT TO ADD TO THAT? WE DO THE ONBOARD ANNOUNCEMENTS. WE HAVE SO MANY  
[04:04:27] DIFFERENT AIRPORTS THAT WE FLY TO THAT HAVE DIFFERENT CRITERIA THAT WE'RE GETTING PRETTY GOOD

[04:04:32] AT NOTIFYING THE EMPLOYEES. BUT I DEFINITELY HAVE A NOTE DOWN TO MAKE SURE THAT WE  
[04:04:38] ARE BEING CONSISTENT WITH THAT NOT ONLY THROUGH THE PRE-TRAVEL BUT ON THE DESCENT: THIS IS WHAT  
[04:04:43] YOU CAN EXPECT IN SEATTLE, JUST AS WE WOULD IN SAN FRANCISCO OR LA OR NEW YORK. SO YEAH.  
[04:04:50] I'LL TAKE THAT. THANK YOU.  
[04:04:57] OKAY.  
[04:05:00] COMMISSIONER CHO.  
[04:05:04] THANK YOU AND YOU KNOW I DON'T HAVE TOO MUCH TO ADD OR ANY  
[04:05:08] MAJOR QUESTIONS I JUST WANTED TO THANK YOU ALL FOR YOUR PARTICIPATION AND MAKING SURE  
[04:05:12] THAT NOT JUST SEATAC BUT ALL THE AIRPORTS YOU SERVICE ARE SAFE FOR PASSENGERS. YOU KNOW AS  
[04:05:18] A MEMBER OF THE AVIATION COMMITTEE I'M REALLY LOOKING FORWARD TO WORKING WITH YOU ALL  
[04:05:21] TO MAKE SURE THAT  
[04:05:23] WE'RE ALL DOING OUR PART. AS I MENTIONED EARLIER THIS IS UNCHARTED TERRITORY FOR  
[04:05:28] EVERYBODY INCLUDING YOURSELVES AND SO I'M REALLY GLAD THAT WE'RE ALL THE SAME A PAGE AND  
[04:05:32] MAKING SURE  
[04:05:35] WE ARE DOING EVERYTHING WE CAN TO MAKE FLYING SAFE. SO REALLY THANK YOU DIANE AND THE REST OF  
[04:05:41] THE TEAM.  
[04:05:43] THANK YOU COMMISSIONER.  
[04:05:53] COMMISSIONER CALKINS.  
[04:05:56] YEAH WE'RE JUST WAITING TO GET UNMUTED. THANK YOU DIANA AND THE REST OF THE TEAM AT ALASKA. YOUR  
[04:06:04] CONTRIBUTIONS TO THE CONVERSATION WITH STAFF HAVE BEEN EXTRAORDINARILY HELPFUL  
[04:06:09] AND I'VE BEEN PLEASED THROUGHOUT TO SEE THAT THE TRADE ASSOCIATIONS AS WELL ARE  
[04:06:15] REALLY LEADING EFFORTS ON FEDERAL ADVOCACY BECAUSE I THINK THAT'S THE NEXT BIG THING  
[04:06:19] THAT WE ALL NEED TO GO SHOULDERS SHOULDER TO DC AND ENCOURAGE NOT ONLY ON THE  
[04:06:24] PUBLIC SAFETY FRONT BUT ALSO ON THE ECONOMIC RECOVERY FRONT. WHAT ARE THE NEXT STEPS IN  
[04:06:28] ENSURING THAT A RECESSION THAT IS GOING TO BE DEEP AND PROLONGED ISN'T ANY WORSE THAN  
[04:06:35] IT NEEDS TO BE AND SO THANK YOU FOR ALL THAT LEADERSHIP AS WELL.  
[04:06:39] COMMISSIONER BOWMAN.  
[04:06:42] THE ONE THING I'LL JUST SAY TO COMMISSIONER CALKINS' POINT IS WE DO BELIEVE SAFETY SHOULD NOT  
[04:06:47] BE SOMETHING THAT WE COMPETE ON. THAT'S ALWAYS BEEN THE PRINCIPAL IN THE INDUSTRY.  
[04:06:51] AND A FOR A HAS A COMMITTEE AND IS WORKING HARD ON MAKING SURE THAT WE'VE GOT  
[04:06:56] SOME INDUSTRY PRINCIPLES AROUND THAT. WE WON'T WAIT FOR THINGS. WE WILL CONTINUE TO  
[04:07:01] ACT. BUT WE WANT TO MAKE SURE THAT WE'RE ALL IN THIS TOGETHER AND WE'RE GLAD TO WORK WITH YOU  
[04:07:05] TO TALK TO TSA ABOUT TEMPERATURE CHECKS, TO TALK WITH THE FEDERAL GOVERNMENT ABOUT  
[04:07:10] LOCAL ECONOMIC RECOVERY, ALL OF THOSE THINGS.  
[04:07:16] EXCELLENT EXCELLENT.  
[04:07:18] SO.  
[04:07:22] COMMISSIONER BOWMAN WOULD YOU LIKE TO ADD A COMMENT OR QUESTION?  
[04:07:31] I SENT THE UNMUTE PROMPT WHILE OUR GUESTS WERE ANSWERING THE QUESTION. SO LET ME TRY AND  
[04:07:35] UNMUTE AGAIN.  
[04:07:40] THERE WE GO. THANK YOU. YEP IT HAD DISAPPEARED. THANK YOU DIANA AND SHANE APPRECIATE THE  
[04:07:47] INFORMATION. THE ONLY THING I WOULD ADD IS JUST A SMALL REQUEST IF YOU COULD PROVIDE  
[04:07:52] THE COMMISSIONER SPECIFICALLY WITH INFORMATION IN TERMS OF OPERATIONAL CHANGES OR OTHER  
[04:07:58] INITIATIVES THAT YOU'RE UNDERTAKING. AND AS I SAID TO OUR STAFF LET US BE AMBASSADORS  
[04:08:02] AND GET THAT INFORMATION OUT TO THE PUBLIC AS WELL. IT'S REALLY HELPFUL TO HEAR WHAT YOU'RE  
[04:08:07] DOING AND I KNOW AND AS WE ARE AT SEA-TAC THINGS ARE CHANGING LITERALLY WEEKLY. BUT IT WOULD  
[04:08:14] BE VERY HELPFUL TO HEAR SPECIFICALLY FROM THE AIRLINE'S ABOUT NEW INITIATIVES THAT  
[04:08:18] YOU'RE UNDERTAKING TO PROTECT THE PUBLIC'S HEALTH. SO THANKS FOR PROVIDING THAT IN THE  
[04:08:23] FUTURE.  
[04:08:25] WE WILL BE MORE REGULAR AT DOING SO. THAT'S A GREAT REMINDER THANK YOU COMMISSIONER.  
[04:08:29] WE CERTAINLY ARE WORKING IN COLLABORATION HERE AND IT'S VERY IMPORTANT THAT WE DO SO. I  
[04:08:36] WANTED TO ASK YOU DIANA. YOU REFERENCED WITHOUT A WHOLE LOT OF HOOPLA AN  
[04:08:46] INTRODUCTION OF A POTENTIAL OF A PILOT USE OF VOLUNTARY TEMPERATURE CHECKING WITH A  
[04:08:53] PRETTY COOL DEVICE THAT YOU ALSO DESCRIBED.  
[04:08:58] CAN YOU SHARE A LITTLE BIT MORE ABOUT THAT? ABOUT THOSE PLANS AND WHEN WE MIGHT SEE THAT?  
[04:09:04] THIS COULD BE SOMETHING VERY USEFUL. AND WE CERTAINLY HAVE A SHARED INTEREST IN  
[04:09:11] MOVING IN THIS DIRECTION AT SEA-TAC SO.  
[04:09:15] IS THERE ANYTHING MORE YOU CAN TELL US ABOUT THAT?  
[04:09:19] SURE. WELL ACTUALLY I'LL DEFER TO MAX ON THIS. THE ONLY THING I CAN OFFER IS WE DO WE  
[04:09:24] AGREE WITH A FOR A THAT TEMPERATURE CHECKS SHOULD BE PROVIDED BY TSA AND LOOK  
[04:09:29] FORWARD TO CONTINUING TO WORK WITH THEM ON THAT BECAUSE IT'S AN IMPORTANT ROLE TO  
[04:09:35] PLAY AND IT'S SOMETHING THAT WE THINK WE CAN GET TO. MAX WHAT ABOUT THE SPECIFICS AND WHAT  
[04:09:40] WOULD YOU ADD ABOUT THE BROADER SAFETY ENVIRONMENT? SURE.  
[04:09:46] I WILL ECHO DIANA'S COMMENTS. THIS THIS REALLY SHOULD BE A

[04:09:50] DHS SLASH TSA PROJECT.  
[04:09:54] TO BE ABLE TO TAKE THIS NATIONALLY SO IT COULD BE CONSISTENT ACROSS THE MAJOR  
[04:09:59] AIRPORTS. HOWEVER ONE OF THE BIG FEEDBACKS THAT WE GET FROM GUESTS IS IT WOULD MAKE THEM  
[04:10:05] MORE COMFORTABLE  
[04:10:07] IF THEY KNEW PEOPLE WERE BEING SCANNED AS THEY GOT ON AIRCRAFT. IF YOU LOOK AT THE RECOVERING  
[04:10:12] ASIAN MARKETS  
[04:10:15] A LARGE PERCENTAGE OF THEM USE TEMPERATURE SCANNING AS ONE OF THE MULTIPLE STEPS OR LAYERS  
[04:10:22] FOR MITIGATING. SO WE HAVE A PLAN PUT TOGETHER. IT'S VERY SIMPLE STAYING WITHIN OUR LEASE  
[04:10:30] SPACE AND THE BAGGAGE AREA JUST TO LET OUR GUESTS GIVE THIS A TRY AS A PILOT PROGRAM, SEE HOW  
[04:10:36] EFFICIENT IT IS, SEE WHAT THEIR THOUGHTS ARE. AND IF IT TRULY DOES MAKE THEM MORE COMFORTABLE  
[04:10:43] WE MAY END UP PUTTING THEM OUT AT OUR GATES DEPENDING ON THE FEEDBACK THAT WE GET ON THIS.  
[04:10:51] UNLESS TSA AND CDC COME OUT WITH AN AGREEMENT TO BE ABLE TO DO THIS SYSTEM-WIDE. HOPEFULLY  
[04:10:58] WE'LL HEAR MORE SOON FROM THOSE AGENCIES. WELL EXCELLENT. LOOK FORWARD TO SEEING THESE LATEST  
[04:11:06] DEVELOPMENTS. OUR EXECUTIVE DIRECTOR METRUCK HAS A QUESTION IN FACT SO I'D LIKE TO  
[04:11:12] OFFER THE PODIUM TO HIM.  
[04:11:15] THANKS THANKS COMMISSIONER STEINBRUECK. DIANA AND SHANE AND MAX THANKS SO MUCH FOR  
[04:11:20] PARTICIPATING TODAY AND FOR ALL THAT YOU'RE DOING IN YOUR SHARE OF THIS. I HAD ONE  
[04:11:25] QUESTION. DIANA SPECIFICALLY ON WHAT ARE YOU SEEING FOR COMPLIANCE FOR YOUR PASSENGERS  
[04:11:30] BRINGING THEIR OWN MASKS AND ARE YOU SUPPLYING MASKS AND IS THAT SOMETHING THAT THERE'S  
[04:11:34] A LARGE PERCENTAGE? ARE YOU SEEING PEOPLE ARE ALREADY THERE ALREADY ON BOARD AND THAT YOUR  
[04:11:38] OUTREACH CAMPAIGNS HAVE WORKED?  
[04:11:41] YEAH YOU KNOW WE'RE IN THE SECOND DAY OF THIS POLICY SO I THINK WE'VE GOT A LOT OF  
[04:11:46] LEARNING ON THAT AND BROOKE'S GOING TO SPEAK TO THAT SPECIFICALLY. WE DO HAVE MASKS  
[04:11:50] AT THE AIRPORT IF PEOPLE FORGET FORGET THEM BUT  
[04:11:54] BEFORE I TURN OVER TO BROOKE I'LL JUST SAY WE, LIKE YOU, ARE LEARNING THROUGH ALL OF THIS.  
[04:12:00] YOU KNOW YOU TRY SOMETHING, YOU LEARN, YOU GET MORE FEEDBACK BOTH FROM EMPLOYEES AND GUESTS.  
[04:12:04] AND WE LOOK FORWARD TO PARTICIPATING IN THE PROCESS THAT JULIE OUTLINED. BROOKE WHAT  
[04:12:08] WOULD YOU SAY SPECIFICALLY ON MASKS ENFORCEMENT? YEAH YOU KNOW SO TODAY IS DAY TWO OF OUR  
[04:12:13] PASSENGERS BEING REQUIRED TO WEAR THEM AND WE ACTUALLY HAD THAT CONVERSATION TODAY AT ONE  
[04:12:18] OF OUR MEETINGS AND OUR MANAGERS WHO WERE DOWN AT THE TICKET COUNTER THIS MORNING FOR  
[04:12:22] ABOUT FIVE HOURS SAID IN THAT FIVE HOURS HE SAW THREE PASSENGERS WHO DID NOT HAVE  
[04:12:28] MASKS WHICH WAS I THINK A VERY VERY HIGH COMPLIANCE RATE. MANY PASSENGERS INDICATED THAT THEY  
[04:12:35] WERE GETTING THE COMMUNICATIONS IN ADVANCE WHICH WAS GREAT AND LIKE DIANA SAID WE HAVE MAPS  
[04:12:42] AVAILABLE NOT ONLY AT ALL OF OUR TICKET COUNTER LOCATIONS BUT ALSO AT THE GATE. IF  
[04:12:47] SOMEBODY LOSES ONE OR BREAKS WHATEVER. SO WE ARE FULLY PREPARED TO ENSURE THAT WE HAVE  
[04:12:53] A HUNDRED PERCENT COMPLIANCE AS WE BOARD THE AIRCRAFT. I THINK THE TRICKY PART IS ALSO THEN  
[04:12:57] ONCE FOLKS ARE ON BOARD THE AIRCRAFT BECAUSE PEOPLE MIGHT BE DRINKING FROM A WATER BOTTLE  
[04:13:03] OR HAVING A SNACK OR THEY'RE SITTING SOCIALLY DISTANCED AND THEY TAKE THEIR MASKS OFF.  
[04:13:08] WE ARE WORKING THROUGH THAT BALANCE RIGHT NOW WITH OUR FLIGHT ATTENDANTS AND WITH OUR  
[04:13:11] GUESTS AND GETTING SOME FEEDBACK BECAUSE WE WANT THE AIRCRAFT TO BE A WELCOMING  
[04:13:15] ENVIRONMENT AND A PLACE WHERE PEOPLE CAN LITERALLY TAKE A BREATH AND MAKE SURE THAT  
[04:13:20] THEY'RE COMFORTABLE AND HAVING A SAFE AND PEACEFUL FLIGHT AND AT THE SAME TIME PROTECTING  
[04:13:25] THOSE AROUND THEM/ SO THAT IS WHERE. ALSO AIR FLOW AND OTHER THINGS COME INTO PLAY. AGAIN TO  
[04:13:31] MAX'S POINT ABOUT THE BASKET OF OF MEASURES. IN ADDITION TO MASK USAGE IN THE PREPONDERANCE OF  
[04:13:38] TIME SO IF YOU GUYS GET FEEDBACK EITHER AS TRAVELERS OR  
[04:13:45] YOU KNOW YOUR PASSENGERS, YOUR EMPLOYEES, AT THE AIRPORT HAVE THOUGHTS FOR US PLEASE FEEL  
[04:13:52] FREE TO SHARE THOSE. IT'S A LEARNING EXPERIENCE FOR ALL OF US. GREAT. THANK YOU. UNLESS  
[04:13:59] THERE ARE ANY FURTHER QUESTIONS FROM COMMISSIONERS WE CAN WRAP THIS UP FOR NOW. MORE TO COME ON  
[04:14:07] THE FRONT  
[04:14:09] AGAINST THE COVID 19 VIRUS.  
[04:14:14] PETER I THINK NOW WOULD BE AN APPROPRIATE TIME TO INTRODUCE THE MOTION. THAT'S THE  
[04:14:18] NEXT ITEM ON OUR AGENDA.  
[04:14:21] COMMISSIONERS?  
[04:14:24] I WANT TO CLOSE THIS ITEM BEFORE MOVING ON TO THE NEXT.  
[04:14:28] IF I MAY TAKE JUST A MOMENT TO EXPLAIN HOW I BELIEVE THIS SHOULD WORK. CAN WE SAY GOODBYE  
[04:14:35] TO OUR PRESENTERS?  
[04:14:41] WE WILL TAKE THIS UP THIS NEXT ITEM UNDER UNDER 10  
[04:14:48] AND CLOSE THIS PRESENTATION.  
[04:14:53] I THINK THAT IS  
[04:14:55] THE RIGHT ORDER HERE. I JUST WANTED TO CONCLUDE THE LAST PRESENTATION BEFORE WE MOVE ON  
[04:15:01] TO THE INTRODUCTION OF A PROPOSED MOTION BEFORE THE COMMISSION.  
[04:15:08] COMMISSIONER, DO WE WANT TO GO AROUND TO EACH COMMISSIONER ONE LAST TIME  
[04:15:11] REGARDING THIS PRESENTATION ITEM FOR ANY FURTHER COMMENT? I WAS OFFERING THAT

[04:15:17] BUT I DIDN'T HEAR ANYTHING SO I SUGGESTED  
[04:15:23] WE MOVE ON TO THE INTRODUCTION OF A PROPOSED MOTION FROM COMMISSIONER CALKINS.  
[04:15:35] SO IF I MAY TAKE JUST A MOMENT AND WE ARE GETTING INTO THESE LIGHTLY MORE ARCANE PORTIONS OF  
[04:15:41] OUR BYLAWS SO BEAR WITH ME.  
[04:15:45] YOU HAVE AN APPROVED AGENDA FOR TODAY THAT DOES NOT INCLUDE THIS MOTION.  
[04:15:52] TO ALTER THE APPROVED AGENDA YOU DO NEED A TWO-THIRDS MAJORITY VOTE TO BRING THE  
[04:15:59] MOTION FORWARD. SO WE WOULD HAVE A VOTE TO CONSIDER THE MOTION.  
[04:16:06] WE WOULD MOVE AND SECOND THE MOTION. DISCUSS IT. AND THEN THE VOTE ON THE MOTION WOULD  
[04:16:14] REQUIRE A SIMPLE MAJORITY TO PASS. DOES THAT MAKE SENSE? YEAH AND I THINK LET'S FOLLOW  
[04:16:23] UP LATER REGARDING CLARITY OVER THE BYLAWS AND HOW TO INTRODUCE SUCH THINGS AS NEW  
[04:16:30] MOTIONS AND NEW BUSINESS BEFORE THE COMMISSION SO THAT THERE ARE. I THINK IT'S VALID  
[04:16:36] TO HAVE THOSE OPPORTUNITIES FROM TIME TO TIME AND JUST SO EVERYONE UNDERSTANDS.  
[04:16:41] AND WE DID TAKE A VOTE ON THE AGENDA AT THE BEGINNING OF THE MEETING SO THAT WOULD ALSO  
[04:16:49] SEEM TO BE A TIME TO PROPOSE AN ADDITION TO THE AGENDA IN THE APPROPRIATE ORDER BUT. EXCUSE ME  
[04:16:58] I CERTAINLY AM WILLING TO ENTERTAIN A MOTION TO INTRODUCE THIS MOTION.  
[04:17:08] SO I WOULD MOVE THAT WE CONSIDER  
[04:17:11] AS A PART OF TODAY'S AGENDA MOTION 2020 - 11 WHICH IS A MOTION THE PORT OF SEATTLE  
[04:17:17] COMMISSION TO DIRECT THE EXECUTIVE DIRECTOR TO DEVELOP AND IMPLEMENT A PLAN FOR HEALTH  
[04:17:21] SCREENING OF TRAVELERS AT SEATTLE-TACOMA INTERNATIONAL AIRPORT AND TO ADVOCATE FOR A  
[04:17:26] NATIONAL SYSTEM OF AIRPORT HEALTH SCREENING.  
[04:17:31] IS THERE A SECOND?  
[04:17:35] I'LL SECOND THAT. OKAY. IT'S BEEN MOVED AND SECONDED.  
[04:17:38] AND THIS IS FOR INTRODUCTION ONLY? OR FOR INTRODUCTION AND VOTE? YOU ARE VOTING NOW TO  
[04:17:46] ADD THIS ITEM TO CONSIDER-- LET'S CALL THE ROLL TO ADD THIS TOPIC TO THE AGENDA.  
[04:17:57] COMMISSIONER BOWMAN? AYE.  
[04:18:00] COMMISSIONER CALKINS? AYE. COMMISSIONER CHO? AYE.  
[04:18:06] COMMISSIONER FELLEMAN? AYE. CAN I ASK A QUESTION  
[04:18:09] NORMALLY AS COMMISSIONER STEINBREUCK SAID. WOULDN'T THIS  
[04:18:17] NORMALLY HAVE BEEN INTRODUCED AS AN ADDITION TO THE AGENDA? WOULD THAT NOT HAVE BEEN THE  
[04:18:22] MOST APPROPRIATE TIME TO PUT THIS FORWARD?  
[04:18:27] THERE ARE  
[04:18:29] VARIOUS WAYS THIS COULD BE DONE. THAT'S PREFERABLE IN MY VIEW.  
[04:18:37] WE ARE WHERE WE ARE. [LAUGHTER]  
[04:18:40] OKAY AND FINALLY A VOTE ON ADDING THIS ITEM TO THE AGENDA FROM COMMISSIONER STEINBRUECK.  
[04:18:46] AYE. OKAY SO YOU HAVE FIVE AYES. TAKE IT AWAY COMMISSIONER CALKINS TO  
[04:18:54] INTRODUCE YOUR MOTION.  
[04:18:57] SO I'D LIKE TO INTRODUCE A MOTION OF THE PORT OF SEATTLE COMMISSION TO DIRECT THE  
[04:19:00] EXECUTIVE DIRECTOR TO DEVELOP AND IMPLEMENT A PLAN FOR HEALTH SCREENING OF TRAVELERS AT  
[04:19:05] SEATTLE-TACOMA INTERNATIONAL AIRPORT AND TO ADVOCATE FOR A NATIONAL SYSTEM OF AIRPORT  
[04:19:08] HEALTH SCREENING. IF I DO GET A SECOND I WILL READ ONE SHORT  
[04:19:14] QUICK PIECE OF THE MOTION I THINK THAT WILL HELP FRAME THE DISCUSSION. I SECOND.  
[04:19:21] COMMISSIONER CALKINS WOULD YOU LIKE ME TO SHARE THE TEXT OF MOTION ON THE SCREEN? PLEASE DO.  
[04:19:26] THANK YOU. AND YOU COULD SCROLL TO THE SECTION WHERE IT SAYS TEXT OF THE MOTION.  
[04:19:44] ARE YOU SEEING IT ON THE SCREEN? YES.  
[04:19:48] SO THE PORTION I WANT TO READ ARE THE ESSENTIAL THE TWO ACTION ITEMS FROM THE MOTION  
[04:19:54] WHICH IS THE PORT OF SEATTLE COMMISSION HEREBY DIRECTS THE EXECUTIVE DIRECTOR TO ONE,  
[04:19:59] DEVELOP A PLAN TO FACILITATE TEMPERATURE SCREENINGS FOR PASSENGERS DEPARTING THROUGH  
[04:20:04] TSA CHECKPOINTS AND THOSE WHO HAVE BEEN CLEARED BY US CUSTOMS AND BORDER PROTECTION AFTER  
[04:20:09] AN INTERNATIONAL ARRIVAL. THIS PLAN SHOULD BE CREATED IN COLLABORATION WITH  
[04:20:14] LOCAL AND STATE PUBLIC HEALTH OFFICIALS, USE BEST PRACTICES LEARN FROM EXISTING PROGRAMS AT  
[04:20:19] OTHER AIRPORTS, AND TAKE FULL ADVANTAGE OF ANY PARTNERSHIP OPPORTUNITIES AVAILABLE  
[04:20:25] IN KING COUNTY, IN WASHINGTON STATE COMMUNITIES. STAFF SHOULD PRIORITIZE  
[04:20:28] IMPLEMENTATION OF TEMPERATURE SCREENING PROCEDURES FOR INTERNATIONALLY ARRIVING  
[04:20:32] PASSENGERS. THE EXECUTIVE DIRECTOR SHOULD REPORT BACK TO THE COMMISSION BY JUNE 9 2020  
[04:20:38] ON IMPLEMENTATION PROGRESS. TWO, ENGAGE LOCAL, STATE, AND FEDERAL STAKEHOLDERS FROM THROUGHOUT  
[04:20:43] THE AVIATION INDUSTRY AND RELATED STAKEHOLDERS TO ADVOCATE FOR A NATIONAL SYSTEM  
[04:20:48] OF HEALTH SCREENING FOR AIR TRAVELERS. IN DEVELOPING A SYSTEM FOR ENHANCED HEALTH  
[04:20:52] SCREENINGS OF INTERNATIONALLY ARRIVING PASSENGERS, STAFF SHOULD WORK WITH THE UNITED  
[04:20:56] STATES CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) AND AS WELL AS LOCAL AND STATE  
[04:21:01] PUBLIC HEALTH OFFICIALS TO INCORPORATE A SYSTEM PROVIDING DATA RELEVANT TO EXPANDING  
[04:21:06] CONTACT TRACING EFFORTS UNDERTAKEN BY THESE AGENCIES. FINALLY LET ME SAY THAT BASED  
[04:21:12] ON THE PRESENTATIONS TODAY WE MAY WANT TO MAKE A FRIENDLY AMENDMENT TO CHANGE THE DATE  
[04:21:17] FROM JUNE 9, 2020 TO JUNE 1 2020 BASED ON WHAT STAFF HAD SUGGESTED US THAT THEY WOULD



[04:21:24] LIKE TO UPDATE US ON JUNE FIRST RATHER THAN JUNE 9TH.  
[04:21:31] I WOULD TAKE THE EIGHT MORE DAYS COMMISSIONER BUT. [LAUGHTER]  
[04:21:34] OKAY. THIS IS NEW AND HAS NOT BEEN WIDELY CIRCULATED. I VERY MUCH SUPPORT  
[04:21:42] THE DIRECTION HERE I THINK IT'S THE RIGHT THING TO DO BUT I WANT TO BE SURE AS I'VE SAID  
[04:21:49] IN THE PAST THAT I REALLY WANT TO SEE THAT STAFF HAS HAD OPPORTUNITY TO REVIEW AND  
[04:21:54] CONSIDER AND DETERMINE YOU KNOW THE ABILITY TO ACT ON THIS  
[04:22:01] WITHIN THE MEANS WE HAVE AVAILABLE. SO THAT'S ALL SO. I WOULD DEFER TO THE EXECUTIVE  
[04:22:08] DIRECTOR ON THE DATE OF THIS PROPOSED MOTION, ON THE DELIVERABLE IN TERMS OF REPORT.  
[04:22:15] REALLY JUST GOING FOR A REPORT I THINK ON IMPLEMENTATION PROGRESS.  
[04:22:20] COMMISSIONER STEINBREUCK IF I COULD JUST. YES I WAS JUST  
[04:22:25] KIDDING ABOUT THAT. ABOUT THE DATE. I DID WANT TO GET BACK TO YOU  
[04:22:29] BY THE 1ST OF JUNE IF NOT SOONER ON THAT BUT TO GET BACK TO YOU  
[04:22:35] SOONER ON OUR EFFORTS IN THAT REGARD. SO. WE HAVE A SENSE OF URGENCY  
[04:22:40] YES. AND THAT'S WHY I'M ACKNOWLEDGING TO DO AND I WOULD HAVE TO  
[04:22:46] SAY OVERALL THIS LOOKS PRETTY GOOD. I MEAN I'M JUST READING IT NOW. I JUST GOT A COPY THIS  
[04:22:51] JUST AS WE BEGAN TO LOOK AT THIS. I'M SUPPORTIVE OF THIS WE WILL BE TAKING THE ACTIONS  
[04:22:57] REGARDLESS OF WHETHER THE COMMISSION TAKES THE ACTION INTO REGARD. SO THAT ALSO. BUT  
[04:23:02] THE ONE PART THAT I'M NOT CLEAR THAT I PERHAPS. THE PART ABOUT  
[04:23:09] EXPANDING  
[04:23:13] CONTACT TRACING EFFORTS UNDERTAKEN BY THESE AGENCIES AND WHAT THE INTENT OF THAT IS.  
[04:23:17] BUT THAT'S THE PART THAT-- I'D BE HAPPY TO SPEAK TO THAT. THIS IS COMMISSIONER BOWMAN.  
[04:23:23] THAT WAS MY LANGUAGE THAT I ADDED IN SO IF I MIGHT. TWO THINGS. I WANTED TO FIRST  
[04:23:29] THANK COMMISSIONER CALKINS FOR TAKING THE INITIATIVE TO GET THIS MOTION DRAFTED. RYAN  
[04:23:35] YOU'VE BEEN A REALLY GREAT PARTNER ON THIS ISSUE FOR THE LAST EIGHT WEEKS AND I JUST  
[04:23:40] DEEPLY DEEPLY APPRECIATE IT. I THINK OF ALL OF THE ISSUES THAT COMMISSIONERS HAVE BEEN GETTING  
[04:23:46] PUBLIC COMMENT ON SINCE THE CRISIS STARTED WAS WHAT ARE YOU DOING ABOUT ADDITIONAL HEALTH  
[04:23:52] SCREENINGS AT THE AIRPORT AND SO WITH ALL DUE RESPECT MR. METRUCK I'M SO GLAD THAT YOU AND  
[04:23:59] THE STAFF ARE ON BOARD. BUT I DO THINK IT IS NECESSARY THAT THE COMMISSION GIVE VERY CLEAR  
[04:24:03] DIRECTION THAT WE NEED A PLAN IMPLEMENTED.  
[04:24:07] I WANT TO SPEAK FIRST TO THE PRIORITIZATION IF I MIGHT OF INTERNATIONAL  
[04:24:13] PASSENGERS THE REASON. THAT I ASK FOR THAT PASSAGE TO BE ADDED IS THAT THERE REALLY IS A  
[04:24:18] DELINEATION BETWEEN PEOPLE THAT ARE ARRIVING FROM OVERSEAS AND OUR COMMUNITY AND THAT'S  
[04:24:23] ABOUT PROTECTING OUR OWN RESIDENTS IN KING COUNTY AND WASHINGTON STATE. IT'S ALSO  
[04:24:28] CRITICAL THAT WE GET TO A POINT WHERE WE CAN DO TEMPERATURE CHECKS FOR DEPARTING PASSENGERS  
[04:24:33] AND KEEP PEOPLE SAFE ON PLANES. AND I DO THINK THAT IS A SYSTEM THAT INVOLVES MANY MANY MORE  
[04:24:39] PARTNERS. THE AIRLINES IN PARTICULAR. MOST LIKELY TSA AND OTHERS. BUT STARTING WITH  
[04:24:46] INTERNATIONAL PASSENGERS AS WE ALL KNOW. I WAS REFLECTING LAST NIGHT AS A MATTER OF FACT. THE  
[04:24:52] VERY FIRST REPORTED COVID CASE CAME THROUGH SEA-TAC ON MARCH 1ST. AND WE NEED TO  
[04:24:59] REMEMBER THAT. IT WAS OUR AIRPORT WHERE THAT CASE CAME THROUGH. AND SO TO THE EARLIER  
[04:25:05] POINT THAT EVEN IF THE TEMPERATURE CHECKS ONLY CATCH A HANDFUL OF SICK PASSENGERS, IT  
[04:25:12] DOESN'T MATTER QUITE FRANKLY. IT'S PROTECTING OUR COMMUNITY. SO THAT'S WHY THE  
[04:25:16] PRIORITIZATION IS PUT ON STARTING WITH THE INTERNATIONAL PASSENGER TEMPERATURE CHECKS. IN  
[04:25:21] TERMS OF THE CONTACT TRACING MR. METRUCK THERE'S AN ARTICLE TODAY IN THE NEW YORK TIMES  
[04:25:27] THAT I WOULD BE HAPPY TO PASS ALONG TO STAFF TO READ AND IT WAS ABOUT THEIR EARLY  
[04:25:32] EFFORTS IN LOS ANGELES TO PROVIDE RELEVANT INFORMATION ABOUT CONTACT TRACING THROUGH  
[04:25:39] ADDITIONAL HEALTH SCREENINGS. WHAT THEY LEARN FROM THAT EFFORT IS THAT THEIR SYSTEM  
[04:25:43] QUICKLY GOT OVERWHELMED BUT CONTACT TRACING AS WE'VE HEARD, THE GOVERNOR HAD A PRESS  
[04:25:47] CONFERENCE THIS AFTERNOON WHILE WE HAVE BEEN IS COMMISSION MEETING, TALKING ABOUT THE  
[04:25:52] IMPORTANCE OF CONTACT TRACING AND GETTING DATA FROM OTHER PARTNER AGENCIES. SO IF WE ARE  
[04:25:58] DOING TEMPERATURE CHECKS AND GETTING DATA ABOUT PASSENGERS AND BEING ABLE TO PROVIDE THAT  
[04:26:02] INFORMATION TO PUBLIC HEALTH OFFICIALS IN THE COUNTY AND IN THE STATE WE CAN AID  
[04:26:09] WITH THE SLOWING OF THE SPREADING OF THE VIRUS. AND SO THAT'S WHY WE'VE ADDED IN THIS  
[04:26:13] EXTRA SECTION ABOUT TRYING TO INCORPORATE INFORMATION TO THE PUBLIC HEALTH OFFICIALS ABOUT  
[04:26:20] WHAT WE'RE LEARNING AT SEA-TAC.  
[04:26:23] THANKS COMMISSIONER BOWMAN. OBVIOUSLY THIS HAS TO BE DONE AS WE'VE DISCUSSED IN  
[04:26:28] CONSULTATION WITH PUBLIC HEALTH OFFICIALS  
[04:26:31] REGARDING THIS WITH THEIR AUTHORITIES FOR THE OVERALL PREVENTION OF INFECTIOUS  
[04:26:37] DISEASES WITHIN THE STATE. SO WE WILL DO THAT.  
[04:26:44] CAN I JUST ASK THAT WE  
[04:26:48] GET A CLEAR UPDATE FROM ALASKA AND THEIR EFFORTS WITH A FOR A AND WHERE THEIR ADVOCACY  
[04:26:55] IS WITH TSA ON THE TEMPERATURE CHECK? AND IF THEY HAVE ANY LEVEL OF YOU KNOW SPECIFICITY  
[04:27:04] ABOUT WHAT THEY'RE ASKING FOR? AND WHAT THE STATUS OF THAT IS? JUST TO INFORM OUR  
[04:27:13] OUR APPROACH.

[04:27:16] THERE'S A RECENT UPDATE. I REQUESTED THAT OUR CONGRESSIONAL TEAM PURSUE THIS  
[04:27:25] AT THE FEDERAL LEVEL AND I THINK IN PARTICULAR  
[04:27:30] SENATOR CANTWELL'S OFFICE THAT WE'VE HAD CONTACT WITH. I THINK DIRECTOR METRUCK IS AWARE  
[04:27:36] OF THAT ONGOING INTERACTION AND THAT THERE'S MORE INFORMATION AND UPDATES I THINK  
[04:27:45] ON THE FEDERAL FRONT. BUT I THINK IT'S SOMETHING WE SHOULD REALLY BE PUTTING A PROACTIVE  
[04:27:50] EFFORT INTO DIRECTLY WITH OUR CONGRESSIONAL LEADERS.  
[04:27:55] MY POINT IS IF THERE IS. I MEAN WE COULD DO THIS IN PARALLEL  
[04:28:01] IDEALLY, WE'D BE ASKING FOR THE SAME KIND OF PROTOCOLS SO WHO GOES FIRST MAY NOT BE AS  
[04:28:09] IMPORTANT AS YOU KNOW WHAT WE'RE DOING .AND THAT WAY PEOPLE FEEL THERE AT LEAST  
[04:28:13] COMPLIMENTARY. SURE.  
[04:28:17] FRED I WILL SAY THAT IN OUR AVIATION COMMITTEE MEETINGS I'VE BEEN IMPRESSED  
[04:28:21] WITH THE LEVEL OF COORDINATION BETWEEN WENDY, OTHER AIRPORTS WENDY, OUR CARRIERS. THEY'RE  
[04:28:27] DOING A GREAT JOB MAKING SURE THAT WE AREN'T CREATING REDUNDANCIES OR  
[04:28:33] VENTURING AHEAD WITH TEMPORARY PROGRAMS THAT WOULD PRECLUDE PERMANENT BETTER  
[04:28:37] PROGRAMS. I THINK THEY ARE VERY CONSCIENTIOUS ABOUT THIS ISSUES.  
[04:28:44] FURTHER DISCUSSION COMMENTS QUESTIONS REGARDING THE MOTION? I GUESS I WOULD PUT OUT THERE  
[04:28:50] COMMISSION MEMBERS WANT TO PASS THIS MOTION WITH THE FIRST INTRODUCTION OR OR DEFER? WE  
[04:28:58] DON'T HAVE A LOT OF TIME TO MEET THE DEADLINE OF JUNE 1ST.  
[04:29:04] CAN WE WAVE THE REQUIREMENT FOR TWO READINGS? THIS IS A MOTION SO IT WOULD NOT REQUIRE.  
[04:29:12] WE COULD PASS IT  
[04:29:13] IN THIS MEETING. IF STAFF  
[04:29:18] FEELS COMFORTABLE THAT THIS IS ACHIEVABLE AND REASONABLE AND PURPOSEFUL,  
[04:29:26] I SUGGEST THAT THAT'S WHAT WE DO. WOULD WE LIKE TO GO THROUGH EACH COMMISSIONER FOR QUESTIONS  
[04:29:32] FOR COMMISSIONER CALKINS OR EXECUTIVE DIRECTOR METRUCK? I THINK YEAH. LET'S YEAH AS FAR AS  
[04:29:39] WE WOULD NEED A SECOND MOTION HERE TO ADOPT,  
[04:29:43] TO TAKE A VOTE ON ADOPTION OF THIS MOTION TODAY. I'VE ALREADY MADE THE SECOND. OH I'M SORRY I  
[04:29:49] MISSED THAT. I DIDN'T HEAR THE FIRST THE MOTION TO ADOPT THE.  
[04:29:55] I DIDN'T HEAR THE FIRST MOTION MAKER MAKE THAT SO. MISSED THAT.  
[04:30:03] VERY GOOD WE'RE ALREADY IN THAT DIRECTION SO. LET'S. ANY FINAL QUESTIONS OR  
[04:30:10] COMMENTS BEFORE WE TAKE A VOTE? I WANTED TO GIVE COMMISSIONER CIAO A CHANCE TO SPEAK. WE'RE  
[04:30:14] HAVING SOME ECHOES WITH HIS DEVICE SO WE CAN'T HAVE HIM UNMUTED WHILE OTHERS ARE  
[04:30:19] SPEAKING BUT I'M GOING TO UNMUTE HIM NOW.  
[04:30:23] VERY GOOD.  
[04:30:26] NO IT JUST STARTED.  
[04:30:35] OKAY. IN ANY CASE I SUPPORT THE MOTION AND I THINK WE SHOULD PASS IT.  
[04:30:40] IF YOU'RE READY WE CAN MOVE ONTO A ROLL CALL VOTE.  
[04:30:45] OKAY.  
[04:31:05] COMMISSIONER CALKINS? AYE. COMMISSIONER CHO? AYE.  
[04:31:11] COMMISSIONER FELLEMAN? AYE.  
[04:31:14] AND COMMISSIONER STEINBREUCK? AYE.  
[04:31:16] YOU HAVE FIVE YEAS. MOTION CARRIES AND IS PASSED.  
[04:31:21] COMMISSIONER BOWMAN? THANK YOU I JUST WANTED TO SAY  
[04:31:26] AGAIN OFFER MY THANKS TO COMMISSIONER CALKINS AND THE REST OF OUR COLLEAGUES FOR YOUR  
[04:31:33] SUPPORT OF THIS EFFORT. I THINK IT'S BEEN A LONG TIME COMING AND I'M SO GLAD THAT WE'RE  
[04:31:38] MOVING IN THIS DIRECTION AS QUICKLY AS POSSIBLE AND YOUR METRUCK THANK YOU FOR EXPEDITING  
[04:31:43] THE WORK ON MOVING FORWARD WITH THESE TEMPERATURE CHECKS. I KNOW THAT IT IS NOT AN EASY  
[04:31:49] CHALLENGE BY ANY STRETCH OF THE IMAGINATION AND YOU HAVE A LOT ON YOUR PLATE AND WE ALL  
[04:31:53] RECOGNIZE THAT. BUT THIS IS THIS IS REALLY AN URGENT MATTER IN ORDER TO GET SEATAC TO BE THE  
[04:32:01] SAFEST AIRPORT IN THE COUNTRY. AND SO WHILE COMMISSIONER STEINBRUECK I VERY MUCH RESPECT  
[04:32:05] YOUR OPINION THAT IT'S GOOD THAT THE STAFF IS COMFORTABLE WITH THIS MOTION, IT'S  
[04:32:11] IMPORTANT FOR THE COMMISSION TO GIVE THE DIRECTION AND MOVE THE ORGANIZATION. I THINK IT'S BEEN  
[04:32:17] A LITTLE BIT OF A STUMBLING BLOCK OVER THE LAST COUPLE WEEKS BUT I'M SO GLAD THAT  
[04:32:20] WE'RE ALL HERE TODAY AND I'M SURE AIRLINE PARTNERS ARE GOING TO BE HAPPY TO SEE US WORKING  
[04:32:25] IN THIS DIRECTION. SO AND THANK YOU FOR EVERYBODY WHO'S STAYING HEALTHY.  
[04:32:31] DESPITE THE COUGH. [LAUGHTER]  
[04:32:36] I'M SORRY. THAT WAS A DRINK OF WATER. I WILL SAY THIS MOTION WAS PASSED AS WRITTEN.  
[04:32:50] STEVE GOT HIS EXTRA EIGHT DAYS. THAT'S OKAY. [LAUGHTER]  
[04:32:55] I WILL BE EARLY. I THINK WE CAN MOVE ON NOW.  
[04:33:06] ITEM NUMBER 10 WHICH WOULD BE COMMITTEE REFERRAL. ANY  
[04:33:12] ITEMS FOR REFERRAL? ANY OTHER FINAL COMMISSIONER COMMENTS?  
[04:33:17] HEARING NO FURTHER COMMENTS, OUR MEETING IS ADJOURNED. HAVE A GOOD EVENING EVERYONE. THANK YOU.

END OF TRANSCRIPT